

FINANCIAL TIMES

Thursday July 30 1992

D8523A

Bundesbank's tight monetary policy condemned

The Bundesbank's tight monetary policy is astonishing and "absurd," according to the Berlin-based German Institute for Economic Research, which said the central bank risked undermining the entire east German restructuring process.

In the most outspoken attack so far on the latest Bundesbank move to raise interest rates, the institute warned that the discount rate rise from 8.0 to 8.75 per cent would increase, not curb, the growth of money supply. Page 14

Shias under fresh onslaught: Iraqi troops are intensifying attacks on Shia strongholds in the south of the country. Diplomats at the UN expect the Security Council to respond to the fighting within days. Page 14

Nikkei continues fall: Japanese finance ministry officials said there was "nothing" the ministry could do to prop up stock prices as the Nikkei market average lost 330.69 to close at 15,085.99, its lowest level since April 1986. In London equities made sharp gains, inspired by Wall Street's new-found strength. The Dow Jones industrial average ended 45.12 up at 3,379.19, based on early and unofficial data. Tokyo's low, Page 3; London stocks, Page 23; World stocks, Back Page Section II; Lex, Page 14

Ford Motor: US carmaker, reported second-quarter earnings of \$522m, compared with a loss of \$34m a year ago. Higher sales across the industry, helping to increase buyer discounts, were a prime factor in the turnaround. Page 15; Ford of Europe results, Page 17

German champion loses to 'superbike'

Defending world champion Jens Lehmann of Germany was defeated in the 4,000m individual pursuit by Britain's Chris Boardman, on a Lotus "superbike", to gain his country's first gold of the Barcelona Olympics. In the tennis competition Sweden's Stefan Edberg, the second seed, was knocked out in the first round in straight sets by Andrei Chesnokov of the Unified Team. Olympics reports, Page 7

Commerzbank: smallest of Germany's big three banks, reported group profits - excluding securities trading results - up 14.7 per cent to DM3.75bn (\$594m) in the half-year to end-June. Demand from domestic customers had been "persistently brisk". Page 15

Toyota Motor: appointed as president Tatsuro Toyota, 63, a member of the carmaker's founding family, but said the next incumbent would probably come from the group at large. Page 15

International Business Machines: shares firms after the computer maker said at least 32,000 people would go in its job-cutting plan this year, well above earlier estimates. Page 16

BAT profits client: Lower mortgage indemnity losses helped BAT Industries, UK tobacco and financial services group, raise pre-tax profits by 55 per cent to £245m (£1.4bn) in the six months to June 30. Page 17; Lex, Page 14

KIO deal collapses: A \$2.5bn offer for the Kuwait Investment Office's industrial and property assets in Spain has been withdrawn by KIO's former Spanish partner, Javier de la Rosa. Each side blamed the other for the collapse. Page 20

Denmark may avoid new referendum: Denmark's MPs may decide by qualified majority vote whether to back a new deal on the Maastricht treaty rather than putting the matter to another referendum. Danish voters rejected the pact last month. Page 2

US coal suppliers may hit at EC: Washington may be asked by US coal producers to retaliate against the European Community for allegedly restricting US coal sales and disrupting world trade through subsidies to EC mines. Page 3

UK repossession threat: UK mortgage lenders warned that building societies could not check the flood of borrowers at risk of having homes repossessed. Latest figures show 305,140 mortgage accounts more than six months in arrears against 275,350 at the end of last year. Page 14; Towering failures, Page 12; Samuel Brittan, Page 13

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NEWS: INTERNATIONAL

California and a right-wing pundit give White House warning

Setback for Bush on two fronts

By Jurek Martin in Washington

US PRESIDENT George Bush's struggling re-election campaign was hit by more bad news from the West and from the right yesterday.

A Field Poll in the state of California found Governor Bill Clinton of Arkansas, the Democratic nominee, leading Mr Bush by 62 per cent to 38 per cent. In the survey's 25-year history, this is the largest margin at this late stage of a presidential race. In previous hypothetical match-ups, Mr Bush usually held a comfortable edge over Mr Clinton, though both trailed Mr Ross Perot before he pulled out. Republi-

can candidates have carried California in five of the last six presidential elections. The rest of the West, where Mr Clinton has been campaigning hard in the last few days, has been less solid. It now looks even more fragile if another state poll this week, in Washington, is any guide. It found Mr Clinton ahead by 56 to 33 per cent.

The discontent from the right, already patent, came yesterday in the shape of a newspaper column by George Will, probably the country's best known conservative pundit, whose fulminations against Mr Bush have been growing ever more thunderous.

Calling Mr Bush "a figure of genuine pathos" and his

administration "tired and arrogant", Mr Will in effect called on the president to give up the re-election ghost.

"For Republicans," he wrote, "the grim paradox is that the reason he should not run is the reason he will. He should not, because he has no reason to, other than an ambition easily disconnected from any agenda. But he will run because he regards a public purpose as ornamental, as a mere figment on a quest for office."

If Mr Bush pulled out, Mr Will went on from his Wash-

ington pulpit, "two things would happen. The intellectual claustrophobia of this city and the Republican Party will be instantly dissipated. And the

Clinton-Gore bandwagon would be eclipsed until after the Republican convention ends on August 20."

Mr Will did not say who should succeed Mr Bush as Republican candidate. Nor did Mr Al D'Amato, the Republican senator from New York, who also said earlier this week that the president might well not run again. Mr D'Amato, it was thought, was merely trying to put a little distance between himself and the president so as to help his own re-election campaign.

It has been very fashionable on the right to say that the real problem on the Republican ticket is not the vice-president, Mr Dan Quayle, whose future

has been the subject of speculation, but the president himself. Some have been arguing that it would be better for the conservative movement for Mr Clinton to make a mess of things as president rather than to have four more years of drift under Mr Bush.

The Bush campaign has been trying to shore up the conservative base. Mr Jack Kemp, the housing secretary, now probably will get a speaking slot in Houston, as may Mr Pat Buchanan, the early primary challenger.

The former president, Mr Ronald Reagan, is to kick off the convention with an opening night keynote address on foreign policy.

Denmark's MPs may decide on Maastricht pact

By Hilary Barnes in Copenhagen

DENMARK'S parliament may take new responsibility for approving any new deal on the Maastricht treaty rather than putting the matter to another referendum. It suffered a humiliating defeat when Danish voters rejected the pact - which it had supported strongly - in a referendum last month.

THE GREEK opposition has assured the conservative government of an overwhelming majority in favour of the Maastricht treaty, according to an opinion poll published yesterday, Reuter reports from Paris.

The BVA-Paris Match poll did not ask about voting intentions in the September 21 referendum. It suffered a

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The BVA-Paris Match poll did not ask about voting intentions in the September 21 referendum. It suffered a

humiliating defeat when Danish voters rejected the pact - which it had supported strongly - in a referendum last month.

NEWS: INTERNATIONAL

Market in Tokyo falls to fresh low

By Robert Thomson in Tokyo

THE Japanese government watched nervously yesterday as the Tokyo stock market average neared the 15,000 level, once viewed within Japan as the lower limit for a stock price fall that began two and half years ago.

Ministry of Finance officials said there was "nothing" it could do to prop up stock prices. The market must decide if the Nikkei average was to continue its fall. Yesterday the Nikkei lost 330.69 to close at 15,095.99, the lowest level since April 1986.

The continuing lack of confidence prompted Mr Ichiro Miyazawa, the prime minister, to call on government ministries to speed preparations for a supplementary budget due next month.

However, the Finance Ministry, responsible for the budget,

said it would be difficult to achieve. The extent of the budget is still unclear, though estimates have ranged from Y5,000bn (340bn) to Y8,000bn (500bn). Most of the money will be used for infrastructure. The ministry also rejected a suggestion by Mr Michio Watanabe, deputy prime minister, that government organisations purchase land to bolster a still weakening property market.

The government's main concern is the stock market, which failed to draw encouragement from a cut in official interest rates on Monday or a convincing performance by the ruling Liberal Democratic party in an Upper House election on Sunday.

Brokers said many feared the Nikkei average would drop sharply once the 15,000 level was passed but financial institutions appeared to enter the market to try to stem the fall.



A tired Japanese trader rubs his eyes on the Tokyo stock market. Brokers fear the Nikkei average could fall well below the 15,000 mark over the next few days, despite intervention from financial institutions.

Japan may take tougher action on monopolies

By Robert Thomson

THE Japanese government will promise to be more vigilant in policing anti-monopoly laws and to reform the country's convoluted distribution system. The promise is contained in a review of the Structural Impediments Initiative (SII).

agreement, expected to be released by Japan and the US today.

However, the two countries were still negotiating late last night on what should be done about the *keiretsu*, the Japanese corporate groups which, the US argues, tend to exclude outside suppliers.

Japan says the groups are not exclusive but are conducive to stable business contacts and long-term profitability.

The US was also not satisfied with progress in reforming Japanese trade laws or the balance between savings and investment. As these arguments suggest, the SII is

intended to deal with "structural" issues that Washington believes are behind Japan's persistently large current account surplus.

A senior US administration official said yesterday consumer demand had to be encouraged in Japan, in the long and short term.

During the two-day talks Washington maintained that slowing domestic economic growth had increased the country's trade surplus and urged Tokyo to adopt policies to stimulate the economy as quickly as possible.

Japanese officials berated the US for having kept virtually none of the promises it made two years ago, when the two countries finalised the SII agreement.

They complained about the burdensome US budget deficit and US corporate culture, which they said was too focused on the next quarter and lacked long-term planning.

NEWS IN BRIEF

Australian inflation rate falls to 1.2%

Australian inflation fell to an annual rate of 1.2 per cent in the three months to June, compared with 1.7 per cent in the previous quarter, the government said yesterday. Kevin Brown reports from Sydney.

Officials said inflation was at its lowest since March 1984. The announcement also gives Australia one of the lowest rates of inflation in the Organisation for Economic Co-operation and Development (OECD). Analysts said the unexpectedly sharp reduction in the annual rate would allow the Reserve Bank of Australia to consider further cuts in interest rates.

Rates have fallen 12 times to 5.75 per cent since peaking at 18 per cent in early 1990. Mr Paul Keating, the Labor prime minister, said the outcome was "a marvellous result" which showed that the government had "broken the inflation stick".

The conservative opposition, which leads the government in opinion polls, said the fall in inflation reflected the depressed state of the economy following a weak recovery from nearly two years of recession. The consumer price index fell by 0.2 per cent in the June quarter following a zero increase in the three months to March.

Sino-Russian aircraft barter deal

A private Chinese company traded 500 train wagon-loads of light industrial goods for four TU-154M passenger jets from Russia in a deal worth \$30m, the New China News Agency said, Reuter reports from Beijing.

The official agency did not give a date for the deal, which it called the biggest single-contract non-governmental barter trade between China and Russia. It said the company involved was the Nande Economic Group, which yesterday joined with a state-owned foreign trade company, New Times, to form a group aimed at boosting business with the Commonwealth of Independent States and eastern Europe.

The new organisation comprises more than 100 state enterprises from all over China, the agency said.

Mexican threat over Irish beef

The Mexican government is threatening to confiscate and destroy about 5,000 tonnes of Irish beef, worth about \$10m, which has been exported to Mexico by meat export companies in Denmark, Ireland and Britain, according to Mr Niels Juhl, of the Danish Bacon and Meat Council, writes Hilary Barnes in Copenhagen and Damian Fraser in Mexico City. The beef, from EC intervention stocks, is at present either in cold store in Mexico or on ships waiting in the Mexican port of Tampico.

However, a Mexican official denied yesterday that the government intended to destroy the meat. Of the shipment, 524 tonnes would be allowed to be sold; 2,200 tonnes would have to be sent back immediately, and the rest at a later date, to Ireland. Samples of the meat had been tested and found biologically contaminated. In the EC view, increasing resistance among Mexican farmers to beef imports from European stocks appears to be behind the Mexican action.

UN plans airlift for Somalia

The United Nations special envoy in Somalia said yesterday that the international airport in war-shattered Mogadishu would reopen for an emergency airlift and that 50 UN military observers would be deployed in the city soon, Julian Ozanne writes from Nairobi.

Mr Mohamed Sabouni, a UN ambassador who on Tuesday met one of Somalia's leading warlords, appears however to have made little headway with negotiations to send in 500 UN guards to protect humanitarian operations in Somalia, where up to 4.5m people are in need of food aid.

UK wins Turkish contract

Taylor Binns and Partners, the UK water consultant, has been asked to design the next stage of the \$3bn Greater Istanbul sewerage project, writes John Murray Brown in Ankara. Taylor Binns will design a major treatment centre at Riva, on the Black Sea, together with a 26km sewer to serve the Asian side of the Bosphorus. The contract is part of a World Bank-funded project.

Madagascar coup plot foiled

Guineans in Madagascar yesterday staged a bizarre three-hour coup attempt which was reported in the press before it happened but they surrendered to the armed forces when it failed to win popular support, Reuter reports from Antananarivo.

The prime minister, Mr Guy Willy Razafimamasy, said he had known about the coup attempt on Tuesday night and taken security precautions, and blamed a "foreign power" he did not name.

"There is nothing to fear," he said on national radio a few hours after guineans who had announced the downfall of President Didier Ratsiraka had been arrested with hardly a shot fired.

Israel links Jewish settlements policy to economic growth

By Hugh Carnegy
in Jerusalem

ISRAEL'S new government has warned that a freeze on new building in Jewish settlements in the occupied territories will also curb economic growth in the short term and delay a fall in unemployment; currently running at a record 11.5 per cent, writes Hugh Carnegy in Jerusalem.

The Labour-led coalition which took power this month is committed to shifting resources from the territories to Israel "proper" and increasing infrastructural investment in an attempt to generate high growth sufficient to cope with mass immigration from the former Soviet Union.

A freeze on 6,000 settlement housing units, and restrictions on construction within Israel, are a first step towards implementing this policy. This week, the government has also taken steps to rescind government incentives from industrial plants in Jewish settlements.

The actions are expected to help secure \$10bn in US loan guarantees Israel wants to finance immigration absorption. But Mr Yitzhak Rabin, the prime minister, and Mr Avraham Shochat, the finance minister, have both warned that a short-term effect will be to limit growth.

Mr Shochat told parliament's finance committee that gross national product in 1993 was unlikely to grow significantly.

"The fruits in employment and investment will be seen in 1994-95," he said.

• The Vatican and Israel yesterday pledged to work toward diplomatic ties in an historic first step that could end decades of chilly relations between the Roman Catholic Church and the Jewish state, Reuter reports from Vatican City.

The Vatican said it did not expect negative reaction to the move from Palestinians and other Arabs because Middle East peace talks had made it easier to take the step. The Vatican has set up a high-level permanent commission with Israel aimed at establishing diplomatic ties with the Jewish state, which was born in 1948.

ANC warns on detainees

By Michael Holman
in Johannesburg

THE African National Congress (ANC) yesterday warned that South African security force members who assault people in their custody face prosecution under "a future democratic government".

The warning follows a pathologist's accusation at the weekend that police had killed scores of detainees in recent years. Since the claim, a further two men in police custody have died, one in a police station.

The police came in for further criticism this week when the Goldstone commission of inquiry into political violence said the force had failed effectively to prosecute perpetrators of violence on black commuter trains. The commission said it had been unable to say who had been responsible for the killings, adding that "victims were members of various black ethnic groups".

The police, meanwhile, launched a "peace offensive" yesterday to restore their authority in black townships around Johannesburg.

Mr Vance returns to New York tomorrow.

order minister, said 5,000 police and troops would take part in the "stabilisation" operation in 15 townships.

Some of these are sliding into anarchy. Between July 1991 and April this year, 138 people have been killed and 261 injured.

• Mr Cyrus Vance, the UN envoy visiting South Africa, yesterday held talks with Mr Nelson Mandela, the ANC leader, and later toured Bobtaung, the township where 42 residents were massacred last month.

Mr Vance returns to New York tomorrow.

Moment of truth for Zimbabwe reforms

Tony Hawkins previews a budget of all-round cuts when the economy is at its weakest

ZIMBABWE'S moment of fiscal truth arrives today when Mr Bernard Chidzero, the finance minister, delivers his budget to parliament.

After 18 months of painfully slow implementation of structural economic reforms, the man who has presided over the country's descent into low-income from middle-income status, is committed by agreement with the International Monetary Fund and World Bank to announce spending cuts, subsidy reductions and tax increases.

The timing could hardly be worse. The country is experiencing its steepest fall in output since the depression of 1981. Official forecasts are for gross domestic product to fall 9 per cent this year, largely because of a 35 per cent decline in agricultural production after the worst drought in living memory.

The macro-economic aggregates are almost uniformly horrendous: the country has a balance of payments deficit of more than \$1bn, or 20 per cent of GDP; inflation, now 30 per cent, is likely to exceed 40 per cent for a month or two before

peaking; and 75,000 retrenchments are planned over the next year - 6 per cent of the employed workforce - when unemployment is already 1m, or 20 per cent of the labour force.

The business community, which at first enthusiastically embraced the structural adjustment programme sponsored by the IMF and World Bank, is hurting. It is critical of heel-dragging by the government especially in the field of para-statal and public sector reform. The government's claim that it is eliminating para-statal subsidies.

Industry is caught in a classic cost-price squeeze; demand at home - and increasingly in the region - is collapsing because of the drought and a weak South African economy.

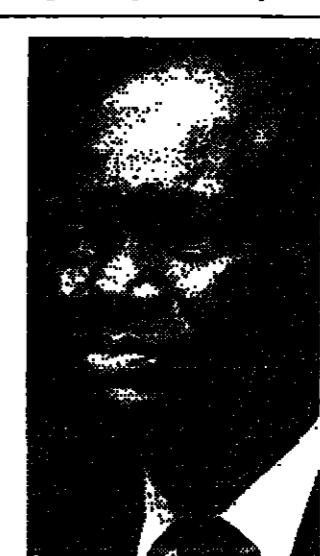
Some are warning the government of overkill, but with all escape routes closed, other than to the IMF and World Bank, an unparalleled spell of monetary and fiscal discipline is looming. Past promises to cut spending during Mr Chidzero's 10-year tenure at the finance ministry have come to nought, but this time, the terms of the IMF deal will force him to do what he should have done years ago.

Mr Chidzero is committed to cut government spending to 42 per cent of GDP from 48 per cent last year. This implies cutting spending by some \$250m (US\$400m). It is to be achieved by

postponing capital projects, reducing most spending programmes, slimming the cabinet and retrenching 14,000 public servants by mid-1993. Subsidies are due to be cut by 45 per cent.

Businessmen already question whether Mr Chidzero can deliver his promise, partly because he is locked into heavy debt-service expenditure as a result of past fiscal follies. Interest charges will absorb about 20 per cent of total spending this year after devaluation. When education (22 per cent), defence (14 per cent) and health (6.5 per cent) are taken into account, there is scant room for manoeuvre. Had the tough fiscal and monetary medicine been imposed sooner rather than at a time of severe drought-induced deflation, the economy would have been far better able to withstand the difficulties.

President Robert Mugabe's government is half way through its third term in office and must go to the polls early in 1995. By then living standards in Zimbabwe will be no higher than at independence 15 years previously and lower



Chidzero: bound by deals

than in the 1975 boom during Mr Ian Smith's unilateral independence regime.

If drought can be blamed for part of this dismal performance, the World Bank repeatedly affirms that ill-conceived economic policies and weak economic management are ultimately to blame. With no viable political opposition in sight, Mr Mugabe must take risks now if he is to win in 1995. But there is little in the government's record on public spending to justify the belief that this time Mr Chidzero really means what he says.

Coal producers in US consider anti-EC action

By Andrew Hill in Brussels

US COAL producers may ask Washington to retaliate against the EC for alleged restriction of US coal imports and disruption of world trade with hefty subsidies to Community coal miners.

The National Coal Association (NCA) of the US is considering action because British Coal has complained to the European Commission about alleged "dumping" of cheap US coal in the European market.

That complaint had been stalled in Brussels since February because of the political sensitivity of the case.

But the NCA has now raised the temperature with a letter to Mrs Carla Hills, the US trade representative. In the letter, it denies the dumping charge and says it is examining possible "defensive action" under Section 301 of the 1988 US trade act, which provides for retaliation against third countries.

France and Britain are already producing coal at below the average cost, but Germany - which produces at Ecu127 per tonne - and Spain would both have to cut costs. If they failed they would be disqualified from further operating aid until they had closed inefficient mines.

The Commission is acutely aware of its vulnerability to counter-claims on coal subsidies. Most European producers charge well above the world market price for coal, with German and Spanish mines among the most heavily subsidised.

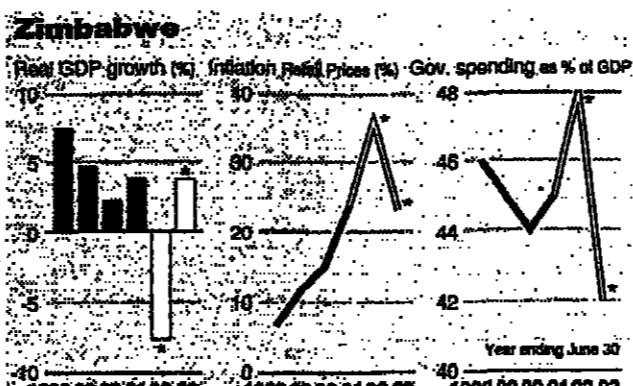
The framework policy for such aid expires at the end of next year and the Commission's energy directorate has prepared controversial proposals for a replacement system which would try to bring the highest coal production costs in the Community down to the 1992 average of around Ecu110 (E77.77) per tonne by 1997.

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The NCA adds that it is considering "the option of an anti-trust claim" against British Coal and other EC complainants, although the basis for such a claim is unclear.

If the NCA asks Mrs Hills to look at EC subsidies under Section 301, she will have to launch an investigation, although it is up to President George Bush to decide whether retaliation would be politically advisable.

A formal investigation would certainly increase trade tensions with the EC and add to a



Source: Central Statistical Bureau, Zimbabwe

NEWS: LATIN AMERICAN DEBT CRISIS

Ten years ago next month the Latin American debt crisis broke – and threw the world financial system into turmoil.

On these pages writers who followed the story for the Financial Times from the outset analyse how the crisis was handled. And they pose the question: Is there life after debt?

Solution passes the test of time

ON August 20 1982, Jesus Silva Herzog set in motion an international crisis of grand proportions.

The Mexican finance minister announced to an audience of bankers gathered at the Federal Reserve Bank of New York, that repayment of principal on bank loans was to be halted for three months. Debt payment problems quickly spread to Brazil, Argentina and several other countries. Ten years later, none of the loans has been repaid.

The crisis posed a threat to the stability of the industrialised world, where large banks faced collapse. For Latin Americans, the sudden break in the flow of foreign finance began a decade of economic austerity, social problems and political battles over the direction of economic policy.

Although borrowers resisted pressure to club together or to default, their relationship with the industrialised world was sorely tested. Within creditor countries, calls for costly grand solutions to the debt problem, reducing the burden on borrowers, were countered by resistance to taxpayer bail-outs of banks.

The financial implications of the crisis were appalling. Debtor countries – which had borrowed heavily to finance rapid economic growth amid a frenzy of competition among banks to lend – faced default on a huge scale, with the prospect of being cut off from external funding for years.

For governments and banks in the industrialised world, the situation was horrifying. The capital of the largest US banks was exceeded by their loans to the largest borrowers.

More immediately alarming was the extent to which foreign branches of Latin American banks had used the short-term money market as a source of funds. As banks balked at renewing credit lines to them, central banks struggled daily to keep the world's payments system going.

It was in an atmosphere of hysteria that the leading financial officials and bankers met

in Toronto in September 1982 for the annual meetings of the International Monetary Fund and World Bank. What was to be done?

Remarkably, the strategy devised to handle the crisis in its earliest days proved a durable one, still employed although with modifications.

It was hatched by Mr Paul Volcker, chairman of the Federal Reserve Board, the US central bank, and Gordon (now Lord) Richardson, governor of

needed months of tense negotiation.

As the long-term nature of the problem became clear, maturities were lengthened and amounts of deferred debt increased under "multi-year rescheduling agreements". The initiative launched by Mr James Baker, as US Treasury secretary in 1985, recognised the need for debtor countries to grow, and led to greater emphasis on structural adjustment of economies.

It also forced banks to accept lower interest rates and stretch maturities further.

Banks' desire to reduce their problem by trading out of it led to a series of innovations which culminated in the initiative launched by Mr Nicholas Brady, Mr Baker's successor, in 1989.

The underlying principle was that, if banks treated debt as below face value, by trading loans at a discount, debtors should benefit. Under the Brady Plan deals – the latest of which, for Brazil, was agreed this month – banks voluntarily exchange loans for bonds with either lower face value or lower interest rates, thus reducing the cash burden on debtors.

In retrospect, the strategy took a natural course, resulting in gradual diminution of the problem and eventually in the restoration of countries to creditworthiness. But few participants would claim it was all predictable.

Each new step brought confrontation and required a phased acceptance of reality by both debtors and creditors.

Banks had reluctantly to accept the necessity for, in turn, new lending to delinquent debtors, rescheduling over long periods, lending at below-market rates, large loss provisions (after nearly five years) and finally debt relief.

But with Latin America now growing and borrowing again, and banks' capital shored up under new requirements, it may justly be said that the strategy worked.

Close collaboration between the main parties was required, and each financing package

Alexander Nicoll

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Alexander Nicoll

Two principles of 1970s lending that now seem dubious

MANY an international bank director must have grimly muttered "never again" when Mexico declared itself unable to meet its international debt obligations. Ten years later, as those self-same bankers ponder the losses they have notched up on property loans, they must be wondering whether they can ever exercise the right degree of self-control in lending.

Perhaps one lesson from the past 10 years is that banks are condemned to lose money. Market pressures to lend are such, and credit-worthy borrowers so few, that bankers will never learn to cope with risk. In that sense, the developing country debt crisis was only a manifestation of a deep natural flaw in the banking industry.

The philosophy underlying the boom in syndicated lending to developing countries in the late 1970s rested on two principles that now appear highly dubious.

The first was the claim,

expounded by Mr Walter Wriston, head of then mighty Citibank, that sovereign borrowers can never go bust.

The second was the belief that an ever-increasing volume of loans could be syndicated indefinitely to an ever-widening community of banks. By the time Mexico finally ceased paying 10 years ago, big US money centre banks were hawking Mexican credits to domestic banks in Thailand.

At the time when US inflation was well into two digits, real interest rates were negative and commodity prices were rising, the argument that countries could never default seemed seductively convincing. Mr Wriston used to claim that governments could come and go, but countries – the real debtors – would always survive. They had assets which could be seized if necessary.

Only a few officials, such as Mr Henry Wallich, the late Federal Reserve Board governor, voiced

doubts. He memorably described the notion of sovereign immunity from default as being as elusive as the smile on the vanishing face of the Cheshire cat.

Of course, no one really ever expected the borrower countries actually to repay debts. The idea was simply that they should always be seen as creditworthy enough to ensure they could borrow more when old loans became due.

Yet the sense of well-being proved illusory. When the crisis struck, it was fashionably interpreted as a problem of liquidity. The debtor countries were still capable of repaying their debts over the longer term, but for the time being they simply required more cash than the market was capable of providing.

The underlying assumption was that as soon as confidence returned, the market would restore the flow of credit. Even after the first trouble struck there was no real challenge to the central assumption that the

banking system could generate an infinite amount of credit.

The process whereby new lenders bought out old ones had come to be seen as perfectly acceptable. The rush of lending to developing countries had been encouraged by industrial country governments in the

early 1970s as a means of shoring up the world economy after the initial oil shock. Nonetheless, as syndicated lending developed, it acquired some of the characteristics of the chain letter. At some point capacity was almost bound to be exhausted.

Once the crisis struck, the natural inclination of the banks was to turn away from sovereign lending to domestic business. They thought they could understand the risks, there would be no real problem with transfer payments, and they could

more easily take security. The problem was that the banks themselves had become less creditworthy than many of their best customers. Top corporations were able to borrow in the commercial paper market at rates lower than the banks charged each other for deposits.

Where banks continued to lend domestically they were thrown back on lesser credit risks, which may help explain the headlong rush into leveraged buyout lending in the US. Where they wanted a continued relationship with better-quality borrowers they were thrown back on to techniques such as note issuance facilities which were borrowed from the securities market.

Such facilities allowed borrowers to raise long-term funds by the continuous issuance of short-term securities. The paper was placed with investors by some leading banks which had once dominated the syndicated loan market. The attraction for the arrangers was the genera-

tion of fee income through a service which did not necessarily use space on the balance sheet.

The attraction for investors, which often included smaller banks, was that they were under no obligation to repurchase the securities every three or six months as they fell due. Their portfolio thus became more liquid.

It all looked like another wonderful wheeze, but the catch was that the managing banks also had to promise to provide back-up credit to ensure that the borrower could always redeem the short-term securities even if their financial position unexpectedly deteriorated. Suddenly the world's largest banks were piling up multi-billion dollar contingency obligations which were not carried in their balance sheets and against which they had no formal obligation to provide capital.

Worry about these hidden obligations was an important driving force behind the establishment in the mid-1980s of the so-called Basle ratios for bank capital. The ratios, however, will doubtless also be seen as a lasting legacy from the debt crisis. Agreed under the aegis of the Bank for International Settlements, they are meant to ensure banks have enough capital not just in relation to total assets but also to reflect the type of risk they are running on and off the balance sheet.

One hope was that this would encourage banks to price business more directly in relation to risk. To judge by the way in which even the most reputable of international banks, such as Barclays and Hong Kong and Shanghai Banking Corporation, have burned their fingers on property lending, the stricter Basle ratios have failed to persuade the industry to take this point on board.

The debt crisis itself is on the wane, but the central bankers may not yet have had their last word.

Peter Montagnon

CHRONOLOGY OF EVENTS: 1982 – 1985

1982

MEXICO facing foreign borrowing requirement of more than \$20bn (£10.4bn) for the year, raises \$5bn in first quarter, although at higher interest rates than previously. Outflow of dollars prompts several sharp devaluations of peso during year. Inflation accelerates rapidly and oil revenues decline. April – Argentina's invasion of Falkland Islands provokes conflict with Britain and slows new lending to Latin America. Mexico draws on swap line with US Federal Reserve and meets difficulties in arranging loans from banks. August – Mexico introduces exchange controls, seeks emergency finance from US and international financial institutions. On August 20 finance minister

meets creditor banks in New York and announces three-month moratorium on \$10bn of debt principal repayments. Central banks agree \$1.85bn emergency loan to Mexico "to ensure continued smooth functioning of the international financing system". US provides \$2bn credit.

Mexico to seek International Monetary Fund and bank loans.

Creditor banks form advisory committee chaired by Citibank.

September – Mexico nationalises banks and imposes total exchange control. Central bank heads consider Latin American payment problems.

One says: "To say that we are concerned could be an understatement." International Monetary Fund and World Bank hold annual meetings in Toronto in atmosphere of panic.

October – Brazil arranges

emergency short-term bank loan, sells gold.

November – IMF managing director Jacques de Larosière tells bank chairmen he expects them to make new \$5bn loan to Mexico and \$1.5bn loan to Argentina, to support economic policies under International Monetary Fund programmes.

December – Banks commit to Mexico loan. Brazil arranges \$1.5bn in emergency loans from US and says it will seek new "jumbo" bank loan. But, as year ends, Brazil also halts repayment of debt principal.

1983

January – Pattern emerges for handling LDC debt problems.

Key elements are: IMF-agreed economic programme and IMF loan, rescheduling of some debt

principal repayments to banks and governments, and large new loans. This involves close co-operation among debtors, international institutions and creditors. Packages under way for Mexico, Argentina, Brazil, Yugoslavia and, soon, Chile and Peru contain all these elements.

Bridging loans tide borrowers over until the full agreements are signed.

February – Brazil signs \$4bn new bank loan and \$4.8bn

rescheduling, but suffers severe difficulties in maintaining short-term interbank lines of credit to foreign branches of its banks, a crucial element of financing programme. It misses first-quarter International Monetary Fund economic targets.

Interest payment arrears build up to \$2bn by August. Economic programme and rescue package

have to be re-drawn.

March – Mexico's banks sign \$3bn new loan (agreed in 1982) and, in August, agreements

rescheduling \$20bn of debt principal falling due to banks in 1983 and 1984.

September – At International Monetary Fund annual meeting, Brazil agrees in principle with creditors on \$11bn rescue package involving \$2.5bn new bank loan, rescheduling of debts falling due up to the end of 1984.

Leading creditor banks and central bankers embark on successful worldwide "roadshow" to persuade other creditor banks to join the deal. Brazil begins

to reduce interest arrears.

1984

Argentina builds up interest arrears of \$2.7bn by end-March.

Impasse in Argentina's negotiations with IMF and banks means US banks must count loans as "non-performing" for first time in debt crisis.

June – Banks agree in principle to provide "multi-year rescheduling agreement" (Myra) for Mexico, lowering interest rates on rescheduled debt and stretching out six years' maturities, totalling \$40bn. Poland signs Myra in July. In September Venezuela agrees in principle to \$21bn Myra. In December Argentina agrees in principle on \$14bn Myra and agrees to cut interest arrears, and International Monetary Fund endorses economic programme.

1985

International Monetary Fund suspends loans to Brazil and

Argentina as economic targets missed. In negotiation of new targets, Brazil seeks greater flexibility from International Monetary Fund – but in August, finance minister and central bank governor resign in frustration over lack of economic austerity policies, and government embarks on expansionist approach. Peru announces unilateral limit on debt service payments; 10 per cent of export receipts. Argentina agrees new economic stabilisation package with International Monetary Fund as inflation reaches 1,000 per cent.

In July, Mexico introduces new austerity package as oil revenues drop and misses International Monetary Fund targets. In September, earthquakes devastate Mexico City. Brazil seeks International Monetary Fund "monitoring of economy".

rather than full agreement. September – At International Monetary Fund annual meeting in Seoul, US treasury secretary James Baker unveils new approach to debt, known as Programme for Sustained Growth or Baker Plan. Key elements are:

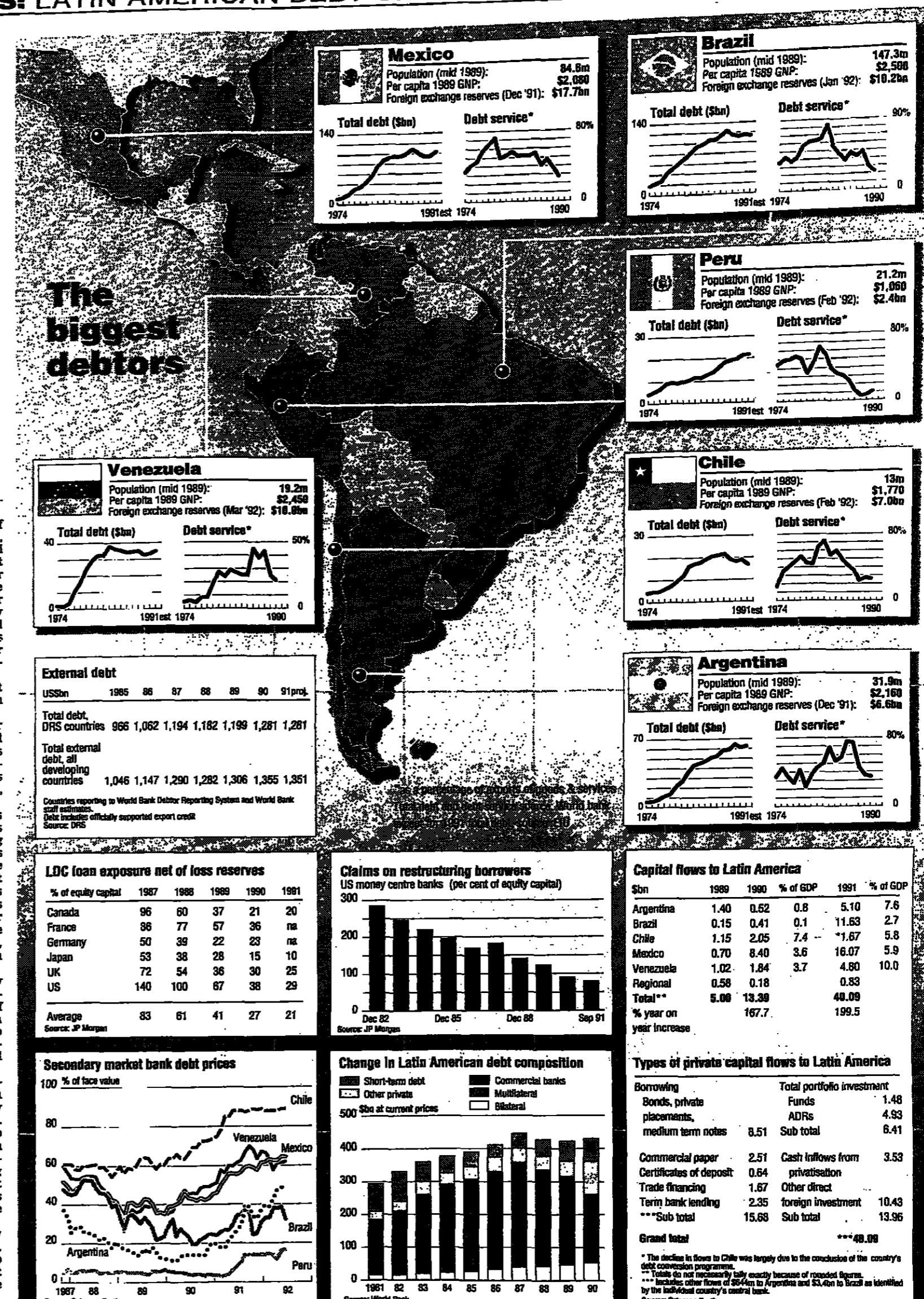
• Economic reform by debtor countries to promote growth and balance of payments adjustment, and to reduce inflation.

• Increased structural adjustment lending by multilateral development banks as well as continued central role for IMF.

• Increased lending by commercial banks; net new lending of \$20bn over next three years to heavily indebted middle-income countries.

• Maintenance of case-by-case approach to debtors.

Large debtors and banks give qualified support to Baker Plan.



NEWS: LATIN AMERICAN DEBT CRISIS

Bouncing back from disaster in tigerish style

SELDOM have economic fortunes changed so rapidly. From being regarded as a financial disaster zone two or three years ago, Latin America has emerged as hot financial property. Some Latin countries are now regarded as the likely economic "tigers" of the 1990s.

Capital has started to flow into the region again for the first time since the "Mexico weekend" put a sudden stop to capital inflows 10 years ago. Net inflows were estimated last year at \$36bn-\$40bn, three times the level of the previous year. This year, the figure is expected to be considerably higher. Latin stock markets put on record-breaking performances last year, while the region's governments and companies have found once more that they can raise money on the world's bond markets. Multinational companies in Europe and the US have begun to increase their direct investment in the region.

Most important, the inflows have helped rekindle economic growth, stunted during the decade of debt.

Much of this money is responding to changes in government economic and trade policy. Governments have welcomed international capital, opened their economies to outside influence by lowering trade barriers, and slimmed bloated and inefficient public sectors.

In part, these shifts reflect the transformation in the global ideological map after the collapse of the Soviet Union. Mostly,

however, the shift has represented a pragmatic, rather than an ideological, response to the debt crisis.

In the early stages of the crisis – viewed initially as a balance of payments phenomenon – governments suppressed imports, then tried to expand exports, in order to create current account surpluses. This led to trade liberalisation and export promotion policies. The problem was that the current account surpluses were being chalked up by the private sector, which owned the foreign exchange, while the debt was owed by the public sector, which needed the foreign exchange.

Governments were limited in their ability to secure that foreign exchange. The debt crisis had more or less cut off external finance, and the tax systems in most Latin countries were so inefficient that most governments could not secure domestic funds with which to buy foreign exchange. Some resorted to issuing domestic debt or printing money to obtain the foreign exchange. Both courses had inflationary consequences, since domestic government debt often became regarded as a liquid asset and was soon treated like currency.

The "successful" Latin governments of the late 1980s have been those that have put their fiscal houses in order, through tax reform, through cutting out subsidies to state-owned industries, and through privatisations.

A revived inflow of investment has reinvigorated the region

This allowed non-inflationary service of the foreign debt, while the burden of servicing that debt fell in most countries. With exports rising, debt service became a smaller and smaller proportion of foreign exchange receipts. Furthermore, the Brady initiative from the US in 1989 paved the way for negotiated reductions in national debt service.

The debt service savings Brady has brought about have been modest (except for Costa Rica, where a deep discount was negotiated), but the initiative has provided an important stimulant to economic and financial confidence in the big debtor countries. This has been enough to confirm an end to the debt crisis, although – in part because Brady addressed only the bank debt and some countries owe most debt to other governments and the multilateral institutions – not to confirm an end to every country's debt problem.

This more optimistic outlook, however, owes a significant amount to the rapid fall in US interest rates over the last two or three years. This has dramatically reduced debt service burdens, since a large portion

of the debt remains in US dollars at floating interest rates.

Low US interest rates have had another effect. With deposits in US dollars earning only 4 per cent against 8 per cent two years ago, investors have been forced to seek the higher returns available in the capital-starved region to the south.

So far, much of the returning money has been "hot" – footloose capital often parked short-term in banks or triggered by companies borrowing abroad rather than in their more expensive domestic markets.

A lot of money is also going into the region's stock markets – hence an explosion in stock market values, to the benefit of a narrow group of speculators. But, with the notable exception of Mexico, Latin American countries have not yet been able to raise much new equity capital. In the international market for shares, some investors have also begun to express concern about the low standards of disclosure of Latin companies while, in the bond market, some corporate and bank borrowers have been distinctly second-rate.

Mr Pedro Pablo Kuczynski, a former

minister of mines and energy in Peru, is among those who believe that the owners of this capital will not repeat the banks' mistakes of the 1970s. Because it is in private hands, it gives "some protection to the always present risk that governments will repeat in the 1990s the mistakes of the 1970s". However, the challenge is to attract this kind of capital into productive investments in the region – such as rebuilding infrastructure which has fallen into disrepair in the 1980s, so that growth is not restrained by bottlenecks.

This dilapidated infrastructure is part of Latin America's so-called social debt that emerged in the 1980s. In the "lost decade", per capita income in the region fell by close to a fifth (albeit from unsustainable debt-inflated levels at the start of the decade).

The pressure poverty places on the governments of what is now, more or less, a democratic continent is extraordinary. Governments, even in their new, slimmed-down roles, are essential to solving these social problems, but there are questions about how well-equipped they are for the task.

Most Latin American governments have now come to terms with the need to encourage both foreign and domestic investment as the main stimulus to economic growth. Growth, as the World Bank's chief economist, Mr Larry Summers, has pointed out, "can raise a lot of boats".

Stephen Fidler

IMF's craving for role satisfied

IT IS an ill wind that blows no one any good. The debt crisis was, indeed, an ill wind: between 1982 and 1990 consumption per head fell at an average annual rate of 0.3 per cent in the World Bank's list of 15 "severely indebted middle-income countries".

Yet the crisis also blew some good. It transformed policy in many indebted countries, mostly for the better, and gave international financial institutions, particularly the International Monetary Fund and the World Bank, new tasks.

For the World Bank this was hardly necessary: long-term development is task enough. For the IMF, however, the debt crisis was a godsend.

Having lost its empire in the collapse of the Bretton Woods system of fixed exchange rates in the early 1970s, the IMF had been consistently searching for a role. A series of unpleasant surprises – the twin oil shocks of the 1970s and the debt crisis – gave the institution the role it craved.

The Fund became the principal interlocutor on macro-economic policy between the Group of Seven leading industrial countries, on the one hand, and developing countries on the other.

It is, however, an agent rather than a principal. The central decisions – the initial response to the Mexican crisis in the summer of 1982 and then the Baker and subsequent Brady plans – were taken by policy-makers of the G7.

But the IMF, assisted by the World Bank, has played a valuable role: giving its seal of approval to policy changes in debtor countries; bringing together creditors and debtors; cajoling creditors; and, in the end, helping to underpin the comprehensive debt reduction packages agreed under the Brady Plan.

While the IMF focuses on macro-economic policies, resolution of the debt crisis required more than macroeconomic policy change.

In all countries that have resolved their debt problems, structural reform has been essential: reform of institutions, reform of trade policies, and reform of tax systems. This is why the World Bank's view – articulated in the structural adjustment lending that has reached a quarter of total World Bank lending – has been as important as the work of the IMF.

Martin Wolf



CRUCIAL QUARTET IN THE CRISIS: clockwise from top – Volcker, de Larosiere, Gurria, Rhodes

WILLIAM RHODES

'Fear brings people together'

"IF GREED often drives people apart, fear often brings them together," says Mr William Rhodes, now vice-chairman of Citicorp, who led the international banking community's response to the debt crisis, writes Alexander Nicoll.

With Citibank the biggest lender to Latin America, Mr Rhodes was chairman of advisory committees – formed by banks to lead their negotiations – for Mexico, Brazil, Argentina, Peru and Uruguay.

Recalling the IMF meeting in September 1982 in Toronzo being compared to rearranging the deckchairs on the Titanic, he says a sort of partnership swiftly developed among central bankers, heads of international institutions and commercial banks. "The resulting co-operation ultimately overcame the widespread fear that the international system would collapse."

Mr Rhodes attributes the containment of the

debt problem to this co-operation, and to political leadership in Latin America. Also important was the approach to debt problems on a case-by-case basis, and the fact that no solution was imposed on banks.

Economic reforms by Latin American governments are useful examples for other developing countries: "The formula entails a strong head of state, a viable economic plan, an economic team that works together, a belief in the plan by all senior officials involved, and – this is most important – a method to convince all levels of society of the benefits of economic reform."

However, in retrospect, Mr Rhodes feels that the return of Latin American borrowers to the markets might have been accelerated if structural reform – such as privatisation, deregulation, and improvement of trade policies and tax systems – had been attempted sooner.

Martin Wolf

THE KEY INTERNATIONAL PERSONALITIES

JACQUES DE LAROSIERE

'A great deal was at stake'

ALL the ingredients of a systemic crisis were present when the international debt crisis broke out in August 1982.

The combined foreign debt of the three largest Latin American countries alone came to nearly \$200bn and the portion of this debt owed to commercial banks stood at \$150bn.

Comparing this figure to the capital of the international banks that had the greatest exposures in Latin America, we can see that their financial structures were in no way capable of withstanding unilateral and chaotic suspension of payments by the three leading Latin American debtors.

It was calculated that, in 1982, the claims on Mexico alone accounted for 44 per cent of the capital of the nine largest US banks. In August 1982, the debtor countries were faced with an acute liquidity crisis. The maturity structure of their external bank debt had become much shorter, at a time when the economic climate was marked by recession, high interest rates and falling commodity prices.

A great deal was at stake for all the parties concerned.

For the banks with the largest exposures, their very survival was in question. The fact that these banks played a key role in the international financial system meant that the system itself was ultimately in

jeopardy. You can imagine what the consequences of a failure of the financial system would have been.

The stakes were equally high for the debtor countries, even though the risks they incurred were less obvious to some. A unilateral breach of contractual commitments would have

led to a loss of credibility. This would have cut them off from sources of international finance for a very long time, in view of the importance of external capital for these countries' long-term economic development.

It was clear to me that it would have been a major mistake for them just to stand by and let the crisis develop without taking any action.

The strategy drawn up in August 1982 was simple; it had been developed and further refined with the passing years. It was based on the idea that there are two parties to each debt problem – the debtor and the creditor – and that both parties should be part of the solution.

As the problem mainly seemed to be one of liquidity, and not solvency, the solution was to

make the system more flexible by freeing prices, opening markets to international trade and privatising industries.

2 – Ask creditors to give these tighter economic policies and adjustment programmes time to work.

This assumed that the banks and public sector creditors would agree to reschedule principal repayments, and even supply new money, so that the debtors could meet their interest payments, which must never be interrupted.

This strategy had at its hub the International Monetary Fund, which was to play a crucial role in reaching agreements with debtor countries on adjustment programmes, backed by IMF resources and in arranging and catalysing the finance needed for the transition period, whether it came from creditor states, banks or

development institutions.

One of the fundamental rules applied to the approach chosen was that each problem and each country had its own individual characteristics. Therefore, it was not a matter of finding a universal and uniform solution, but of addressing the problems on a case-by-case basis.

Most of the ideas I have just spelled out seem self-evident today. At the time, though, they were hotly contested in some circles, particularly among academics. It was said that the problem was so intractable that it called for universal solution of debt relief or forgiveness, but nobody would say just who should come up with the financing needed. Furthermore, it was predicted that a "caravan" of defaulters would be created and the programmes negotiated by the IMF were seen as too harsh.

For once, events actually moved in a constructive and favourable direction.

The success in the handling of the crisis was due to four main elements: a good concept (diagnosis and treatment), strong leadership, speed in execution, and intensive co-operation among different players.

Mr de Larosiere, governor of the Bank of France, was managing director of the International Monetary Fund in 1982-86.

ANGEL GURRIA

'For us Mexicans, the crisis is over'

"THE debt issue was not the cause of the crisis, it was the end result. It was only a manifestation of a long period of overspending and overvaluation of the currency," says Mr Angel Gurria, under-secretary for international financial affairs at Mexico's Ministry of Finance, writes Stephen Fidler.

Mr Gurria was a leading negotiator for Mexico from the beginning of the crisis.

"Everybody thought that oil prices would continue to rise and we counted on a conventional wisdom which didn't materialise. We had a commodity that was scarce and highly valued, and it looked as if it was going to stay that way for ever. We had a public deficit equivalent to around 16.17 per cent of GDP and a current account deficit financed with public debt."

However, Mr Volcker – now chairman of James D. Wolfensohn, a New York investment bank – does not believe that the euphoria about Latin America, recently developed in international financial markets, is yet a cause for concern. "I still have something of a central banker's mentality, which is the mentality of a puritan: they have a haunting feeling that somebody, some place, might be happy. But I don't think there is an imminent danger."

PAUL VOLCKER

'I didn't count on it taking so long'

"I DIDN'T think it would be cured overnight, but I didn't count on it taking as long as it has to resolve. You squirm because it took 10 years," says Paul Volcker. As chairman of the Federal Reserve Board from 1979 to 1987, he had a central role in dealing with the debt crisis from the outset, writes Stephen Fidler.

He believes the agreement in principle recently signed by Brazil and its bank creditors signals an end to the debt crisis. "Latin American debt is no longer a threat to the financial system, nor are the problems of most Latin American countries caused by their foreign debt. Brazil has lots of problems, but they don't stem from its foreign debt."

Did industrialised countries share the blame for the crisis, because they encouraged pri-

vate banks to "recycle" Opec oil surpluses during the 1970s?

"I think it's fair to say that the [recycling] was looked upon benignly for a while. But, once momentum of this sort starts, it's very hard to slow it down. One cannot cut it off and it's very hard to modulate it."

Mr Volcker is a leading negotiator for Mexico from the beginning of the crisis.

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feeling that somebody, some place, might be happy. But I don't think there is an imminent danger."

CHRONOLOGY OF EVENTS: 1986 - 1992

1986

June – Mexican finance minister Jesus Silva Herzog resigns as oil revenues drop and economy worsens. In July his successor Gustavo Petroli agrees a growth-oriented economic programme with International Monetary Fund, clearing the way for negotiations with banks.

At International Monetary Fund annual meeting, a year after Baker Plan announced, banks and Mexico agree in principle on \$7.7bn new loan and \$34bn loan rescheduling, first under the plan, with 20-year maturity and 12 percentage point interest margin – seen as too concessional by some banks. By December banks' commitments to loan are sufficient to put the International Monetary

Fund's rescue package into effect.

February – Brazil halts interest payments on \$68bn of debt to banks.

April – Argentina agrees with banks in principle on Baker Plan deal for new loan and \$24bn rescheduling on terms similar to Mexico's. Package features first "menu of options," including chance for banks to convert loans into "exit" bonds.

May – Citicorp, biggest lender to third world, adds \$5bn to loan loss reserves and says it will seek to "liquify" third world loan portfolio by selling loans and using instruments such as debt/equity swaps. Its share price rises. Other US banks follow with similar loss provisions.

August – Bank of England issues guidelines to UK banks on loss provisions.

September – Brazil proposes to convert \$34bn of bank debt into securities taking advantage of discount at which loans trade in secondary market. It is rebuffed by Mr Baker. He proposes new International Monetary Fund funding facility to compensate debtors for unforeseen shocks which could undermine Fund programmes.

November – Brazil and banks reach interim agreement to end half in interest payments. Brazil agrees to seek accord with Fund on economic programme.

December – Mexico and J P Morgan, the US bank, announce innovative plan to retire \$20bn of debt in exchange for securities with principal backed by US zero coupon Treasury bonds held by

Mexico. Banks invited to tender loans competitively – those paying the highest discount on their loans to win bonds.

1988

March – Mexican exchange auction results in issue of only \$2.5bn of bonds in exchange for \$3.6bn of bank debt, an average discount of 33 per cent. Brazil holds first debt-for-equity auction.

June – Brazil's creditor banks agree in principle on \$5.2bn loan and \$5.1bn rescheduling.

NEWS: THE BCCI INDICTMENTS



INDICTED: Robert Altman (pictured with his wife, Wonder Woman actress Lynda Carter) and Clark Clifford, being sworn in at a Senate hearing on BCCI



BCCI WEB OF CORRUPTION

• Zambia: BCCI loan used to pay \$15m World Bank debt which led to new \$50m loan.
 • Pakistan: loan to government enabling it to avoid World Bank credit restrictions and a devaluation of the rupee.
 • Egypt: corrupt payments allegedly made to:
 • Senegal: central bank officials.
 • Nigeria: governor and other central bank executives between 1981 and 1984. Further payments made to chairman of Nigerian National Supply Company, state food importer in same period.
 • Cameroon: ministry of finance employees.
 • Ivory Coast: import/export officials.
 • Congo: ministry of finance staff to ensure payment of debts to BCCI banks.
 • Morocco: employees of two commercial banks in return for deposits into BCCI Paris bank.
 • Tunisia: employees of two commercial banks in return for their banks depositing money with BCCI.
 • African Development Bank: treasurer and other officials in return for deposits in BCCI.
 • Economic Co-operation of West African States: cheap loans and gifts to the officials in return for a \$30m to \$55m deposit in the BCCI Paris branch.
 • Colombia: use of Colombian nominees to obtain illegal ownership of Banco Mercantil.
 • Peru: president and general manager of central bank in 1985 in return for deposit of hundreds of millions of dollars by government partners with BCCI.
 • Argentina: president and a director in 1983/84 of the central bank to help establish a BCCI branch in the country.

Officials bribed worldwide

Richard Donkin traces the global trail of fraud and corruption alleged in yesterday's charges



BCCI was involved in a vast web of corruption across the Third World, according to US indictments yesterday.

Court documents listed 12 countries, three organisations and numerous specified officials as beneficiaries of the fraud which spirited away some \$5bn from BCCI coffers, including money from depositors.

The documents outlined a number of deceptions perpetrated on the World Bank and the IMF. In one of these schemes BCCI officials enlisted the help of Pakistani government officials in 1979 to hoodwink the IMF into believing Pakistani national reserves were higher than they were.

A secret BCCI loan to the government enabled it to avoid credit restrictions and a devaluation of the rupee. In another Pakistan-based scheme BCCI violated Pakistani central bank controls to earn preferential banking rates.

The main fraud indictment said that from BCCI's inception, the group had been

undercapitalised and had granted large and numerous loans to favoured associates of the defendants. The documents named Sheikh Kamal Adham and Mr Sayed Jawhary, Mr Adham's accountant, as the beneficiaries of some of these uncollectable loans.

The alleged schemes are said to have included frauds on the regulators of Washington-based Financial General Bankshares, the National Bank of Georgia, the Independence Bank of Encino, Banco Mercantil in Colombia.

Members of the criminal enterprise at BCCI, said prosecutors, made systematic efforts to intimidate and influence the press with pay-offs. They spent depositors' money on charities to garner public praise and increase the political power of BCCI. They hired politicians and government officials to court influence in countries where they wanted to set up operations.

At the same time assets, it is alleged, were being bought with depositors' funds and maintained quite separately from the BCCI group. The assets are said to have been bought in the names of Mr

Adham, Mr Jawhary, Dr Ghaith Pharaon, a Saudi businessman, Mr Faisal Saud Al Fulaij, a Kuwaiti businessman and Mr Mohammed M Hamoud, a Lebanese businessman who, the indictment said, "reportedly died" in 1990.

"When the major BCCI group banks were closed in July 1981," the indictment said, "these nominees were in a

The fiddling of BCCI's loan books appears to have run the whole gamut of fraud

position to assert title to the assets purchased with depositors' funds. Assets purchased by BCCI in this manner included US banks, real estate, and a major oil company in Pakistan.

Two BCCI-controlled Cayman entities, ICIC Overseas and ICIC Holdings were allegedly used to maintain the sham. ICIC Overseas was used

to create false records concealing BCCI group liabilities and presenting false assets; ICIC Holdings to conceal stolen monies.

According to the US documents, the fiddling of BCCI's loan books appears to have run the whole gamut of fraud. Records listing some loan agreements were prepared for auditors but the picture was distorted and disguised. Deposits were not always recorded and others were incorrectly recorded.

During the period covered by the indictment, September 1, 1977 to August 16, 1981, intriguingly after the date that the Bank of England moved to close down BCCI — it is alleged that members of BCCI enabled nations such as Pakistan, Senegal, Zambia and Nigeria to evade fiscal restraints placed upon them by the World Bank and the IMF.

Against this background, BCCI officials, specifically Mr Abedi and Mr Sualib Naqvi, his right-hand man, were plotting to deliver cash and other benefits to various finance ministers, heads of state, central banks and senior executives of international and

regional organisations, all with the aim of increasing deposits — the life-blood of the fraud.

While the indictment did not name names, it matched the catalogue of corrupt officials to the Congo, Nigeria, Cameroon, Morocco, Senegal, Tunisia and the Ivory Coast, Argentina and Peru.

The indictments against Mr Clark Clifford and Mr Robert Altman his Washington law firm partner, outlined how they ran First American Bank.

The documents list a number of occasions when Mr Abedi or Mr Naqvi at BCCI were involved in the appointment of senior executives at the Washington bank and the selection of board members.

A presentation at London's Inn on the Park in 1983 in Altman presented plans to have the New York branch of First American as its flagship bank.

The meeting discussed what they called the "joint personality of First American and BCCI" and in all the documents list 60 "overt acts" to support the allegation of conspiracy to defraud federal bank regulators.

By Richard Donkin

THE US plea-bargaining with Saudi former intelligence chief Sheikh Kamal Adham, who admitted violating banking laws and agreed to pay a \$105m fine, was settled after long negotiations understood to have involved some political manoeuvres because of his past importance to US administrators.

The fine is unlikely to trouble Mr Adham, who has acquired considerable wealth through prominent Middle East deals. His biggest coup is believed to have been a \$400m commission 20 years ago, agreed by a group of Japanese oil companies seeking a foothold in Saudi Arabia.

"The BCCI charges might have appeared to many Americans to have involved big money, but it would have been the equivalent to taking the paper clips for Adham," said an Arab former banking official yesterday.

In the UK, where Mr Adham is regarded as an old friend of British intelligence interests, he agreed this year to act as a witness in cases being compiled by the Serious Fraud Office.

The 61-year-old Mr Adham is viewed as something of an eminence grise in Egyptian society.

Like many other prominent Arabs, he is an old boy of Victoria College, Alexandria, and many of his business connections relating to the Bank of Credit and Commerce International stem from old school acquaintances.

Mr Adham, with Dr Ghaith Pharaon, a Saudi businessman, and Mr Roger Tamraz, a banker who recently turned out to be the champion of an alternative BCCI liquidation plan, emerged as the purchasers in 1975 of the Detroit-based Bank of Commonwealth.

Two years later, Mr Adham headed a new takeover for the bank that would become known as First American.

He made a brief and unprofitable foray into British banking in 1975 when First Arabian Corporation bought a 25 per cent stake in the troubled Edward Bates Bank, which was caught up in the UK's secondary banking crisis.

Mr Adham and his partners were persuaded to supply a letter of comfort that needed to be drawn upon almost immediately. Some £70m is thought to have been ploughed into the bank by Arab interests. The bank was later taken over by an Arab consortium, joined by a 20 per cent stake from Barclays Bank, and renamed Allied Arab Bank.

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A half-brother of Iffat, favourite wife of the late King Fahd of Saudi Arabia, Mr Adham became one of the few advisers to win the king's complete trust. Mr Adham was never so close to King Khalid, Fahd's successor, who dismissed him in 1978 when he discovered that Mr Adham had been a mediator in bringing Egypt and Israel together in the Camp David peace accord.

The key to Mr Adham's standing in the west, however, is his long and distinguished pedigree in Middle East intelligence operations. He was trained by the CIA.

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NEWS: UK

BT redundancy scheme to cut 33,000 jobs

By Diane Summers
and Roland Rudd

ONE OF British industry's largest redundancy programmes was stepped up yesterday when British Telecommunications (BT) said it would shed more than 33,000 jobs this year.

About 19,000 staff will leave on Friday. A further 15,000 jobs a year may be cut over the next four years as BT continues to streamline its organisation.

The company's workforce could be reduced from 210,200 at the start of this financial year to 180,000 by 1996.

Expected job losses this year are well above figures originally announced by BT. It had been expected that 24,000 jobs would be shed - 20,000 through voluntary redundancies and 4,000 through natural wastage. These figures have now been increased by 9,000 following unexpected demand for redundancy.

About 20,000 employees are being refused the generous terms because of oversubscription. Unions' claim that many of their members were misled

into thinking they would be able to take redundancy but were turned down.

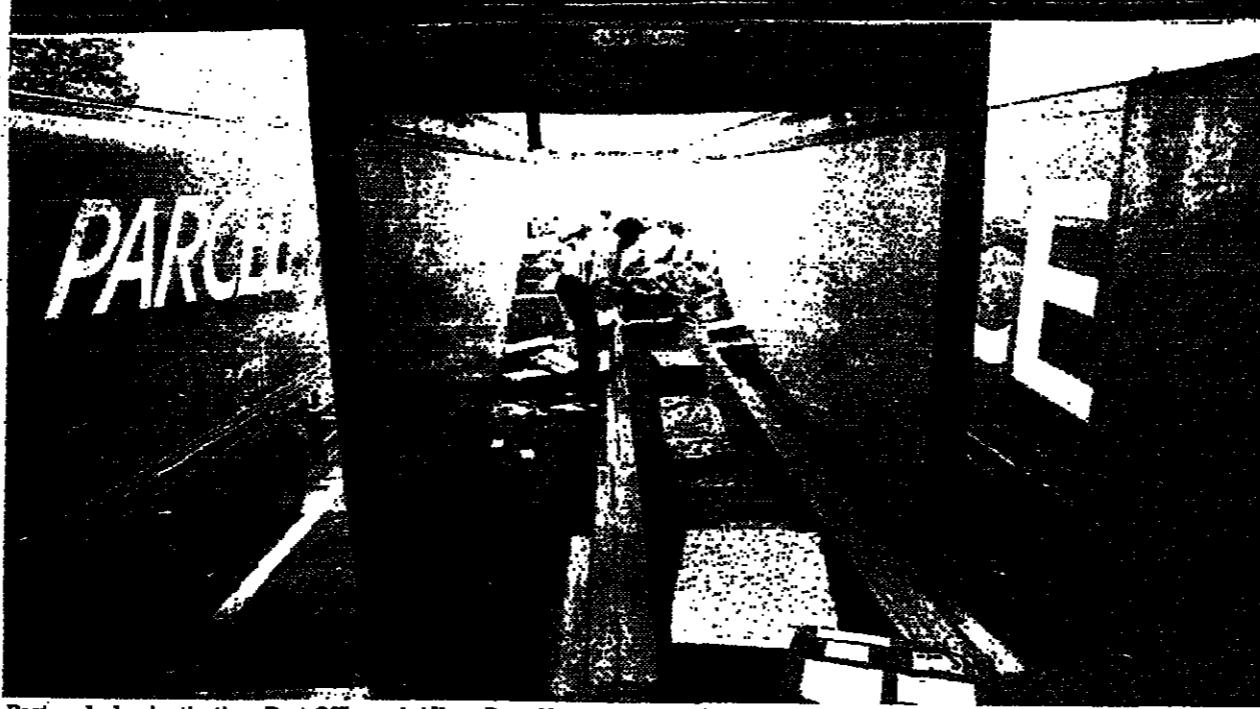
BT said yesterday it had now been able to let go more of those who wanted to take voluntary redundancy.

The package, called Release 92, provides for payments as high as £100,000 plus pension entitlement, although the average sum is likely to be about £20,000. At least three months' guaranteed work through an employment agency, plus £1,000 in training vouchers are also being offered.

The 19,000 staff leaving at the end of this week will qualify for a bonus payment of 25 per cent of salary.

The main BT union, the National Communications Union, warned the company "not to underestimate the depth of resentment felt by those who were assured by management that they would be released and who were later refused". The Union of Communication Workers, which represents BT operators, said the redundancy programme had artificially deflated profits.

BT results, Page 17



Postmarked privatisation: Post Office subsidiary Parcelforce is expected to be sold off under Mr Heseltine's plans

Sell-off fears in Post Office shake-up

By Roland Rudd
and Tim Lawrence

THE POST OFFICE may be privatised after a wide-ranging review of its organisation and structure announced yesterday by the government.

In a departure from previous policy, Mr Michael Heseltine, trade and industry secretary, put privatisation of the Post

Office firmly on the agenda. He said he had no pre-conception as to the outcome of the review and did not rule out leaving the corporation in the public sector. But he claimed, public ownership meant the Post Office was "shackled" with its market "creamed off" by competitors.

"There is growing interest world-wide in the potential

advantages of freeing up of postal markets," he said.

Mr Heseltine reiterated the government's commitment to proposals on the Post Office in the Citizen's Charter. These suggested lowering the its monopoly on all letters under £1 to a level closer to the price of a first-class stamp (3p).

He said the Royal Mail title would be kept, and said two

Britain in brief



Company start-ups hit by recession

The number of new companies being formed continues to fall, according to a survey which will heighten worries about the impact of the recession.

According to Jordans, a business information group, 56,022 companies were created in the first half of this year, a drop of 3.1 per cent on the 57,788 formations in the same period last year.

Though the year-on-year fall is lower than early in the recession, the figure indicates how the weak economy has reduced opportunities for entrepreneurs.

Japan hails UK companies

UK companies under-rate the standing in which they are held by Japanese customers, according to a survey by Touche Ross accountants.

The analysis of 100 companies which were either Japanese or British selling goods to the Japanese showed that all felt relations had either been stable or improved in the last five years with greater trust and understanding.

The Japanese companies said UK suppliers had improved their communication skills, quality and attention to customers in the last five years.

pursuit cycle incorporating the basic concept of a one-piece moulded monocoque frame, on world markets next year.

Failure to do so, it fears, would risk losing the benefit of the unexpected publicity for the machine. "We could lose the market to makers of replicas which might look the same but lack its integrity and performance," Lotus spokesman Mr Patrick Peal said.

Auction house sales decline

Sotheby's and Christie's, the world's two largest fine art auctioneers, have announced sales figures for the 1991-92 season, which is just ending. They reveal a further but slowing decline in turnover. Sotheby's reported sales of \$1.1bn, a fall of 15 per cent over the previous season. For Christie's 1991-92 sales totalled \$69m, 8 per cent down on 1990-91. A year ago both salerooms were recording reductions in turnover of almost 50 per cent compared with 1989-90.

Sponsor likely for FA Cup

The England Football Association has confirmed it is in the early stages of negotiation with several potential sponsors of its FA Cup soccer competition. Such a deal will probably resemble the type of sponsorship practised at the Olympic Games. Reports that Coca-Cola are due to announce a major football sponsorship on Friday are understood to be unconnected with the FA Cup.

Norton Rose leads advisers

Norton Rose, the City solicitors' firm, was the leading legal adviser to companies and financial advisers involved in UK public takeovers during the first half of 1992.

The firm heads the takeover advice table for the first time, as a result of its part in 10 bids with a combined value of £4.5bn.

The table, produced by Acquisitions Monthly, places Clifford Chance second with seven deals worth £3.9bn and Herbert Smith third with five deals worth £1.2bn.

Warning call on tour groups

By David Owen

THE UK government is to seek early warning of tour operator collapses by asking insurers if they are refusing to trade with particular holiday companies.

The move follows the disclosure that General Accident stopped taking policies from Land Travel, the failed coach tour operator, some two days before the company went into liquidation last Friday.

The collapse left about 50,000 people who had booked holidays with the west of England company with no prospect of recovering their money.

General Assurance, the Scottish-based insurance company,

said yesterday that it withdrew Land Travel's authority to issue policies on July 22 after the company stopped a "fairly substantial" cheque due on that day. It was still owed a "substantial amount of money" by Land Travel, the insurer said.

The government also undertook yesterday to look again at proposals to improve protection for holidaymakers. A European Community directive that makes bonding compulsory for tour operators is due to be implemented on January 1.

Defending the government's attitude to last week's collapse, Baroness Denton of Wakefield, a junior trade and industry minister, said:

"The government's concern is to make sure that consumers are protected."

Industry minister, held out no hope of compensation for those affected but said her department would "continue to monitor the situation carefully".

In a letter to Mr Nigel Griffiths, Labour's consumer affairs spokesman, she admitted that the Department of Trade and Industry was not aware that one of the principals of Land Travel had previously been a director of a travel company which had gone bankrupt.

Her comments were seized on by Mr Griffiths who claimed that the government's monitoring of companies in trouble was "almost non-existent".

The industrials' prescriptions included investment

incentives and a call for a stimulus to the housing market.

MR JOHN SMITH, the new leader of the Labour party, yesterday attacked the "failure" of Mr John Major, the prime minister, to use Britain's presidency of the European Community to seek co-ordinated action on jobs and interest rates with the UK's Community partners.

That change appeared to win implicit endorsement from the Confederation of British Industry yesterday when it also called for action across Europe to cut interest rates to boost economic recovery.

The industrialists' prescriptions included investment

incentives and a call for a stimulus to the housing market.

Mr Smith's criticism stopped short, however, of pressing for a revaluation of the D-Mark in the EC's exchange rate mechanism - a move that he had hinted might win his backing during the three-month-long Labour leadership election.

Instead, the opposition leader put the stress on the need to tackle rising unemployment and the fear of unemployment which was sapping confidence and undermining investment.

"Unless the government takes action the lack of confidence that pervades Britain will continue," Mr Smith said in a statement released after the two-hour meeting.

"Unless they recognise that unemployment is not just a tragedy for the unemployed themselves, but for the country as a whole, there is no alternative message was highly vulnerable to systematic criticism.

Chairing the first meeting of his new "shadow cabinet" team, the Labour leader urged colleagues to use every opportunity to call the government to account for "sitting on their hands" as unemployment rises.

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FT LAW REPORTS

Oil grant is allocated

TOTAL OIL MARINE PLC AND ANOTHER v AMERADA HESS LTD AND OTHERS
Court of Appeal

(The President; Lord Justice Stagnon and Lord Justice Scott);
July 22 1992

GRANTS FOR capital expenditure incurred in the construction of an oil terminal by pipeline groups under agreements providing for participation adjustments to be made by proportional debiting and crediting of expenditure and receipts each year, is allocated between groups in proportion to their participation when it is received, not when the capital expense was incurred, and is deducted from expenditure in the calculation of participation adjustment payments.

A "terminal participants' agreement" and a "terminal construction agreement" between the two pipeline groups on behalf of themselves and the member companies, were executed on June 28 1976. Each had some retrospective effect.

In the participants' agreement, Article V regulated the extent to which each pipeline operator was to bear the cost of capital expenditure in any year. Article VI was concerned primarily with payment to be made by one pipeline group to another when and as often as there was a change in the proportion that each was using or was capable of using the terminal.

Article V regulated who should bear capital expenditure on general support facilities, such as main roads in the terminal, in any year. By Article VI whenever there was a change in the proportion of one operator's peak pipeline capacity, there was to be a valuation of all the general support facilities. The operator whose proportion had increased had to pay an appropriate percentage of the value to the operator whose proportion had decreased.

The treatment of common facilities, such as pipes and pumps was similar.

For both the general support and the common facilities, the procedures required calculation of the "depreciated replacement value" in accordance with a formula based on replacement value previously determined ("item A"), capital costs expended since that previous determination ("item B"), and an escalation factor based on average earnings and costs ("item E").

By clause 6.06 in Article VI the procedures were to be reviewed from time to time "to ensure that all pipeline operators shall always bear an equitable share of the cost of the said facilities".

Under the construction agreement BP was appointed constructor. There was to be a joint account by which accounting records were to be sub-divided to enable "costs and receipts" to be allocated to groups in accordance with the terminal participants' agreement.

It would not be right to deduct proceeds of sale when calculating item B in the formula.

Attachment C, headed "Accounting and Control Procedures", provided by clause 3.11.3 that all applications for grants should be channelled through the constructor and credited to the relevant sections of the joint account.

The first question was how regional development grants received should have been distributed.

The whole tenor of the financial provisions was that there was to be a running account in each year, and that with one exception all expenditure and receipts were to be debited or credited to it in the proportions prevailing at the year end.

Receipts mentioned in Attachment C were meant to be credited in the proportions prevailing during the year of receipt. It seemed a clear inference from clause 3.11.3 that participants should account for grant to operators in the proportions prevailing at time of receipt.

In agreement with the judge, it was held that by the terms of the two agreements grant was to be allocated to pipeline groups in the proportions prevailing when it was received.

The second question was whether grant was to be taken into account as a deduction or negative capital expenditure, in calculating participation adjustment payments.

His Lordship would have allowed the appeal on both questions.

THE PRESIDENT agreed with Lord Justice Stagnon.

For the appellants: Sam Stannier QC and Steven Gee (Herbert Smith)

For BP: Anthony Grabiner QC and Laurence Rabinowitz (Gary Hodges)

For Total: Michael Burton QC and Julia Diaz (Denton Hall Burkin & Warrens)

For Amerada: Marion Simmons (Rouse & Maw)

For Total Oil Marine: Hugh West, chief executive

For the respondents: Sam Stannier QC and Steven Gee (Herbert Smith)

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Rank fills a gap



directors normally retire on reaching the age of 70, and Sir Leslie is less than three months away from his 70th birthday, the assumption is that he will only be doing the job temporarily.

Sir Leslie, a chartered accountant who went into merchant banking with Herbert Wagg & Co, is a well known industrialist. He was chairman of Glynwed International between 1971 and 1986, and is currently chairman of Westland and deputy chairman of RMC Group.

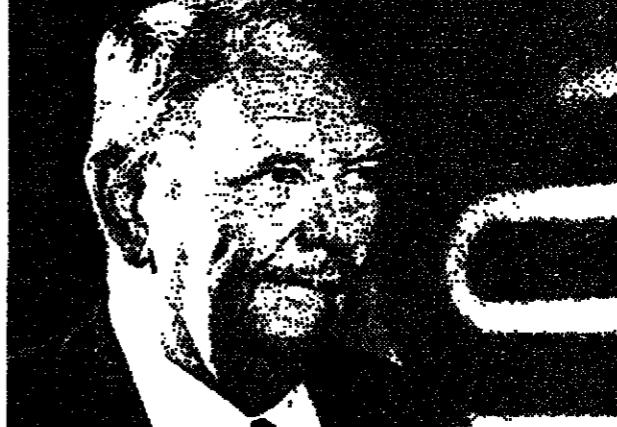
Rank's chief executive Michael Gifford, who along with Sir Patrick, is credited with revitalising a group which had lost its way in the early 1980s, dismissed suggestions yesterday that he might accept the chairmanship. He said that it was not appropriate to combine the jobs of chairman and chief executive, and he thought it was very difficult to bring in a new chief executive if the chairman had been doing the job before. Gifford said that Sir Leslie had "been around and done it all".

While Staveley reported its first fall (by 13 per cent) in pre-tax profits for nine years during the financial year ending March 31 1992, Kent says the balance sheet is very strong, giving Hitchens six months to get to know the business before deciding on what Staveley's next strategic move is to be.

■ More fresh blood at British Rail. Just a day after announcing that former Rank Xerox (UK) man Iain Livingston is to head its total quality management programme, BR has hired another outsider, Gerald O'Keane, to take charge of the £15bn annual spend on equipment, materials and services.

O'Keane, 43, is currently manager of marketing logistics for GE (US) Medical Systems in Paris. He takes over as BR's director of procurement and materials management at a key moment two weeks ago the corporation announced tough new rules for its 27,000 suppliers, requiring them to achieve specific standards of safety, quality and reliability.

Swiss first to Black Bob



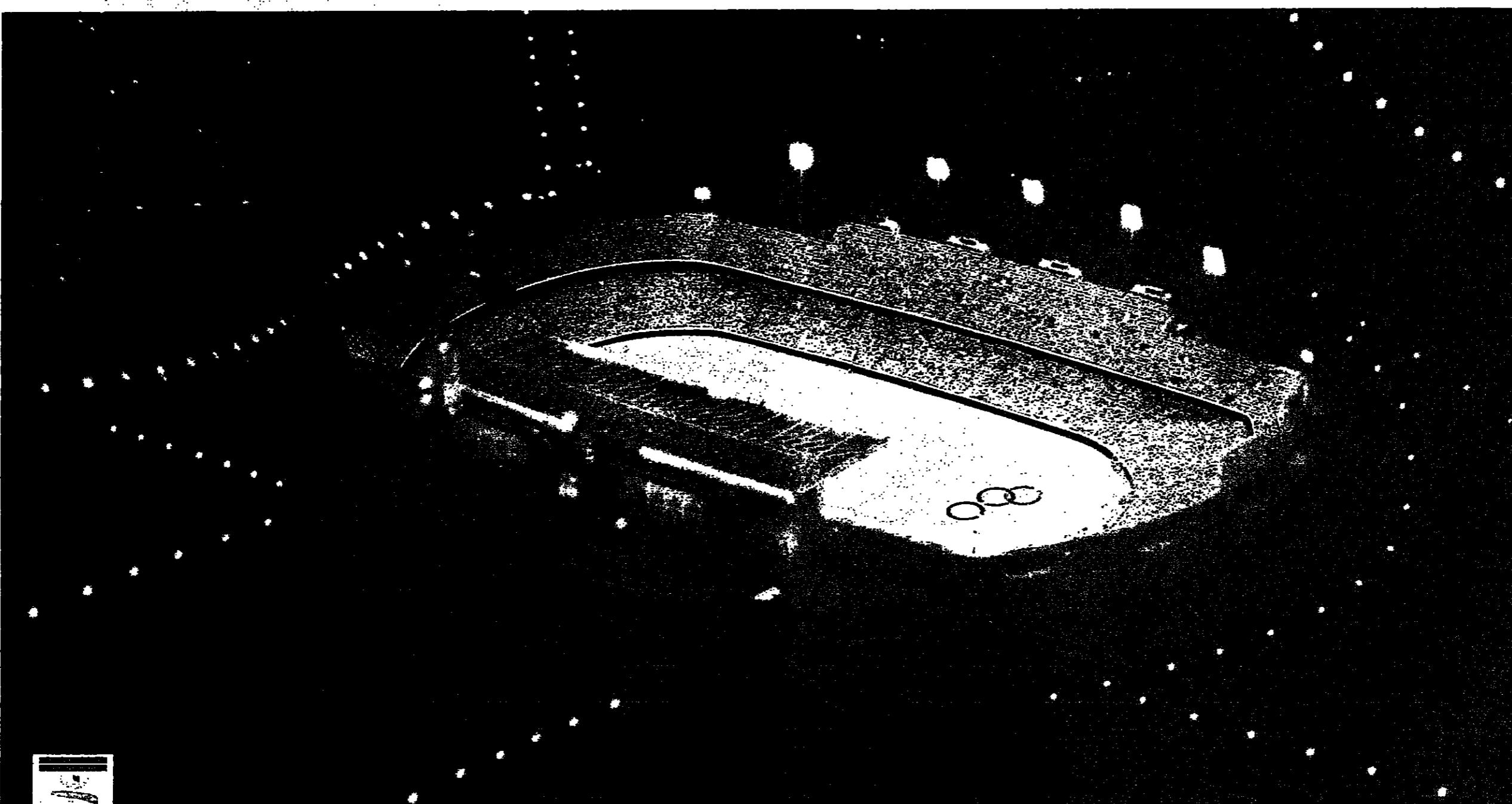
Rudi Mueller, UBS executive vice president Europe and chairman and chief executive of UBS Phillips & Drew, has wasted no time in hiring the services of outgoing British Steel chairman Sir Robert Stoele who retired after yesterday's agm - at the age of 70 after 47 years in the industry.

Sir Robert's appointment as a group adviser comes from UBS Phillips & Drew in London but he will also be working with the parent bank, Union Bank of Switzerland in Zurich. He joins Sir George Blunden, former deputy governor of the Bank of England,

who is also an adviser.

"The attraction for us is in his contacts across Continental Europe - in industry, government and the European Commission" says Mueller, suggesting that his role in "one of the most sensitive industries in the world" has given him a particularly unusual accumulation of experience.

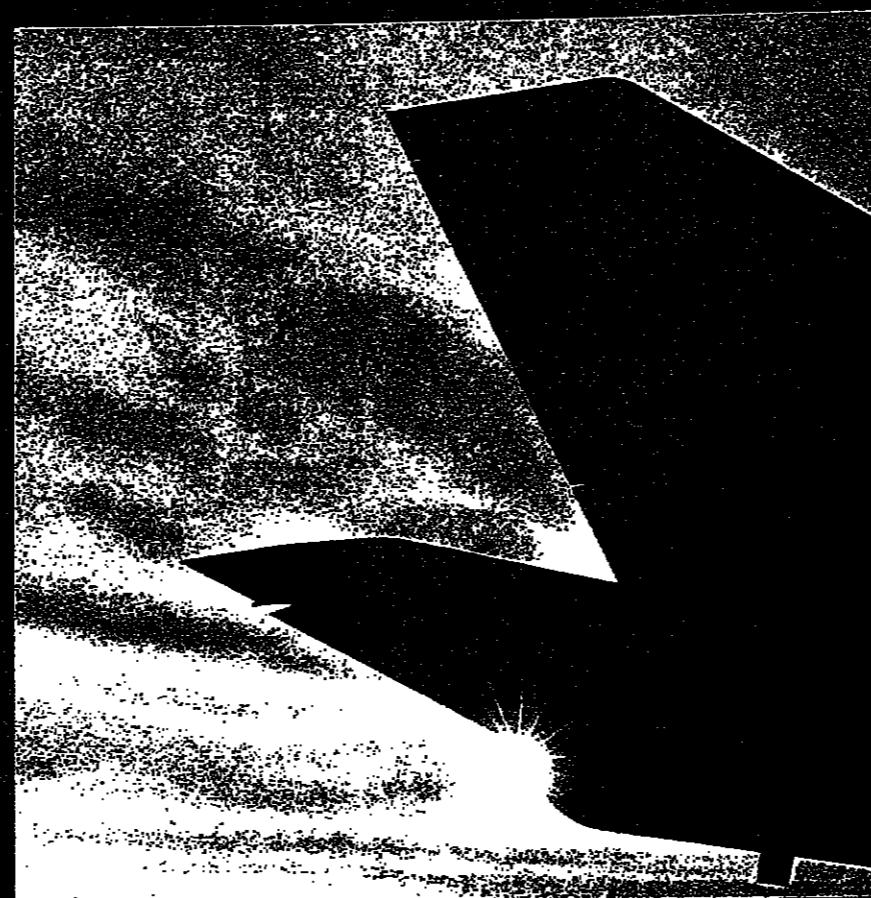
Meanwhile Mueller dismisses any suggestion that the arrival of "Black Bob" - notorious for his tough rationalisations, notably this year the closure of the Ravenscraig steel plant - might unsettle UBS staff. "I do the Black Bob duty here" says the UBS P & D boss.



**PHILIPS HELPS THE STARS SHINE
WITH LIGHTING, SOUND AND VISION AT THE BARCELONA OLYMPIC GAMES**



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leave as few questions up in the air as possible.

To find their answers, 90% of the world's
airlines rely on data communications networks
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Technology the world calls on.

A leader in digital communications, supplying equipment in over 80 countries.

ARTS

Cinema/Nigel Andrews

Begorrah, 'tis Hollywood himself

THE HISTORY of the wheel has been recapitulated in the history of the reel. If trains and cars first assaulted the distances between towns and nations, the movie projector has obliterated them. Two films this week, Ron Howard's *For And Away* and Jim Jarmusch's *Night On Earth*, skim their plots or characters around the globe as if the friction of reality had never existed.

In most other respects the two films are perfect opposites. One stars Tom Cruise, who was shot in 65-millimetre — the first film to use the process since *Ryan's Daughter* — and is an ocean-crossing epic about human love and self-betterment. The other, a set of five low-budget stories about cab drivers is a comedy of stasis masquerading as a comedy of movement.

In *For And Away*, Tom Cruise and Nicole Kidman leave the old country to find a home in the new. In Ireland the land is green, the sea sparkles and the smoke curls from the cottages, indicating that the feudal English have been torching the villages again. We are in a troubled Western Ireland, circa 1890.

In America, once past that gateway to Irish-American freedom called Boston, the West beckons. Here men are men, women are women, and horses are Formula One racing cars with tails. These hurtle their riders to glory in the climactic, eye-boggling Oklahoma land race. By the close of this film — two hours of romance, luscious music, spectacle and bullwhipping Celtic charm — we feel we have been to Fantasyland and back via *Cimarron*,

FAR AND AWAY

Ron Howard

NIGHT ON EARTH

Jim Jarmusch

THE THIEF OF BAGDAD*The Streetfighter* and *The Quiet Man*.

And come to that, via P.G. Wodehouse: I kept being reminded of that author's Irish comedy double-act called Pat and Mike. This duo, you recall, only ever had one routine, Pat (or Mike), tells Mike (or Pat) about a bullet in which the dancers rush in and out from stages left and right. Then after a lot of music hall cross talk, Pat (or Mike) finally explains "Faith and begot, 'tis Hollywood himself."

That is *For And Away* in a nutcracker. Characters rush in and out from screen left or right, the soundtrack surges with full-orchestra music and hanging over all like a *deus ex machina* is the "Faith and begot" school of Irish location.

This is represented by Cyril Cusack and assorted worthies sporting cloth caps, potato-dust faces and sing-song accents.

The opening half hour, it must be admitted, has a winsome daintiness. Tom Cruise's father, mortally injured by his landlord's hitmen, bequeaths his bony-boy courage to young Tom — "You're an especially odd boy," the old man keeps saying — and soon Tom is proving both his oddity and his pluck. He invades the mansion of the wicked landlord (Robert Prosky), gets shot, gets nursed,

gets up, gets knocked down again, and then receives a ladder-and-window visit in his bedroom from the daughter of the house, Nicole Kidman (alias Mrs Cruise). "I'm running away because I'm modern," explains the Australian actress in an Irish accent.

Enough said. Our couple soon take ship to Boston where they masquerade as fine lady and servant; at least until Cruise earns a penny as a pugilist while Kidman becomes estranged, rueing her fall from social grace. By the time they reach the Oklahoma land race, they have both been up and down and round and round: two socio-economic yos suffering from existential dizziness.

A strange madness overtakes the cinema, we have noticed, whenever there are two "Y's" in the year. Everything suddenly goes all epochal. Remember *Gone With The Wind* (1939)? *Easy Rider* (1969)? Now we face a whole decade of this stuff. *For And Away* was conceived and directed by Ron Howard of *Cocoon*, *Willow* and *Parent Trap*. He wanted to tell his own ancestors' story but has succeeded instead in making a historical soap opera which suffers from elephantiasis.

Every emotion is blown large and primal: to fit the wide screen: from the early rage of our peasant hero to the final earth-kneeling clinch on Western soil. In between we have the nose-crunching boxing scenes, the sentimental Christmas yell out of *Meet Me In St Louis*, the spectacular land race and the quick-witted hickering of the hero and heroine, which is either Beatrice and Benedick or Rhett and Scarlett, according to your taste in cul-

tural invocations.

Global expansiveness apart, the only characteristic *Far And Away* shares with *Night On Earth* is a tendency to prove that the more geographical space a film covers the less it moves dramatically or psychologically. Howard's film demonstrates this unwittingly: in the un-transplantability of Tom Cruise. Is he of Ireland? Boston? Oklahoma? No, he is of Hollywood, where that toothpaste commercial grin, cartoon-handsome face and acting-class earnestness radiate American boorishness. If you like your history re-processed in Wishfulfilmscope — and many do — *For And Away* is

privilege of sitting in a traffic jam hearing a man's life story.

The tides do move in *Night On Earth*; but they do not get anywhere. The sky outside is as dark as a parrot's shawl is white.

The changing duos inside fail to resolve their encounters.

Casting agent Gena Rowlands sees star quality, but fails to sign it, in foulmouthed cabby Winona Ryder; Giancarlo Esposito wrests the taxi's wheel from East German ex-clown Armin Mueller-Stahl who, despite a cab licence, cannot drive; Roberto Benigni inflicts unwanted sexual confessions on a ticky-hearted priest, and only in France and Finland do a blind girl (Beatrice Dalle) and a bereaved father (Matti Peltonen) off-handedly suggest that enlightenment can come forth from

darkness.

Two hours of heads bobbing in leatherette-clad capsules and you may feel like hailing the nearest bus. At moments of maximum catastrophe, our imaginations flash out yearningly to the Oklahoma land race. But cinema is oddly suited to these exercises in oublie entrapment. Not only is being in a taxi much like being in a movie theatre — the darkness, the rectangular slices of passing scenery, the non-stop soundtrack — but *Night On Earth* may be enhanced by being writ large on a cinema screen.

Look at Gena Rowlands's

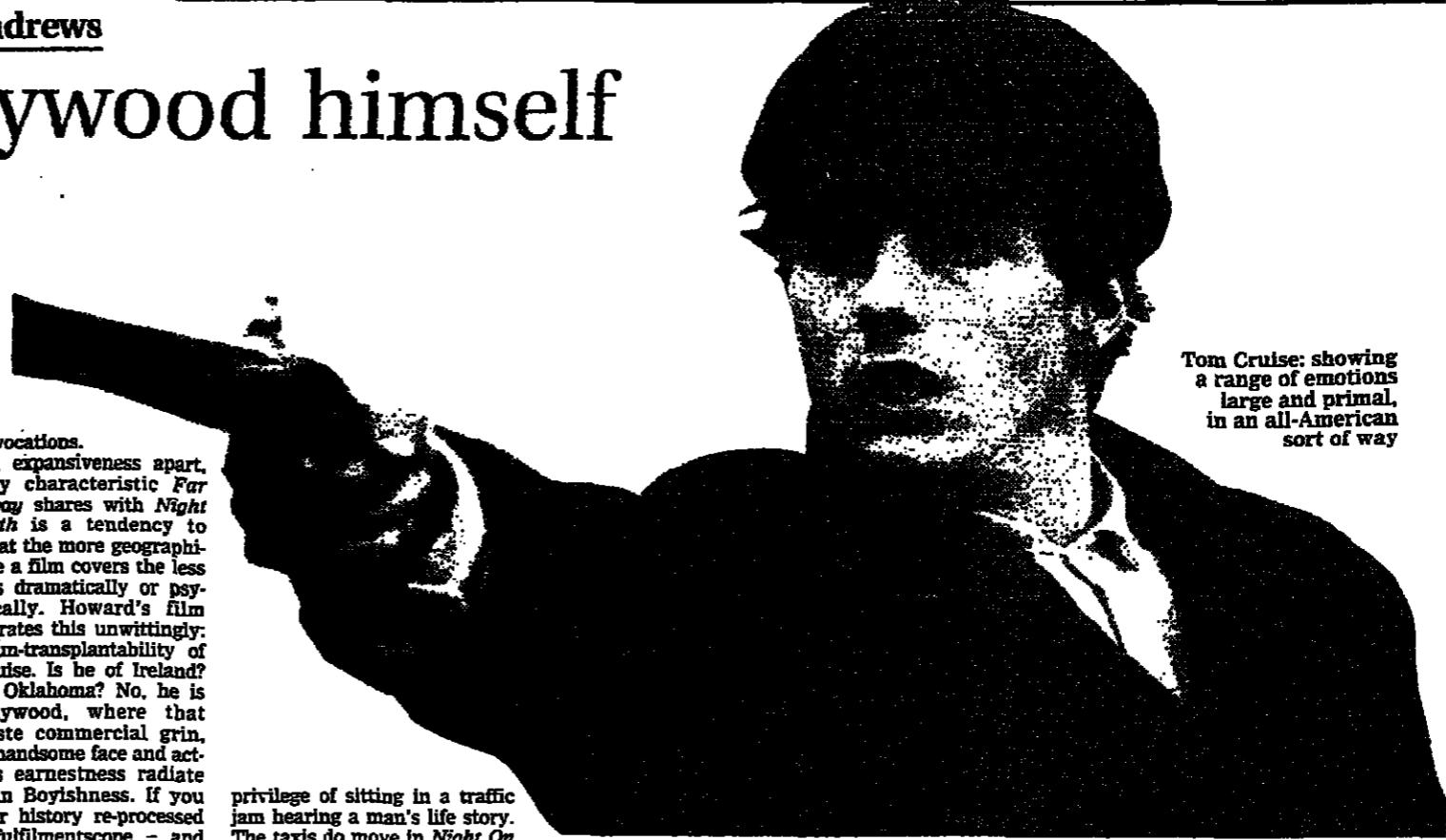
gentle twitches of incredulity

as she swaps folk wisdom with the chain-smoking, chain-swinging Winona Ryder. Or at Armin Mueller-Stahl's bemused, I'm-a-stranger-here curiosity as his black American passenger explodes at his (the passenger's) raggedy-mannered, out-all-night sister, whom they have picked up en route to Brooklyn.

The reaction shot is king, even when in the Helsinki story the dim Northern light barely leads through to the glut moustachioed visages. At two hours *Night On Earth* may be too much of a good thing, but a good thing it undoubtedly is.

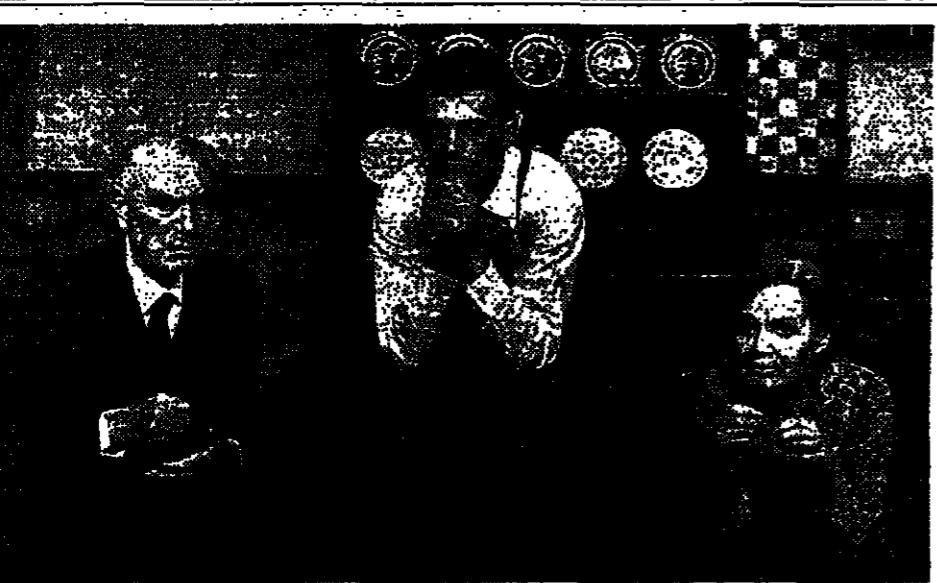
So is *The Thief Of Bagdad*, to

Tom Cruise: showing a range of emotions large and primal, in an all-American sort of way



Brian Friel's Philadelphia
Here I Come! has arrived at Wyndham's Theatre in the West End after its widely acclaimed performances at the King's Head in Islington, writes Malcolm Rutherford. First produced in 1984, it seems to me an even better play than Friel's later *Dancing at Lughnasa*, which is still playing at the Garrick. Superb performances by (among others) Pauline Delaney as Madge and Jonathan Arun as one of the two parts of Garrett, the young Irishman about to leave for America. Direction is by Dan Crawford.

Pictured left are, from left, Eamon Kelly, Jonathan Arun and Pauline Delaney.



Alastair Muir

Proms/Max Loppert

Bluebeard's Castle

THE THIRD successive concert performance of an opera at the Albert Hall was given by the Budapest Festival Orchestra (making its Proms debut) under Iván Fischer, the orchestra's co-founder, and with two internationally eminent Hungarian opera singers in the roles of Bluebeard and Judith.

This should have guaranteed a degree of idiomatic rightness generally deemed unavailable to non-native Bartók interpreters. Strangely, Tuesday's *Bluebeard's Castle*

did not work out that way. The players had already, earlier in the evening, made us familiar with their corporate characteristics of well-drilled ensemble and forceful attack in their Berlin *Benvenuto Cellini* Overture and the Liszt E flat Piano Concerto (with Zoltán Kocsis, the other orchestra co-founder, a percussive-toned and intermittently rather mannered soloist). It was in Bartók that their limitations were most fully demonstrated: in simple terms, and in spite of the natural advantages of spacious resonance offered by

the acoustics, the sound qualities of the playing seemed to lack depth, beauty, poetry, pathos.

Bartók rigorously ordered the internal relationships of component parts and tempo choices, of each episode relative to the next; Fischer, though an alert, urgent organiser of individual sections, never gave the impression of fully perceiving the crucial importance of those relationships, with the result that the opera's cumulative intensity failed to build up.

The bass, László Polgar, was

grave, dignified, eloquent, but not sufficiently grand or free at the top in the reverberations of the Fifth Door; the mezzo, Niki Komlóssy, regularly spoilt the glorious richness of her timbre with a heavy beat.

The performance was by no means a disgrace or a waste of time — how could it be? — but at the end of it I could not conceal a feeling of considerable disappointment.

Proms appearance of the Budapest orchestra sponsored by Associated Newspapers.

Ayckbourn's bittersweet comedy of relationships and marriage, in a production which has just moved to London from Leeds. Starring Susie Blake and Gary Bond. Runs till Aug 29 (Lyric Hammersmith 081-741 2311).

● **The Mother Tongue:** Alan Franks' comedy takes a devastating look at parents, children and good old-fashioned class barriers in 1990s London.

Starring Prunella Scales (Greenwich Theatre 071-858 7755).

● **The Master and Margarita:** Four Corners Theatre Company's adaptation of Bulgakov's satirical novel. Runs till Aug 15 (Almeida 071-369 4404).

● **Philadelphia, Here I Come!**: Brian Friel's poignant, autobiographical 1984 play in an excellent production directed by Dan Crawford (Wyndham's 071-867 1116).

● **Lady Be Good:** the classic Gershwin musical starring Bernard Cribbins (Open Air Regent's Park 071-486 1933).

● **Six Degrees of Separation:** Stockard Channing recreates her role as the rich New Yorker in John Guare's play (Royal Court 071-730 1745).

● **For ticket information about all West End shows, phone**

Theatreline from anywhere in the UK: Plays 0836 430959

Musicals 0836 430960 Comedies

0836 430961 Thrillers 0836 430962

DANCE

Covent Garden 19.30 Royal Ballet

In Natalia Makarova's production of La Bayadère, also Sat and

four further performances next week. Tomorrow: Kenneth MacMillan's production of Romeo and Juliet (071-240 1066).

Royal Festival Hall 19.30 Ben Stevenson's English National Ballet production of Cinderella, also tomorrow and Sat. Next week: Coppélia (071-928 8800)

MUSIC

Royal Albert Hall 19.30 Paul McCreesh conducts the Gabrieli Consort, Choir and Players in music by Schütz and the Gabrieli family. Tomorrow: Mathias Barentz conducts the world premiere to Italy — and it made quite a change to hear an orchestra tuning up before a Bausch performance. The singers were tucked out of the way in the theatre boxes so that the dancers had the stage to themselves, and the score was well presented by the Wuppertal ensemble under Peter Culke. *Albeit* this is an early production, Bausch has not sought to modify it, and she called upon three veterans of her company

runs daily except Sun till Aug 22 in Avery Fisher Hall. Tonight's programme is a brass spectacular, with Canadian Brass and the New York Brass. Neeme Järvi conducts the festival orchestra tomorrow, Sat. Tues and Wed, with soloists including Barry Douglas, Maria Joao Pires and Augustin Dumay. Mon:

Richard Stoltzman plays Mozart's Clarinet Quintet with the American String Quartet (875 5030).

● **Phiharmonic in the Parks:** the New York Philharmonic Orchestra's season of free summer parks concerts begins on Mon on the Great Lawn of Central Park with a programme conducted by Kurt Masur. The series continues with free outdoor concerts in all five boroughs of New York (Philharmonic Parks Hotline 875 5708).

● **City Opera:** Guido Ajmone-Marsan conducts

tonight's performance of La Traviata at New York State

Theater, also Sun. Tomorrow:

Nash, Schmidt and Jones' musical 110 in the Shade. Sat and Tues: Carmen (670 5570)

PARIS

Concerts of French baroque

music are being given on

Saturdays at the Centre de

Musique Baroque in Versailles.

This weekend, the Chapelle

Royale plays a programme

entitled Le Cabinet de Musique

de Sébastien de Brossard.

Aug 8: William Christie directs

a programme of sacred music

by Marc Antoine Charpentier (5949 4824).

● A 24-hour recorded telephone

guide to Paris entertainments

is available in English by dialling 4720 8898

SIENA

The Incontri in Terra di Siena are an annual series of chamber music concerts in the Tuscan countryside south of Siena.

Tonight's programme at

Castello di Pienza, La Foce,

features music by Hindemith,

Schubert and George Crumb.

Sunday's concert at the Palazzo

Piccolomini, Pienza, is an

all-Schubert programme.

The final concerts take place in La

Foce on Aug 5, 6 and 9. (Booking

for concerts and dinner can be

made on 578-64050)

ZURICH

KYBURGIADE

A long weekend of open-air

chamber music concerts has

been arranged at Schloss Kyburg

near Winterthur, focusing on the

music of Beethoven, Schubert

and Mendelssohn. The opening

concert next Thursday (Aug 6)

will be given by the Hagen

Quartet with cellist Heinrich

Schiff. The following day, violist

Wendy Champney joins the

Vogler Quartet. Saturday's

concert (Aug 10) features the

baritone Wolfgang Holzmair with

pianist Ulrich Koella and the

Carmina Quartet. There will be

morning and evening rec

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: 071-873 3000 Telex: 922186 Fax: 071-407 5700

Thursday July 30 1992

Lessons of the debt crisis

ALMOST 10 years ago Mexico declared a moratorium on debt service, whereupon the contagion spread. It was a time of panic, an occasion for improvisation. Ten years later, with private capital flowing into Latin America, commercial banks reeling from losses closer to home, and industrial countries mired in recession once more, the "debt crisis" seems history. But it has left much behind: problems still unsolved, lessons learned, and lessons unlearned.

Improvisation worked. The collapse of the financial system that threatened did not occur. Notwithstanding the endeavours of the commercial banks, it has still not occurred. The case-by-case approach to the problems of indebted countries has also succeeded. Those who have made serious efforts to adjust, like Mexico, thrive; those that have not, like Brazil, wallow in failure. Yet everything was not done well. It took too long to recognise the nature of the problem and still longer to move from palliatives to remedies. For this – indeed, for most of the serious errors – blame falls heavily on the industrial countries.

It is the developing countries that have had the hardest lesson: in the "lost decade", per capita income in Latin America fell by close to a fifth. But the lesson has, for the most part, been learned.

Good policy – non-inflationary budget finance, positive real interest rates and openness to trade and direct investment – matters. It was possible to get away with less than this in an environment of low real interest rates. In a more unfavourable environment, it was not. Only countries as efficient as South Korea survived high levels of external indebtedness unscathed.

The lesson to be learned about commercial banks is, it appears,

that they never learn their lesson. Each time commercial banks have been offered the chance to trade their way out of past losses, they embrace new ones. The threat of third world debt has receded. New threats have taken its place.

The immediate response of the industrial countries to the crisis was successful. But they bear much responsibility for its creation and for the inordinately long time it took to resolve.

The inflationary policies of industrial countries generated the negative real interest rates of the 1970s that made borrowing so attractive. The sudden volte face in US monetary policy under Paul Volcker then triggered the debt crisis. It was industrial country fiscal deficits which kept real interest rates painfully high, their refusal to recognise that illiquidity cannot be distinguished from insolvency which meant that organised debt reduction came only seven years later, and their protectionism that militates against the unilateral moves towards economic liberalisation of many developing countries.

It is now well known that countries politically incapable of meeting their liabilities need some sort of bankruptcy procedure that ensures all creditors share the losses. Will that lesson be applied soon enough to the problems of the former Soviet Union? It is evident that the poorest countries must rely largely on concessional official assistance. Will this lesson be applied to Africa on a large enough scale?

It is clear too that the market must be allowed to work. Will it be allowed to, however, not merely by the poor, but even when it causes political pain – as over the question of farm trade reform, now the chief obstacle to global trade liberalisation – by the rich?

Nuclear fall-out

BRITAIN's large electricity users have reason to feel aggrieved. Industrial profits are depressed and companies are trying to cut costs. Yet Nuclear Electric, the state-owned generating company that electricity consumers are required to subsidise to the tune of £1.2bn a year, has turned in profits up 48 per cent on those of last year.

The nuclear levy, designed to compensate for the higher cost of generating power from non-fossil fuels, is scheduled to remain until 1993. But these profits, the users' lobby argues, demonstrate that the levy should be abolished.

Yet a subsidy of this magnitude is essential if Nuclear Electric is to remain profitable in the short term. Abolishing the levy would have turned a profit of £482m into a loss of £783m.

Some form of subsidy will remain necessary at least until the government's planned review of the industry is completed in 1994. Government may then decide that the benefits of preserving a

nuclear power industry, providing a relatively safe and clean power source while encouraging fuel diversity, justifies longer-term support.

Nuclear Electric has until 1994

to show either that it can operate without subsidy or to set out the price of longer-term support. The case for Nuclear Electric will be far stronger if it can credibly demonstrate before then that it can produce electricity efficiently, as well as safely. Recent indications from the electricity regulator, Offer, that it is to examine the nuclear levy are welcome, if only for the contribution it will make to a clearer understanding of the industry's finances in the run-up to the nuclear review.

When it conducts that review, the government should also consider whether it would be fairer to meet any subsidy from general taxation rather than from a levy, which has the undesirable side-effect of impairing the competitiveness of many British companies.

A vacuum in Asia

IT IS NOT only in Europe that the end of the cold war has allowed simmering disputes to re-emerge. China's reassertion of its claim to the Spratly Islands, a group of remote atolls and rocks surrounded by a seabed that might yield oil, is a reminder of the fragile security balance in the world's fastest-growing region. Asia's patchwork of bilateral relationships may no longer be adequate to handle the potential confrontations.

Acceptance of China's claim to the Spratlys would effectively concede to it control of the entire South China Sea, deeply alarming for Vietnam and the neighbouring south-east Asian nations, most of which claim all or part of the Spratlys for themselves. What the latest row exposes is the deep suspicion between Asian countries and their perception of a power vacuum following the closure of US bases in the Philippines. Asia lacks a forum in which positions can be sounded out, disputes aired and confidence built.

Asia's security framework remains as it developed during the cold war: a central relationship between the US and Japan, bilateral ties between the US and other countries, and a strong US naval presence. As well as countering Soviet influence, this network helped to keep the regional peace. However, the underlying rationale for it has disappeared. The regional aims of all five leading powers – the US, Russia, China, Japan and India – are now unclear. There are strong fears in Asia of a lessening US commitment because of domestic pressure for defence cuts. South-east Asian countries are responding by spending heavily on arms, and vying to host American forces.

Every second Friday of the month, the top officials of the 29 biggest companies in the Mitsubishi industrial grouping drive in their limousines to a Mitsubishi-owned block in central Tokyo for a meeting of the Friday Club.

"It's a bit like a social club," says Mr Minoru Makihara, the president of Mitsubishi Corporation, one of Japan's biggest trading companies and one of the regular participants. "We talk about things in general or maybe listen to a guest speaker."

But for many American and European executives and trade officials, the Friday Club is more than a social gathering. It is a symbol of all they claim is unfair about Japanese business.

These critics say Japanese companies freely exploit open markets in the US and Europe, while hiding at home behind veils of restrictive practices. They contend collusive threads tie companies with bankers, customers, suppliers and the government, and these threads hamper foreign companies. The ties are particularly strong inside Mitsubishi and other keiretsu – the industrial groupings which account for about 20 per cent of Japan's output.

Japanese businessmen reply that competition and not collusion has made life tough for foreigners. They say that if Japanese business practices are different from those in the west, they are not necessarily unfair. It may mean they are superior.

The debate about Japan's economic structure is becoming more intense because of a huge rise in the country's trade surplus. After shrinking in the late 1980s, the surplus soared 50 per cent last year to \$78bn and stands at a record \$49bn in the first half this year.

The arguments concern far more than the nitty-gritty of trade disputes. Japan is the first non-western nation with which the US and Europe have had to share world economic leadership. While many commercial institutions have been borrowed from the west, the way they operate is often different. Above all, Japan has developed close co-operative relationships between government and business – without having stifled the forces of competition. The combination has served Japan well in its economic expansion, but has created an economy which is particularly difficult for newcomers, including foreigners, to enter.

Western trade officials concede Tokyo has done much to dismantle the formal protection with which it surrounded its industries in the early postwar years. With the exception of agriculture, few activities are now off-limits to foreigners. But foreign access to the Japanese economy is still hampered by the habits of mind, such as Japan-first attitudes, which grew up behind the barriers.

These persist even in government. Although Miti, the powerful ministry of trade and industry, has redirected its efforts from promoting exports to boosting imports, in other agencies there is still a bias in favour of domestic companies. It is particularly strong in high technology industries, where Japanese groups feel vulnerable to western rivals.

For example, the public procurement of computers has been used to support local manufacturers. Offer, that it is to examine the nuclear levy are welcome, if only for the contribution it will make to a clearer understanding of the industry's finances in the run-up to the nuclear review.

When it conducts that review, the government should also consider whether it would be fairer to meet any subsidy from general taxation rather than from a levy, which has the undesirable side-effect of impairing the competitiveness of many British companies.

The UK property market is still in the grip of the worst recession that most of its participants have seen. The half-empty, loss-making office blocks and shopping centres that litter the country are monuments to a startling reversal of fortune over the past five years.

The industry is paying a heavy price for the delusions of the second half of the 1980s. That was a time when finance was easy and cheap; rents appeared to have no upper limits, buildings changed hands every few months at increasingly inflated prices, and developers ignored the scale of the property expansion, convinced of the superiority of their projects.

The perpetrators of this self-confidence trick were a motley crew. They ranged from the urban, such as the old Harrods, Beckwith brothers to down-to-earth, self-made men such as the Richardson twins, who became the standard bearers for the regeneration of the Black Country in the English Midlands.

Some were obsessed by deal-making: Tony Clegg of Mountleigh, who would conduct five meetings at once by portable phone over breakfast, sold most of his development projects before completion.

Some, such as Greycourt's Geoffrey Wilson, kept a resolutely low profile, in spite of creating some of the most notable buildings in London, such as Embankment place above Charing Cross station. Others, including the eccentric Godfrey Bradman of Rosehaugh bogged the headlines.

Such characters and the ups-and-downs of the property industry is a compelling story, which, surprisingly, has not been told properly since 1987 when Oliver Marriott wrote *The Property Boom*. This neglect prompted Alastair Ross Goobey, chief investment strategist of James Capel, to fill the gap.

Bricks and Mortals is a valuable

Structural barriers facing foreign companies in the Japanese market are lifting, but slowly, writes Stefan Wagstyl

A fortress under siege



this year, Japan promised the US it would revise procurement rules. But it can take years for such pledges to have an effect. The 1986 US-Japan Semiconductor Agreement set a target of 20 per cent for the foreign share of the Japanese microchip market. Six years on, the figure is still only about 15 per cent.

The protectionist past has also left a deep impression on private industry. From the early days of Japan's industrialisation in the 19th century, the government encouraged favoured corporations, giving them low-cost loans and other privileges. Smaller companies clustered around the giants. As Japan staggered through post-war reconstruction and the sweeping economic changes generated during the years of rapid growth, companies learnt the advantages of long-term relationships. The result is the close links which characterise Japanese commerce.

Foreign claims that keiretsu discriminate against foreigners are supported by a study by the Brookings Institute, a Washington think tank. Comparing keiretsu buying patterns with those of non-keiretsu Japanese companies, Mr Robert Lawrence, a leading US economist, found that keiretsu were less likely to buy foreign goods.

Similarly, the OECD has found Japanese companies are less willing than western groups to trade with foreign companies in the same

industry. According to an OECD report on Japan, intra-industry trade accounts for just 33 per cent of Japanese foreign trade, compared with 60 per cent for the US.

The legacy of protectionism also colours consumers' attitudes.

Although central Tokyo is increasingly cosmopolitan, in large areas of Japan there is a deep-rooted belief in the virtues of buying Japanese. In a survey last year, Jetro, the government's trade promotion agency, found one third of Japanese would buy Japanese-made goods in preference to imports.

Moreover, even though these prejudices and the other effects of past protectionism fade away, leading Japanese companies will still enjoy long-lasting advantages – for example, ownership of the best land and of distribution networks – acquired during the years of protection.

Newcomers cannot rely on the law to break anti-competitive arrangements, largely because Japan lacks a strong tradition of equality before the law. Disputes tend to be settled by negotiation, which favours the strong and well-connected party over the weak.

Nevertheless, in spite of the legacy of protectionism, competition flourishes in Japan. Japanese businessmen are right to assert their

Tokyo office of AT Kearney, the US management consultancy, says: "There are only 20-25 western companies with sales of more than \$1bn in Japan. They are mostly doing extremely well here. But many other companies are going nowhere."

There is no single route to success. Partnerships with Japanese groups have paid off for many companies – especially in industries with close links among Japanese companies. For example, while some US motor parts makers have publicly berated Japanese manufacturers for failing to buy their products. Robert Bosch, the German engineering company, has quietly developed links inside keiretsu groupings. It is a shareholder in Nippon Denso, a component maker and a Toyota affiliate, and in Japan Electronic Control Systems, a company tied to Nissan, and has a joint venture with Mitsubishi Electrical, a member of the Mitsubishi keiretsu.

Other companies, particularly in consumer markets, have tried partnerships with Japanese companies only to abandon them later in favour of independence. BMW, the German car maker, greatly increased sales after choosing this course and building its own sales network. But even BMW and other successful "independents" say it is essential to imitate the Japanese in establishing close long-term relationships with local suppliers and customers.

Foreign companies have sometimes called on their governments to demand market-opening measures. These efforts have secured the abolition of many formal trade barriers, ranging from bans on foreign investment in strategic industries to discriminatory duties on foreign alcohol. But attempts by foreign governments to ease informal restrictions have usually proved frustrating, as in the 1986 semiconductor agreement. Progress in increasing foreigners' market share has been so slow that the issue has once more developed into a trade dispute.

Structural change is glacial because there is little domestic pressure for greater economic openness. Japanese consumers, who might benefit from lower prices if more foreign companies were active in Japan, generally do not complain. For their part, Japanese companies are often loath to abandon long-term domestic links. A European machine tool maker says: "In the US you can get business by bidding 10 per cent less than a local supplier. In Japan, 20 per cent is sometimes not enough."

But this is not to say foreign companies' efforts are doomed. Japan's imports nearly doubled in 1986-91. Foreign businesses in Tokyo believe they could double again over the next decade.

The Japanese government last month adopted a five-year economic plan which emphasises improving the consumers' lot – including giving them more choice by promoting imports.

Japanese politicians, too, are aware that export-led, import-blocking expansion is a thing of the past. As Mr Ichiro Ozawa, a senior member of the ruling Liberal Democratic Party, says: "In many ways we have enjoyed very good economic conditions in the past. But it is impossible to continue behaving in the same way in the future." However, he adds: "Japanese people have not really got out of their old ways of living and thinking. Change will require a great deal of effort."

BOOK REVIEW

Towering failures

The UK property market is still in the grip of the worst recession that most of its participants have seen. The half-empty, loss-making office blocks and shopping centres that litter the country are monuments to a startling reversal of fortune over the past five years.

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Such characters and the ups-and-downs of the property industry is a compelling story, which, surprisingly, has not been told properly since 1987 when Oliver Marriott wrote *The Property Boom*. This neglect prompted Alastair Ross Goobey, chief investment strategist of James Capel, to fill the gap.

BRICKS & MORTALS
The dream of the 80s and the nightmare of the 90s: the inside story of the property world
By Alastair Ross Goobey
Century Business, £15, 218 pages

detailed and accurate chronology with a good section on the changes in building design and architecture in the 1980s. But it is not as entertaining as or comprehensive as *The Property Boom*. It begins badly, with an overlong and sometimes clumsy account of the structure of the UK property industry such as. Later, it often degenerates into a catalogue of deals.

Nor does *Bricks and Mortals* fully live up to its subtitle: *The dream of the '80s... while it covers the slow recovery of the industry in the 1970s and the heady 1980s in detail, it does not do justice to the drama of the present slump.*

Overall, Ross Goobey adopts a relatively sanguine attitude to the state of the property market, believing that the decline in rents, one of the principal causes of the current slump, will reverse sooner than most commentators think.

At times, the book gives the impression that it has been overtaken by events. It stakes over the desperate position of some of the companies it describes: the collapse of Olympia & York and Mountleigh command just a few paragraphs.

Ross Goobey's central thesis is that the newcomers of the 1980s made the same mistakes as those who fell in the 1970s crash. Those who survived the earlier crash, such as Lord Sterling of P&G and John Sibthorpe of British Land, avoided the same mistakes a second time around.

The author pins much of the blame for the current crash on the personalities involved. "It is not too

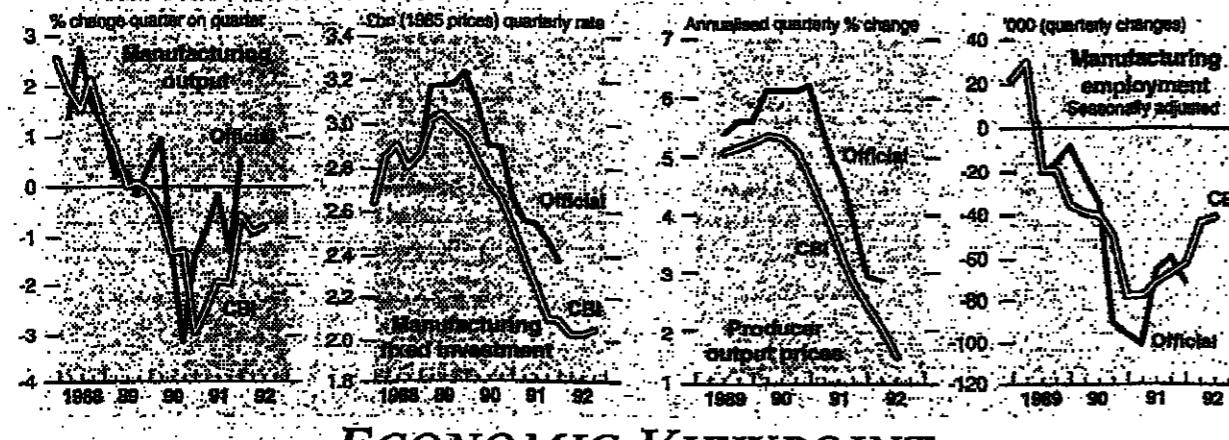
extreme to count the story as a tragedy. Tragedy involves people perhaps with heroic visions but certainly with fatal failings," he says.

In some cases this approach succeeds. For example, he cites an over-ambitious nature as an important factor in Mr Godfrey Bradman's downfall. "You can lose as much on a small development if it goes wrong as on a major project, but the upside is not nearly as exciting." In other cases, however, Ross Goobey fails adequately to demonstrate the link between personality and business problems.

By casting developers as tragic heroes, he also underplays the contribution of the banks, advisers and government policy to the crash. For example, he skims over the effect of the relaxation of planning controls in fuelling the rapid increase in property developments. The enterprise zones, which delivered millions of square feet of unwanted office space, receive only a cursory discussion.

As a former adviser to Norman Lamont, the UK chancellor, it is perhaps unsurprising that Ross Goobey makes light work of the Treasury's forecasting and policy mistakes. But if the government's economic mismanagement had not been so pronounced, many of the developers he describes would have ridden through the downturn.

While Ross Goobey is right to focus on the poor judgment of the current crop of developers, he may place too much emphasis on the ability to learn from mistakes: plenty of the fallen heroes of the 1980s lived through the crash of the 1970s.

Trends: official and CBI**ECONOMIC VIEWPOINT**

Recession, but not all doom and gloom

By Samuel Brittan

On present evidence the third quarter of 1992 will be the ninth one of falling production since output reached its peak in the second quarter of 1990. This makes it the longest – but not so far the deepest – recession since the second world war.

There are no up-to-date estimates for the most comprehensive measure, GDP. In its absence there is more than one way of making the comparison with last time round. The simplest is to update the official index of manufacturing production by the survey-based CBI estimate. This suggests a drop of 10 per cent between the 1990 high point and the third quarter of 1992. For comparison it fell by 17% per cent between the earlier 1979 peak and the 1981 low point.

Contrary to popular belief, construction output has not been more severely hit than last time. The difference is that, at the corresponding stage of the last recession, it was poised for recovery, while today it is bathed in gloom.

There is still no hard evidence that the recession has touched bottom – only that activity is weakening at a slower rate. The least bad indicator of final demand is probably retail sales, where volume in the second quarter was slightly up on a year before. Motor trade sales volumes are still well down on a year ago. Investment intentions reported to the CBI are also well down.

Where the present and previous recessions clearly differ is that the present one has made much further inroads into inflation than that of the early 1980s. The July CBI survey shows unit cost increases were the lowest since the survey began in 1968. The CBI survey also finds that more firms have cut prices than increased them for the fifth quarter in a row.

No one is suggesting that stable prices are a guarantee of growth either in the short or the long term. But they provide a much better background for an enduring recovery when

that does come, and it will be folly to throw away the prospect in return for fool's gold.

In the words of CBI staff economist Mr Sudhir Jumanan, writing in the previous month's CBI Economic Situation Report: "With productivity set to increase strongly, the competitive position of UK manufacturing is likely to improve significantly."

Even the CBI survey is not all gloom. A clear majority of firms expects to increase their expenditure on product and process innovation. A majority also expect to spend more on training and retraining – even more than did a year ago.

A great deal of evidence that

Action is being taken against leases with upward-only reviews

the 25-year commercial property leases which provide for upward-only rent reviews every five years.

The chief executive of Littlewoods, Sir Desmond Pitcher, has written to the UK's biggest retailers to suggest joint action against this iniquitous practice, and a meeting will take place in the autumn to plan the campaign.

Do you think these belated efforts to stand up to this bullying manifestation of the inflationary mentality would survive if the government gave in to the siren voices demanding that it should throw in the towel – a better metaphor than abandoning the ERM strait-jacket – and slash interest rates or abandon all control over public spending, irrespective of what happens to sterling or prices? If it

did this, all the pain of the recession – as so many previous occasions – would have been for nothing, and some future administration would have to start again from square one. The CBI has kept its nerve better than many Tory MPs and newspapers, confining its policy demands to some mildly useful palliatives, as well as reiterating some hardy annual grouses.

I see no evidence that the government is sacrificing the real economy on the altar of a literally zero rate of inflation. If you look, not at ministerial speeches, but at the public expenditure projections made available last week and reported in my column on July 27 ("Public Spending: A New Try"), you would see that medium-term spending plans now assume an average annual rate of increase of 2% per cent on the GDP deflator – about the widest of available price indices. This is about the high-

point in this part of the country. When the green shoots of recovery are eventually seen, they are likely to come from areas well to the north and west of London, which should surely be welcome to those who have been lecturing us on regional imbalance for several decades.

OBSERVER

Prepared for the burst

■ "Keep taking the iodine tablets" is the Swiss government's advance prescription for potential victims of disasters at Switzerland's five nuclear power stations.

With a precautionary zeal befitting a country where all home-builders must provide fall-out shelters for every resident, the 1.5m citizens living within 20km of the plants are to be given rations of potassium iodide as a safeguard against any outburst of radioactivity.

The chemical's protective value against thyroid cancers was shown by tests after Chernobyl where, of 15m people involved with it, only three developed an over-functioning thyroid gland.

The distribution has been meticulously planned, with zones of differing urgency reflecting the nearness to the plants. Since it is calculated that beyond 20km away there will be at least 12 hours to take protective action, supplies for residents at greater distances will be held in stores.

The cost is put at about £2m initially, plus annual charges – based on five years shelf-life for the tablets – of £230,000. And naturally, given Swiss logic, the bill will go largely to the potential disaster-causers, the power stations.

Long term

■ Will he jump off the bench, or wait to be pushed? So goes the question being asked in lay quarters about the hapless Mr Justice McKinnon, criticised by the Court of Appeal for his role in the Blue Arrow fraud trial "disaster". But the query betrays total



misapprehension about how these things work... After all, if judges resigned every time they were taken to task by their former brethren, the High Court bench would have more space than bottoms. Implicit in an appeal system is the recognition that judges aren't infallible, and so can err without being incompetent, malevolent or out of their wits.

But it just happens that there are some judges who never get promoted to the Court of Appeal or the House of Lords, a reflection perhaps of their stature in the eyes of the Lord Chancellor.

So probably the worst prospect ahead of 55-year-old McKinnon is eking out his working life – which as he's only 53, could last another 15 years – on High Court bench and crown court circuit.

Moving mouths

■ Memo to ambitious public relations types: First, when you've no good news to push, lie low – the bearer of bad tidings is apt to get shot. Second, and more important, be sure to back a boss who is a winner.

Anyone doubting the wisdom of said advice need only look at a couple of developments yesterday.

James Poole, who has done well beefing up Barclays Bank's PR department, will soon be out of a job. He was close to chairman Sir John Quinton, who retires at the end of a troublesome year for Barclays, and Poole's fate doesn't suit the post-Quinton planners. Instead of renewing his contract, Barclays is replacing him with a career banker.

Meanwhile 38-year-old

Career accident

■ No one should feel too sorry for BT chairman Iain Vallance if the questioning turns a bit rough at today's annual meeting. Fate has undoubtedly been kind to him. He is only 49 and if he plays his cards right, and is still running Britain's biggest company a decade from now, he should have collected a knighthood if not a peerage.

Things could have been

different. When Vallance joined the old Post Office it was as an assistant postal controller. By contrast, one of his keenest rivals, Bill Cockburn, had started on the telecom side and joined a good five years before Vallance.

Indeed, Cockburn, who is two months older than Vallance, was personal assistant to the PO chairman before Vallance held the job.

Over the next few years they followed one another in similar financial jobs but some time during the 1970s Vallance moved ahead and after British Telecom split from the PO in 1981, he has never looked back.

By contrast Cockburn has only just been promised the chief executive's seat at the PO. Not only is he getting paid a quarter of what Vallance gets, but he is going to have to deal with an unknown new chairman besides undergoing a break-up orientated review of his organisation.

And they say the private sector is insecure.

Sucker

■ Ugh! – the indefatigable Hurd strikes again. Hardly had Britain's globe-trotting foreign secretary hit Kuala Lumpur after taking in a Philippines conference, than he headed the UK high commission there to organise a jungle walk.

Off trooped the party, Hurd doing a David Attenborough in the van, our man in Malaysia to the rear. The foreign secretary came back ensuing enjoyment, and the high commissioner with a leech up his trousers.

Chicken?

■ "The Dovecote", says the first of two signs on the gate of a Hampshire cottage. The one beneath reads: "No Hawkers!"

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HL
Fax 071 873 5938. Letters transmitted should be clearly typed and not hand written. Please set fax for finest resolution

Lloyd's too dependent on US business

From Mr David Neckar.

Sir, While insiders and outsiders wrangle at Lloyd's, the fundamental business problem of that market continues to be ignored.

It is the excessive dependence on American business which underlies so much of its present financial woes.

The deadly cocktail of capricious courts mixed with liability risks has produced such problems as asbestos, environmental pollution and now possibly smoking-related claims.

These are burning like an underground coal fire, destroying the foundations of the market.

Who is now prepared to join a market that contains such latent and unquantifiable hazards? And what is being stored up for the future in today's underwriting?

Lloyd's needs to cut off its current exposure to old American risks (possibly by leaving the American Trust Fund to "run off" its existing exposure) and to require all future policies to have an absolute aggregate limit and to subject only to UK law and jurisdiction only to its year.

A look around the world should be sufficient to dispel the belief that the British recession is a peculiar, insular disease caught from membership of the ERM. The Japanese economy is this year teetering on the brink between zero growth and an output drop.

But the Japanese authorities are not constrained by any international agreements in running their monetary policy.

In the US, interest rates are the lowest for a generation, yet still the recovery is obstinately reluctant to take off.

If there is a distinction around the world between the more and the less recession-prone countries, it is not to do with exchange rate arrangements. It is rather the distinction between those – mostly the English-speaking countries plus Japan – that experienced a massive credit boom in the late 1980s and which are now suffering from a debt overhang, and those that did not.

The distinction is visible even within the UK. The recession is at its worst in the south-east, where the credit boom went furthest and where the financial talking classes are to be found.

The gloomiest prognoses are to be found in this part of the country. When the green shoots of recovery are eventually seen, they are likely to come from areas well to the north and west of London, which should surely be welcome to those who have been lecturing us on regional imbalance for several decades.

Intolerable burden on Blue Arrow judge

From Mr Edmund Lawton QC.

Sir, While I write purely in a personal capacity.

That said, let me declare a possible interest: I acted as counsel to a corporate defendant in the Blue Arrow trial, my client being acquitted by direction of Mr Justice McKinnon and therefore not involved in the appeal which was finally resolved on Tuesday.

It is true that corporate defendants in the Blue Arrow trial, my client being acquitted by direction of Mr Justice McKinnon and therefore not involved in the appeal which was finally resolved on Tuesday.

And, please, let me disclaim an interest: my first and only contact with Mr Justice McKinnon was in connection with that trial. It happened that I lack judicial ambition. Thus, in writing as I do, I have neither a personal nor a professional axe to grind.

However, it ought at least to

be pointed out that throughout, he dealt courteously and promptly with every submission made; he had the courage and integrity to confess that, in respect of corporate defendants, his previous rejection of an application to direct acquittal was "wrong"; and ultimately he sought to reduce the jury's burden in a genuine, albeit – as the Court of Appeal indicated – erroneous but undoubtedly bona fide attempt to secure fairness.

Lord Lane, before his retirement, spoke of the "intolerable burden" on judges trying serious fraud cases. Those of us who sat through the Blue Arrow case witnessed a supremely honourable attempt to discharge that burden.

Edmund Lawton,
i Paper Buildings,
Temple,
London EC4Y 7EX

Beyond the economic chill in Japan

From Mr Richard A J Maynard.

Sir, Please do not listen only to the gloomsters. Your analysis of the impact of Japan's latest rate cut ("Time runs out for the patient principle", July 27) paints a picture of a nation with nothing to look forward to but economic rigor mortis.

It is true that corporate profit growth rates, capital expenditure, business confidence, consumer spending and the Tokyo stock market have all taken a buffering.

But gloomsters overlook two factors: one economic, the other sociological. With a full-year net trade balance close to (or above) \$100bn, no government budget deficit, and gross national product on course for at least 2% per cent growth, Japan's economy is still more robust than any other among the G7 nations.

But perhaps more significant, whenever in the past the Japanese economy has been hit by what looked like a knockout blow, as it was by the quadrupling of oil prices in the 1970s, its response has always been a period of analytical reflection (known as "hanshi") – followed by re-emergence as a more efficient and better-structured economy ready to enter another formidable growth phase. I'm going to watch it happen all over again.

Richard A J Maynard,
managing director,
Capital Resources
International (Europe),
17-18 Picton Place,
London W1M 5DE

The case for independent input

From Mr J M F Padavan.

Sir, The topical subject of corporate governance and the desirability of involving non-executive or "independent" directors centres on the belief that this leads to better corporate decision-making.

This might decimate Lloyd's income (not such a problem if its capacity is shrinking anyway) but it will surely increase its profits ten-fold to compensate.

David Neckar,
Routiers Cottage,
Wiltshire,
Hatfield,
Hertfordshire AL9 6EB

ners and regulators on the desirability of the independent input, is it ignored as an aid to good decision-taking in some regulatory bodies themselves?

Take the Serious Fraud Office. Would it not be sensible to have a panel of senior professionals, businessmen and academics, who could be co-opted when decisions are to be taken on whether to prosecute, what charges to bring, how much "plea bargaining" to allow, what further resources to allocate to an investigation, and so on.

There is little confidence in the effectiveness and efficiency of recent City prosecutions: the success ratio has been low and judgment on which cases to press on with and which to abandon has looked unbalanced to say the least.

The SFO has achieved little in protecting the City's good name at a time when this has never been more important and when most would agree that in reality London is a "cleaner" place to do business than any comparable financial centre.

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Saudi Arabia

Team briefing has become part of the accepted vocabulary of the workplace – a tribute to the many employers who know that ignorance is incompatible with effectiveness and profitability.

Yvonne Bennion,
campaign and development director,
The Industrial Society,
London W1H 7LN

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FINANCIAL TIMES

Thursday July 30 1992

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Security Council expected to react to escalation of fighting within days

Iraq steps up attacks on Shias

By Daniel Green and
Mark Nicholson in London

IRAQI troops have surrounded Shia strongholds in the south of the country and are intensifying attacks on rebel positions, it emerged yesterday.

Diplomats at the United Nations said they expected the Security Council to act on the escalation of fighting in the south within days. "It's a matter of extreme concern," said one diplomat yesterday.

Britain and the US have begun discussing how to respond to the offensive against the Shias, which has been waged intermittently by the Iraqi army since the end of the Gulf war and with particular severity since March.

Baghdad has intensified the conflict in the past few days by deploying ground attack aircraft against the Shias for the first time since the Gulf war.

Four or five divisions - about 50,000 men - are believed to be stationed around the perimeter of the marshlands used by Shia militia as sanctuary from tank attack.

Until last week, attacks on the Shias had been confined to artillery bombardments and incursions by patrols.

The use of Russian-built SU-25 "Frogfoot" ground attack fighters is a significant escalation in President Saddam Hussein's suppression of the Shias. It also violates the terms of UN resolution 688, which calls on Iraq to end its repression of the Kurds and Shias.

Their use threatens to revive the brinkmanship between Iraq and the UN, which led last week to renewed threats of military action. This was in response to Baghdad's refusal to allow UN weapons inspectors into a ministry building.

Iraq has probably had some success in rebuilding its early warning radar networks. This could complicate any small-scale air attack by UN-backed forces because radar installations would have to be disabled first.

In addition Iraq still has 300 combat aircraft, of which about 150 are airworthy, compared with 750-800 before the invasion of Kuwait two years ago.

Other Iraqi forces seem to have been reconstituted to about 40



Demonstrators in Baghdad protest at the UN inspectors' search of the agriculture ministry

per cent of their levels two years ago. It has almost 2,000 tanks and a similar number of artillery pieces with 350,000 men under arms. More than half of the army's 28-30 divisions are dug in along the Kurdish border and in continual skirmishes with Kurdish forces.

About one-third are in southern Iraq attempting to exert control over the Iranian-backed Shia forces.

The remaining four or five divisions, mostly the elite Republican

Guards, are stationed around Baghdad accompanied by the newly reconstituted Presidential Guard. The latter consists of a few brigades.

A team of UN weapons inspectors said yesterday it had found no weapons-related materials after searching Iraq's agriculture ministry building for several hours. The UN team had previously been barred from the building.

However, Mr Achim Biermann, who led the UN team, said: "There is room for real concern that some major material may have been taken out."

A previous UN team suspected that documents related to Iraq's chemical, biological and nuclear-weapons programme were being hidden in the building.

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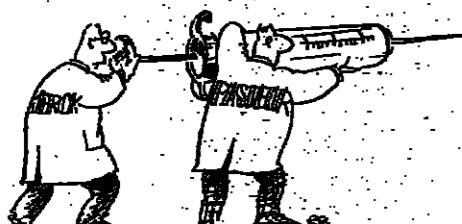
Thursday July 30 1992

**INSIDE****BAT raises dividend on 55% profits growth**

Reduced mortgage indemnity losses helped BAT Industries, the tobacco and financial services group, raise pre-tax profits 55 per cent to £645m (£1.2bn) in the six-months to June 30. Earnings per share more than doubled to 22.5p (10.1p) and the interim dividend was lifted 9 per cent to 14.6p. Page 17

Tyremaker deflated

Bridgestone, Japan's leading tyremaker, blamed weak domestic car and construction industries for a 21.4 per cent fall in first half pre-tax profits to Y28.9bn (\$221m). The company is still confident of an upturn in the Japanese economy in the second half. Page 20

Venture for vaccines

Pasteur Mérieux Sérum et Vaccins, the world's biggest supplier of vaccines, and the vaccine unit of Merck of the US, another leading producer, have agreed to set up a joint European subsidiary. Page 17

Statoil falls to NKR1.7bn

Statoil, the Norwegian state oil company, reported a drop in half-year net profit to NKR1.7bn (\$291m) from NKR2.4bn last year, and warned that net profit for the whole year would be below last year's NKR4.166bn. Page 17

Blow to Euro Disney shares

Euro Disney
Share price (FFP)
200
150
100
50
1989 90 91 92

Thai banking boom

Thai banks have reported sharply higher earnings in the first half of 1992. Bangkok Bank, the country's largest, reported net profits up 45 per cent to Bt4.86bn (\$192m). Most other banks announced increases of more than 50 per cent, and some of more than 100 per cent. Page 18

Mineral miners under fire

Each year the mineral mining industry strips 28bn tonnes of material and generates 2.7bn tonnes of waste, much of it hazardous. The figures appear in a study of the environmental impact of mineral extraction which calls for strict regulation of the industry. Page 22

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Chief price changes yesterday

FRANKFURT (DM)		PARIS (FFP)		
Rifles	382.5 +	95	Boycott	572 + 20
Alimental Ag	255 +	11	Gal Lepeyre	2150 + 85
Korffs	680 +	17	Havas	485 + 205
Loctite-Hell	340 +	11	Perrier Round	382.5 + 175
Postis	665 +	17	Schneider	617 + 34
Aachen Mech Reg	665	42	Cogef	292.1 - 163
Akzo Prf	639.5	105	Edie	292.1 - 163
TOKYO (Yen)				
Asahi Computer	47.1 +	5	Ask	329 - 54
Postal Mails	65	12	Clarke	431 - 104
Exxon Mobil	43.5 +	13	Lac	15 - 2
Plessey Co	87.5 +	1	Nichino	380 - 40
Postis	1	17	Saito Kogyo	580 - 73
Wang Labs	1	17	Toshiba	410 - 60

LONDON (Pence)		Telegraph		
Arbeitskreis	45.5 +	51.5	Postis	220.2 + 16.5
Artois	253 +	22	Postis	220.2 + 16.5
BT	346 +	13	Postis	70 - 5
English Dials	47.4 +	24	Postis	12 - 3
Geberit	79 +	12	Postis	74 - 5
Ex-Lands	18 +	4	Postis (Lancs)	105 - 20
INVESTCO MIM	75 +	9	Postis (Lancs)	105 - 20
MB-Cards	247 +	12	Stockland Off	6 - 3
Moyes	38.5 +	13	Stockland Off	168 - 16
Pearl	100 +	15	Stockland Off	57 - 7
RBC	501 +	15	Stockland Off	75 - 5
Royal Insu	197 +	12	Dailey Jenkins	57 - 7
Smith (WH) A	392 +	19	Edie	229 - 19



Family fortunes: Tatsuro Toyoda (left) and brother Shoichiro

Toyota names new president

Gordon Cramb on the Toyoda family's control of carmaker

TOYOTA Motor yesterday signalled the end of Japan's most successful corporate dynasty when it appointed a president from within the founding Toyoda family but said the next incumbent would probably come from the group at large.

Mr Tatsuro Toyoda, aged 63, inherits the job from his elder brother Shoichiro, 57, who becomes chairman. Mr Eiji Toyoda, their 79-year-old uncle, is relinquishing that post for the title of honorary chairman.

Mr Tatsuro Toyoda, who in 1984 spearheaded the launch of Toyota's US joint production venture with General Motors, is expected to bring a more international flavour to the job. He said that his presidency of the country's biggest carmaker would not be nearly as long as Shoichiro's 10 years and, when asked if the company's next president would come from outside the family, said: "It is likely."

The complacent nature of family managements in some large

companies is coming under increasing criticism in Japan as a domestic economic slowdown has put earnings growth into reverse. Mr Shoichiro Toyoda, pointing out that the Toyodas were not represented in any other senior management levels below the presidency, held out the prospect of a more collegiate style.

He said: "Management should not depend on a single leader" as he announced the appointment as vice-chairman of Mr Masami Iwasaki, who along with Mr Tatsuro Toyoda had been vice-president. Five other directors were made vice-presidents in their place.

Industry analysts said that while any changes in strategy were likely to be modest, Toyota had to find ways to get to grips with the fall-off in domestic demand. Mr Koji Endo of SG

Warburg Securities described Mr Tatsuro Toyoda as "a top executive, even if he is a Toyoda anyway" and one of the most internationally minded at the company.

Before yesterday's appointments are confirmed at the annual shareholders' meeting in September, Mr Tatsuro Toyoda said the company had to implement various measures to counter declining profitability. Toyota is due to report results for the year to June which are expected to show a one-third decline in parent pre-tax profits to around Y380bn (\$38bn).

However, the company has recently become more bullish than its rivals on the outlook for 1992 car sales in Japan saying this month that the worst is over. After a 4 per cent first-half fall, demand for Toyota models in

July-December should be flat.

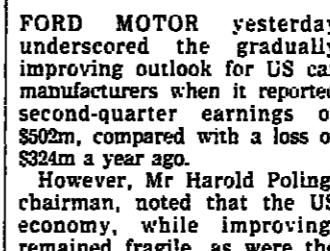
Some industry watchers attribute this confidence to new model launches due in the period, and others to aggressive pricing.

The company reaffirmed its commitment to international expansion through production abroad and cited the opening this year of a UK plant in Derbyshire. However, as in Japan, possible future ventures to which funds had not yet been pledged would be postponed. In the spring, Toyota withdrew as a potential bidder for Rolls-Royce Motors saying Vickers, Rolls-Royce's parent, had wanted too rapid an answer.

Mr Shoichiro Toyoda acknowledged that his brother was becoming the company's main operating officer at a difficult time but said: "The presidency is not just handed down – we appoint the most appropriate person." Mr Tatsuro Toyoda described the current leadership as "the last generation" which "exhausts the family".

Ford returns to half-year profit

By Martin Dickson in New York



ment to the top executive post of Mr Brady, who built up the North America operations.

At the same time, Mr Nicholas Johnson, in charge of the European and Pacific operations, has given up his title of joint deputy chairman.

Invesco MIM's US operations are highly profitable – and have also had unusual success in penetrating the almost impenetrable Japanese pension fund management market.

On the domestic front, the company has been hindered by a lacklustre investment performance for its pension funds under management and has had difficulty attracting new clients, according to pension fund consultants and industry analysts.

Lord Stevens' 30-year City career – most of it highly successful – has been spent at companies now part of Invesco MIM. So his departure is something of a rite of passage for him – and was also chairman of Alexander Proudfit, the management consultant, and the poor-performing Drayton Consolidated investment trust.

"We have been conscious of the fact that we have been criticised for holding interests in companies in which Lord Stevens has an interest," said Mr Michael Perman, company secretary. However, he said Invesco MIM began to dispose of much of those interests some months ago.

At a board meeting on Monday, it was decided that Lord Stevens' executive duties should be taken by Mr Charles Brady, who was appointed chief executive with immediate effect. Lord Stevens would retire as chairman at the next annual general meeting in the spring of 1993.

Lord Stevens remained chairman of Alexander Proudfit, and also of United Newspapers whose shares rose yesterday, probably on the assumption that he will have more time to devote to it. But Invesco MIM's share price also closed 50p higher at 75p.

At Invesco, the US business has in effect taken control of the whole company with the appointment of Trevor Hampshire.

around were improving sales volumes across the industry, leading to higher factory use and lower discounts to buyers.

In addition, Ford improved its share of the car and truck market, thanks largely to its revamped Taurus and Sable mid-sized cars and Explorer four-wheel drive vehicles. It also cut the proportion of its vehicles going to low-margin fleet buyers.

INTERNATIONAL COMPANIES AND FINANCE

Japanese retailer to absorb affiliate

By Robert Thomson in Tokyo

DAIEI, the rapidly expanding Japanese retailer, will absorb a troubled property affiliate, Nippon Dream Kanko, which reported consolidated losses of Y450m (\$3.52m) last year following the sharp fall in land prices.

Mr Isao Nakachi, the Daiei chairman famed for aggressive acquisitions, said his company would acquire Nippon Dream Kanko in a "spirit of equality" for a price expected to be set in October.

However, Daiei's rapid expansion has come as retail demand and property prices have fallen. The takeover of Nippon Dream is a sign that Daiei is under pressure.

Daiei recently agreed to acquire 34 per cent of Recruit, the business information and property group, and has built holdings in several other Japanese retailers.

Over the past few months, Daiei has shuffled shares around its affiliates to raise funds for the Recruit acquisition and reduce its own debt burden, but the complexity of the group structure has made unclear the true state of its financial position.

Nippon Dream, in which Daiei now holds 28 per cent, runs pachinko parlours, the Japanese version of pinball, and other leisure operations, as well as owning a large tract of land in Osaka hit by falling property prices.

In the past, such land holdings were valuable as collateral, but Japanese banks have become wary of their exposure to the weakening property market.

IBM confirms scheme to axe jobs

By Karen Zagor in New York

SHARES in International Business Machines firmed yesterday morning after the company admitted that at least 32,000 people would go in its job cutting plan this year, well above IBM's earlier estimates of 15,000 to 20,000.

Two thirds of the job losses would be in the US and the rest mainly in Europe.

Until the announcement on Tuesday, IBM had dismissed

speculation that the number of job cuts would range from 40,000 to 60,000. Analysts now expect between 35,000 to 40,000 people to accept IBM's voluntary severance package.

Although the additional job cuts will cost IBM an extra \$1.2bn, the news was well received on Wall Street where shares in IBM firmed 5% to 94% yesterday morning.

IBM expects to take about \$1bn in charges in the second half of this year, with the big-

gest impact to its third-quarter results. Analysts have estimated that charges related to the additional job cuts will reduce IBM's second-half earnings by about \$1.1 billion.

IBM, which last year reported its first annual loss of \$2.8bn after charges on sales of \$64.5bn, said it would recoup these costs over the next 18 months through savings.

The company also indicated that changes were about to its personal computer division. In

response to reports that its PC business would be turned into a wholly-owned subsidiary, IBM said it had been working to sharpen the focus of its PC operations, "and you will continue to see us change".

IBM would not comment about specific changes, but it has been working towards increasing the autonomy and accountability of its business units since December when it announced a restructuring of its worldwide operations.

Paribas plans domestic restructuring

By Alice Rawsthorn in Paris

PARIBAS, one of France's leading banks, is to restructure its domestic branch network involving 10 branch closures and the loss of 123 jobs.

The move reflects the general trend in the big French banks to rationalise their networks. The aim is to improve profitability in an intensely competitive market.

The rationalisation comes at a time when industrial relations in the French financial sector are becoming strained.

There have been disputes at banks and insurance groups as trade unions try to resist cost-cutting programmes. The Paribas job losses, the first in the company's history, have provoked union criticism.

The rationalisation of the branch network forms part of the strategy developed by Mr André Levy-Lang, chairman, to refocus Paribas on its core interests in international investment banking. Paribas plans to close 10 branches in Paris and the provinces and to rationalise six other provincial branches.

Investment costs hit Siam Cement

By Victor Mallet in Bangkok

SIAM CEMENT, the Thai conglomerate and largest cement producer in the country, yesterday announced a fall in consolidated net profits to Bt2.62bn (\$103.3m) in the first half of 1992 from Bt2.81bn a year earlier, although sales rose marginally to Bt26.02bn against Bt25.80bn.

The company blamed the fall in profits on heavy investment spending on new projects, including several embryonic petrochemicals plants. Consolidated earnings per share fell to Bt22.64 from Bt23.54.

By contrast the unconsolidated results - comprising the core business of cement and construction materials - showed a marked improvement. In the second quarter, net profits rose to Bt1.53bn from Bt1.04bn, giving first half profits of Bt2.54bn against Bt2.02bn and earnings per share of Bt21.21 against Bt18.85.

Cement output in Thailand is expected to exceed demand from 1993, but Siam Cement's margins are improving as it expands production facilities to supply the Thai cement market from abroad.

Although the construction sector's growth is likely to

slow in the next few months, long-term demand for cement should be supported by the start of several big infrastructure projects in Bangkok.

Thai cement producers have also benefited from low energy prices and the falling cost of borrowing.

Siam Cement shares rose Bt10 to Bt520 on the Thai stock market yesterday.

• Siam Cement yesterday announced a joint venture with Furukawa Battery of Japan to produce car and motorcycle batteries in Thailand for the domestic market and for export to Japan, Europe and Australia.

CPF registers modest gain in quarter

By Victor Mallet

CHAROEN Pokphand Feedmill (CPF), the Bangkok listed agri-industrial and aquaculture company of the multinational CP group, yesterday announced a modest rise in second-quarter net profits to Bt233.05m (\$11.56m) from Bt233.23m on barely changed revenue of Bt22.7bn.

First-half net profits amounted to Bt596.6m, in line with expectations, compared with Bt486.4m in the same period last year.

Half-year earnings per share rose to Bt4.97 from Bt4.05.

CPF has long been viewed with caution by foreign stockbrokers because of the complex links between the CP group's public and private companies, but it has disclosed tentative plans to simplify its entire structure by making CPF the core agri-industrial

company and buying out minority shareholders of Bangkok Agro-Industrial Products and Charoen Pokphand Northeastern, CPF's two listed subsidiaries.

In the past three years CPF's sales of prawn feed and prawns have grown from nothing to reach two thirds of the company's consolidated turnover.

The business is vulnerable to price fluctuations and pollution, but margins are high.

This announcement appears as a matter of record only.

June 1992

INSTITUTO NACIONAL DE HIDROCARBUROS

**ISSUE OF BONDS BY INSTITUTO NACIONAL DE HIDROCARBUROS EXCHANGEABLE FOR SHARES OF REPSOL, S.A.****PESETAS 77.287.810.000****UNDERWRITERS****Banco Central Hispano**

Argentaria Bolsa SVB
CECA-Ahorro Corporación
Banco Español de Crédito
Caja de Madrid

Beta Capital SVB
Renta 4 SVB
Safei - Samedi SVB
Banco Credipas
General de Mediación y Bolsa SVB

Central Hispano de Bolsa SVB
B.S.N. SVB

Banco Bilbao Vizcaya (Agent Bank)

Banco Santander de Negocios
Banco Popular Español
Bilbao Bizkaia Kutxa-Norbolsa
La Caixa

A.B. Asesores Bursátiles SVB
Benito y Monjardín SVB
Banco Guipuzcoano
Gresco Bolsa SVB
Banco de Sabadell

B.B.V. Interactivos SVB
Europa Popular de Inversiones SVB

Brokers to the issue

I.N.H. wishes to acknowledge the contribution of nearly 200 selling institutions who participated in the issue.

REPSOL**LTV steel division remains in the red**

By Martin Dickson

LTV, the US steel group operating for five years under the protection of bankruptcy courts, has reported a sharp rise in second-quarter net income, thanks to a gain from the sale of a business. But its core steel operations remained in the red ink.

LTV's income was \$133m, or \$1.35 a share, compared with \$126m, or 5 cents, in the same period of last year. However, this was due to a \$16m net gain on the sale of its AM General vehicle manufacturing business; without this it would have lost \$1.1m. Sales totalled \$1.53bn, down from \$1.56bn.

The company said the results mainly reflected lower quarter-to-quarter steel selling prices and a decline in aerospace and defence operating income due to the AM sale, partly offset by higher missile division sales and a higher volume of steel shipments.

The steel division had an operating loss of \$28.4m, against \$23.4m in the same period of last year. Sales rose 7 per cent to \$97m and shipments were 8 per cent ahead at 1.68m tons.

The company said the loss was due to lower selling prices and higher employment costs, mainly from a new union contract.

The group's aerospace and defence business reported income of \$32.4m, down from \$37.4m, while energy products lost \$2.9m, up from \$2.5m.

For the six months LTV reported net income of \$95.3m, or \$2 cents a share, against a net loss of \$32.9m, or 39 cents, while sales dipped from \$2.99bn to \$2.92bn.

Eastman Kodak climbs in quarter

STRONG June sales were behind a small improvement in second-quarter profits at Eastman Kodak, the US photographic products group, agencies report from Rochester.

Net income was \$361m, or \$1.11 a share, against \$357m, or \$1.10, in the same period last year. This brought net income for the first half to \$506m, or \$1.56 a share, against \$535m, or \$1.65, a year earlier.

Fully diluted earnings per share were \$1.51 against \$1.64 for the half-year and \$1.06 against \$1.09 for the latest quarter. First-half sales totalled \$9.75bn against \$9.52bn last year with the second quarter generating \$5.27bn compared with \$5.08bn.

Mr Kay Whitmore, chairman, said he was confident that sales and earnings would be higher for the full year.

Dofasco losses grow to C\$73m

DOFASCO, Canada's biggest steelmaker, reduced operating losses in the second quarter, but after special restructuring charges it reported a final loss of C\$72.8m (\$US60.5m), or 92 cents a share, against a loss of C\$81.3m, or 47 cents, a year earlier, writes Robert Gibbons.

Sales were C\$549m against C\$557m. Before the special items totalling 81 cents a share after tax, the operating net loss equalled 11 cents a share against 31 cents.

The domestic market for flat rolled steel remains weak, Dofasco said, and imports are running abnormally high.

The first-half loss was C\$96.9m, or C\$1.23 a share, including the special charges, against a loss of C\$125m, or 40 cents a share, a year earlier. Sales were little changed at C\$1bn.

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INTERNATIONAL COMPANIES AND FINANCE

BAT Industries up 55% on reduced mortgage losses

By Andrew Bolger
in London

REDUCED mortgage indemnity losses helped BAT Industries, the tobacco and financial services group, increase pre-tax profits by 55 per cent to \$245m (\$1.24bn) in the six months to June 30. Group revenue rose 5 per cent to \$2.45bn.

Eagle Star, the group's insurance subsidiary, which has been hit heavily by UK domestic mortgage losses, cut its first-half losses from \$150m to \$94.5m. The improvement in Eagle Star's general business allowed

the group to use more advance corporation tax, cutting its tax rate from 57 per cent to 42 per cent.

Earnings per share more than doubled to 22.5p and the interim dividend was lifted by 9 per cent to 14.6p.

Sir Patrick Sheehey, chairman, said: "The dividend increase was in line with BAT's commitment to sustained dividend growth in excess of inflation, and was a rate we expected to be at least maintained."

The group said the 6 per cent increase in tobacco's trading profit to \$275m reflected good performance in most domestic

and export markets. Export volumes grew 20 per cent.

Trading profits from BAT's financial services businesses jumped to \$252m from \$23m. Farmers - the group's US arm - increased its contribution from \$165m to \$204m.

During the second quarter, BAT sold Farmers had become the fourth largest property and casualty insurer in the US.

Sir Patrick said the sustained improvement in Eagle Star's underwriting performance was especially encouraging, and had been aided by fairer rigorous claims handling procedures.

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Vaccine makers set up unit in Europe

By William Dawkins in Paris

PASTEUR Mérieux Serum et Vaccins, the world's biggest supplier of vaccines and the vaccine unit of Merck of the US, another leading producer, have agreed to set up a jointly owned European subsidiary.

This is the latest in a series of international alliances in the vaccines industry, as national companies join forces to pool technology to create multiple vaccines, capable of immunising against several diseases at once.

No single national group owns enough antigens - proteins which stimulate the production of antibodies - to make a good all-in-one inoculation.

The pair will concentrate on developing multiple vaccines for the European market, "to obtain, with a simplified vaccination timetable, better immune cover against a bigger number of illnesses," they said.

They have signed a letter of intent for an equally owned subsidiary to promote their vaccines and other human health products and seek other alliances across Europe.

If accepted by the European Commission's anti-trust authorities, the new company should be in place by the end of the year, said a joint statement.

Institut Mérieux, the vaccine group's parent, was one of the first in the current round of alliances, with its takeover three years ago of Connaught, the Canadian vaccine group, which turned it into the world's biggest supplier.

At the turn of this year, the French group's vaccines unit signed a letter of intent with Merck to co-operate on developing and marketing combined childhood vaccines in the US.

Institut Mérieux, majority owned by Rhône-Poulenc, the French state-owned chemicals group, is the world's leading human and animal biology group, while Merck is the leader in human and veterinary pharmaceuticals.

Ford of Europe turns in \$24m profit

By Kevin Done in London,
Motor Industry Correspondent

FORD of Europe achieved a net profit of \$24m in the second quarter of the year, compared with a loss of \$75m in the corresponding period a year ago.

The pace of the company's financial recovery in Europe remains slow, however, following a net profit of \$34m in the first quarter which compared with a loss of \$125m in 1991.

Ford said Jaguar, its troubled UK luxury car subsidiary, suffered a loss of around \$70m in the second quarter, virtually unchanged from a

year ago. Jaguar made a loss of \$50m in the first quarter compared with a loss of \$130m in the same period a year ago.

Ford of Europe's automotive operations, including Jaguar, slumped to a net loss in the whole of last year of \$1.079bn from a net profit of \$145m in 1990 and a profit of \$1.19bn in 1989.

The company said that Ford of Britain - now excluding Jaguar, where ownership was transferred last year to the US parent company - had achieved a small profit in the second quarter as from the first quarter, after running up record losses in the whole of last year.

Ford has lost market share

in the west European car market this year largely through the weakness of its ageing Sierra large family car range.

It hopes to boost its fortunes early next year, however, with the launch of the new generation Sierra as well as a redesigned Escort/Orion later this year.

Costs in the UK have been reduced "substantially" by a cut in sales to the daily rental fleets and through reduced dealer stocks, but this has been offset by higher marketing expenditure in Germany, where competition is becoming more fierce as the market declines.

Ford has lost market share

Earnings at BT tumble 27.8%

By Roland Rudd in London

BIRMINGHAM-based stockbroking group.

Operating profits fell by 27.8 per cent after bigger than expected redundancy costs and a loss from the sale of its controlling stake in Mitel, the troubled Canadian telephone equipment maker.

For the three months to June 30 BT's pre-tax profit fell from \$220m to \$156m. They were further depressed by redundancy charges of \$56m due to the early retirement of 2,000 people - 9,000 more than expected - under BT's voluntary release scheme.

A further \$1m attributable to the restructuring of management has been set aside against the provision established in 1990 for this purpose.

News of the redundancies overshadowed BT's disappointing trading performance.

The number of inland calls fell by 3 per cent quarter on quarter. Revenue from international calls rose by 3 per cent, on a 12-month moving average basis, but this was due more to

international calls being routed through London than an increase in people making calls from the UK.

Mr Iain Vallance, chairman, said: "The decline in turnover reflects the continued pressures of the economy, regulation and competition."

The Office of Telecommunications, the regulator, has told BT to cut the price of a basket of its basic services each year by inflation minus 7.5 percentage points, compared with 6.25 points at present.

Strong first-quarter cash flow, free of dividend or tax payments, cut net debt by \$15m to \$1.79bn, representing 17 per cent gearing.

Earnings per share fell from 9p to 5.6p.

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Lasmo's advance confounds critics

LASMO, the UK independent oil company, yesterday confounded its critics by maintaining its interim dividend and showing a substantial increase in profits in its first results since the £1.1bn (\$2.1bn) takeover of rival oil company Ultramar last December, writes Neil Buckley in London.

Pre-tax profits for the first six months of 1992 increased more than five-fold to \$72m, compared with \$13m in the same period in 1991 - although the company effectively doubled in size with the integration of Ultramar.

Profit after tax was £26m - well above analysts' forecasts of between a £10m profit and a £10m loss.

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Weak halfway results at Statoil

By Karen Fossel in Oslo

STATOIL, the Norwegian state oil company, yesterday revealed a net loss in half-year operating profit to Nkr1.7bn (\$231m) from Nkr2.4bn last year, and warned that for the year as a whole net profit will be below the Nkr1.95bn for 1991.

Lower oil prices, weaker refinery margins and "extremely" low prices for petrochemicals products contributed to the weaker six-month performance, Statoil said.

"We are clearly not satisfied with the result and are looking at measures to cut costs and reduce investments to adjust to a weaker market," said Mr

Morten Woldsdal, a Statoil executive.

Group operating profit at the half year fell to Nkr1.7bn from Nkr2.4bn last time as operating revenue advanced by Nkr22m to Nkr40m.

Second quarter net profit dipped by Nkr17m to Nkr861m while operating profit rose by Nkr300m to Nkr42m. Operating revenue increased by Nkr22m to Nkr40m.

Statoil also complained that a higher 1992 tax burden was unlikely to be offset by high oil production and cost reductions.

For the individual business units, exploration and production saw half-year operating profit dip Nkr1bn to Nkr4.9bn.

due to low oil prices.

The natural gas division's operating profit rose Nkr200m to Nkr2.5m last time as operating revenue advanced by Nkr22m to Nkr40m.

Second quarter net profit

dipped by Nkr17m to Nkr861m while operating profit rose by Nkr300m to Nkr42m. Operating revenue increased by Nkr22m to Nkr40m.

Petrochemicals and plastics, the group's worst performer, plunged to an operating loss of Nkr1.72m from a profit of Nkr1.00m last year due to a "deep" recession affecting the petrochemicals industry, Statoil said.

Statoil warned that results for refining and petrochemicals would be lower this year.

Provision warning from Hafslund

By Karen Fossel

HAFSLUND Nycomed, Norway's second biggest listed company, yesterday reported a 40 per cent increase in half-year pre-tax profit to Nkr757m (\$130m), but warned of a "relatively large" provision in the third quarter.

Mr Oeyvind Broeymer, vice-president of finance, said the company had granted a Nkr100m mortgage loan in connection with the 1990 disposal of Hafslund Metall, acquired by the Ila Lilleby.

Negotiations are under way

with Den norske Bank and Fokus Bank, Ila's two main creditors, but a relatively large loan loss provision will most likely be made in the third quarter, Hafslund said.

Apart from this development, Hafslund said prospects for 1992 as a whole were favourable.

Group half-year operating profit rose by Nkr138m to Nkr842m as operating revenue increased 13 per cent to Nkr2.907m, including royalties of Nkr28m.

Dutch retailer in venture with Portuguese group

By Ronald van de Krol
in Amsterdam

AHOLD, the Netherlands-based food retailer which is active mainly on the Dutch and US markets, is to enter southern Europe for the first time through a joint venture with the owners of Portugal's Pingo Doce chain of supermarkets.

The Dutch company will pay €3.75m (\$50m) for a 49 per cent stake in the joint venture, while Jeronimo Martins, the

stock exchange-listed Portuguese food producer and retailer which has owned the Pingo Doce chain since 1978, will own the remaining 51 per cent stake.

The two partners are to have equal voting rights in the new company, with key management decisions to be taken by unanimity.

Jeronimo Martins operates 40 Pingo Doce supermarkets across Portugal, generating annual sales of €548m.

First half rise for Union Bank of Switzerland

By Ian Rodger
in Zurich

tors were showing in forex and securities markets.

Group cash flow was up and off balance sheet business made a much stronger contribution to income growth than interest related operations.

Total assets of the parent bank at the end of June stood at SFr201.98bn (\$134.95bn) against SFr199.67bn at the end of March. UBS said it would publish for the first time a full consolidated interim statement at the end of August.

N A M E C H A N G E

Notice to the Unitholders/Shareholders of the following undertakings for collective investment:

- Citicurrencies
- Citinvest
- Citiportfolios
- Citimarkets
- Citibond Sicav
- Euris Sicav
- SCI/Tech S.A.
- Equity Fund of Latin America
- Gestion Financière International
- Luxembourg - GFI Luxembourg
- Super Asia Infrastructure Fund

By decision of the Extraordinary General Meeting of shareholders held on July 29, 1992 the depository bank has changed its name from Citicorp Investment Bank (Luxembourg) S.A. to CITIBANK (LUXEMBOURG) S.A.

The Depository Bank

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BANK OF CHINA
U.S. Dollar Floating Rate Notes due July 1997
- WKN 478 543

In accordance with the Conditions of Notes notice is hereby given that for the interval period July 29, 1992 to January 24, 1993 included (146 days) the Notes will bear interest at the rate of 3.75% per annum. The coupon amount per US\$ 10,000 Note will be US\$1,02.71 and per US\$100,000 Note US\$1,027.00. The interest payment date will be January 25, 1993.

In July 1992 Deutsche Bank Aktiengesellschaft

US \$100,000,000
Credit du Nord
Floating Rate Notes due 1997
For the period from July 29, 1992 to October 30, 1992 the Notes will carry an interest rate of 8.5% per annum with an interest amount of US \$134.17 per US \$10,000 Note.
The interest payment date will be October 30, 1992.

Agent: Banque Paribas Luxembourg Société Anonyme

Public Tender Documents are now available for purchase from:

YPF S.A.
Avenida Presidente Roque Saenz Peña 777
1364 Buenos Aires - ArgentinaFor further information please contact
the International Financial Advisers to Gas del Estado:N M Rothschild & Sons Limited
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Member of SFAGoldman, Sachs & Co.
New York

July 1992

Name Change

Notice is hereby given that with effect from July 29, 1992 Citicorp Investment Bank (Luxembourg) S.A. which was incorporated as a Bank in Luxembourg on February 2nd 1970, has changed its corporate name to Citibank (Luxembourg) S.A.

The change in corporate name does not entail any change in the corporate or capital structure of the Bank in Luxembourg.

All duties, responsibilities and operations previously undertaken under the former name of Citicorp Investment Bank (Luxembourg) S.A. are now carried out under the name of Citibank (Luxembourg) S.A.

The address for all communications is unchanged.

July 29, 1992

Market Myths and Duff Forecasts for 1992
The recession is over, stockmarkets are in a bull trend, the US dollar will continue to recover... You did NOT read that in *Fuller Money*
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Floating Rate Debenture Notes due 2084

Notice is hereby given that for the six months interest period from July 30, 1992 to January 29, 1993 the Debenture Notes will carry an interest rate of 3.875% per annum. The interest payable on the relevant interest payment date, January 29, 1993 against Coupon No. 15 will be U.S. \$196.88 and U.S. \$1,924.50 respectively for Debenture Notes in denominations of U.S. \$10,000 and U.S. \$250,000.

Long bond surrenders earlier advances

By Karen Zagor in New York and Sara Webb in London

THE benchmark 30-year US government bond yesterday morning briefly hit a high for the year before giving up all of its gains in afternoon trading as profit-taking and an unimpressive five-year note auction took their toll on prices.

GOVERNMENT BONDS

In late trading, the long bond eased $\frac{1}{4}$ to 106 $\frac{1}{4}$, yielding 7.435 per cent after soaring to 107 $\frac{1}{2}$ in morning trading on top of its one-point gain on Tuesday.

Movement was less dramatic at the short end of the yield curve, where the two-year note was quoted $\frac{1}{4}$ higher to yield 4.25 per cent after adding about $\frac{1}{4}$ at mid-day.

The long end of the yield curve led the market through most of the day, reflecting the long bond's renewed popularity with investors after several weeks of lagging shorter-dated maturities.

The morning excitement was generated by Tuesday's consumer confidence report, which fell to 61.0 in July from 72.6 the previous month. Although most analysts had expected a modest decline in the index, the larger-than-ex-

pected drop prompted renewed speculation that interest rates might fall even further.

However, a disappointing auction of \$10.51bn in five-year notes depressed prices. Although the average yield was in line with expectations at 5.86 per cent, there was some surprise that 45 per cent was allocated at the 5.57 per cent stop rate.

Enthusiasm was dampened by forecasts of a drop in US jobless claims of about 11,000 for the week ended July 18.

The Federal Reserve refrained from operating in the open market. Fed Funds were quoted at 3 $\frac{1}{2}$ per cent in late trading.

■ THE Italian government bond futures contract tumbled late in the afternoon following news that Mr Vincenzo Scotti, the Italian foreign minister, had resigned.

The Italian bond market, which had witnessed a relatively quiet day until the resignation announcement, was likely to remain in a volatile state, dealers warned. The futures contract traded in a range of 92.80-92.85, but fell back to 92.15 on the news.

■ THE UK government bond market is continuing to focus on funding concerns as specu-

lation mounts over when the Bank of England will announce its next auction of stock.

Dealers believe the Bank will make an announcement by Friday week, targeting either the far end or the medium area of the gilt market.

The money supply figures released yesterday showed a significant pick-up in overseas buying of gilts in June, leading to speculation that the Bank could choose a 10-year auction stock as this maturity is more likely to appeal to foreign investors. Net sales to overseas investors jumped from £275m in May to £726m in June. Net sales to domestic investors fell from £2.7bn to £3.9bn.

The futures market ended little changed with the Liffe contract, which opened at 95.03, trading at 94.03 by late afternoon. In the cash market, long-dated gilt prices drifted lower with the 9 per cent gilt due 2008 falling from 100% to 100.50.

■ FRENCH government bonds saw a sharp sell-off on fears about the referendum on the Maastricht treaty. Most of the losses were recouped by late afternoon, and the Matif futures contract ended at 87.37, slightly up on Tuesday's close.

■ JAPANESE government bonds rallied early yesterday, but the gains were wiped out by profit-taking later on. This left the cash and futures markets slightly lower on the day.

The futures contract had fallen as low as 105.18, but dealers described the sell-off as rather exaggerated.

BENCHMARK GOVERNMENT BONDS

	Coupon	Red Date	Price	Change	Yield	Week ago	Month ago
AUSTRALIA	10.00	10/02	111.165	+1.230	8.35	8.70	8.85
BELGIUM	8.00	06/01	100.150	-0.050	8.97	8.85	8.85
CANADA *	8.50	04/02	107.200	+0.200	7.44	7.76	8.15
DENMARK	8.00	11/00	97.000	-0.300	8.38	8.27	8.15
FRANCE BTAN DAT	8.00	03/97	95.655	-0.018	9.45	9.35	9.57
GERMANY	8.00	01/92	98.250	+0.045	8.07	8.10	8.04
ITALY	12.00	05/02	92.170	-0.073	13.311	13.30	13.16
JAPAN No 19	4.00	06/95	105.778	+0.358	4.95	5.17	5.50
JAPAN No 18	4.00	03/95	108.219	+0.028	4.89	5.07	5.28
NETHERLANDS	8.20	07/02	98.190	-0.198	8.38	8.30	8.30
SPAIN	11.00	07/02	94.300	-0.198	12.31	12.60	11.95
UK GILTS	10.00	11/98	102.000	+0.032	9.41	9.31	9.28
	10.00	06/98	102.000	+0.032	9.41	9.31	9.28
	10.00	01/98	102.000	+0.032	9.44	9.32	9.20
US TREASURY *	7.500	05/02	106.10	-0.001	8.61	8.65	7.71
ECU (French Govt)	8.000	03/02	94.150	-0.200	9.44	9.38	9.22

Yield: Local market standard Gross annual yield (including withholding tax at 12.5 per cent payable by non-residents) Prices: US, UK in 32nds, others in decimal

Technical Data/ATLAS Price Source

Thai banks report large gains in earnings

By Victor Mallet in Bangkok

THAI banks, profiting from increased spreads between their cost of funds and returns on lending, have reported sharply higher earnings in the first half of 1992.

Net profits for Bangkok Bank, the country's largest, rose 45 per cent in the first six months to Bt4.86bn (\$132m) from Bt3.36bn in the same period last year.

The bank's net profit was Bt37.53bn, against Bt37.25bn while interest expenses fell to Bt21.76bn from Bt25.23bn, and operating expenses rose to Bt8.47bn from Bt6.76bn.

Earnings per share rose to Bt4.86 from Bt4.2.

The biggest half-year increase so far was at Krung Thai Bank, whose net profits jumped 123 per cent to Bt1.12bn from Bt502m. Earnings per share rose to Bt8.3 from Bt6.2.

Thai Military Bank (TMB), the subject of a half-hearted boycott campaign following the killing of more than 50 pro-democracy demonstrators in May because it is one-third owned by the armed forces, reported a 60 per cent rise in net profits to Bt757m from Bt473m, with earnings per share up to Bt22.79 from Bt16.32.

TMB is expanding in the region and is planning to double its share capital to Bt10m to support new ventures in China, Indochina, Burma and the US.

Siam Commercial Bank's net profits rose 64 per cent to Bt1.92bn in the first half from Bt1.17 and earnings per share increased 26 per cent to Bt50.5 against Bt40.3.

Thai Farmers Bank, whose aggressive pursuit of market share has worried some investors, reported a rise in net profits of more than 50 per cent to Bt2.35bn from Bt1.57bn, while earnings per share rose 16 per cent to Bt34.04 from Bt31.47.

Bank of Ayudhya's net profit rose 48 per cent to Bt1.16bn from Bt784m, with earnings per share up 11 per cent to Bt2.91 from Bt2.61.

Italian bourse legislation may need revision

By Halig Simonian in Milan

ITALY'S recently adopted stock exchange rules, might be revised, Mr Piero Barucci, the new treasury minister has suggested. The rules were brought into effect over the past 18 months to modernise equity trading.

The bourse legislation - concentrated in last year's law creating the Societa di Intermediazione Mobiliare (Sim) as Italy's new form of broking and fund management hybrid - has been criticised domestically and by some of Italy's Community partners.

Italy's stockbrokers are being squeezed by a drop in turnover and rising costs, and they have complained bitterly about aspects of the new legislation which they say have greatly increased the regulatory burden they have to meet.

• The new clearing and guarantee body for share trading on Italy's expanding screen-based dealing system should start operations by the middle of next month.

The new organisation will act as a clearing house for the country's long-awaited government bond futures market.

bring it in line with EC practice or to change regulations in accordance with experience on the bourse since its introduction.

In a message to parliament, he indicated his preference for a simplification of the supervisory and fiscal structure covering equity trading where these were deemed to be prejudicial to the growth of a lively equity market.

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• The new clearing and guarantee body for share trading on Italy's expanding screen-based dealing system should start operations by the middle of next month.

Mr Barucci admitted it might be necessary to modify "some points" of the legislation to

Arab Banking Corp rises 14%

By Mark Nicholson, Middle East Correspondent

ARAB Banking Corporation (ABC), the Bahrain-based bank, has announced a 14 per cent rise in pre-tax profits to \$65m for the first six months.

The group's assets rose 2.5 per cent to \$20.1bn, while deposits rose to \$16.9bn from \$16.2bn, with customer deposits rising 7.7 per cent to \$10.5bn as interbank deposits remained steady at \$6.3bn. Loans and advances rose 10 per cent to \$11.1bn.

ABC last year turned in pre-tax profits of \$90m after reporting losses of \$47m in the preceding year - due to the effects of the Gulf war.

Mr Abdulla Saudi, president and chief executive, said interim income rose to 64 per cent of earnings from 60 per cent.

EIB launches DFI 500m FRN offering

By Tracy Corrigan

IN an otherwise quiet session in the Eurobond market, the European Investment Bank launched a DFI 500m offering of floating rate notes via Rabobank. Dealers said the issue was targeted at Italian investors, for whom EIB paper is

tax-exempt. The notes pay 60 basis points less than the three-month Amsterdam interbank rate offered yesterday.

According to traders, there was little demand for the paper in the Netherlands, where floating-rate notes are not a favoured investment, as most institutional investors were keen to ensure fixed returns.

fixed initially at 48 basis points above the 6% per cent US Treasury due 1997, but may vary during the tender period. At current market levels, the indicated tender price is 107.10.

EBC has tendered for Commonwealth of Australia and Australian Wheat Board Eurobonds. An official said the bank would either hold the bonds on its own account, or sell them to investors.

■ Banque Paribas, France's fifth largest bank ranked by assets, has had its long-term debt rating lowered from AA to A+ by IBCA, the European credit rating agency. The agency cited Paribas' exposure to difficult markets, such as French real estate, predicting that "loan loss provisions are bound to remain high".

However, the agency added that the bank should be able to keep up its revenue stream.

MARKET STATISTICS

FT/ISMA INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

	Issue	ISIN	Off. Off.	Chg.	Yield	Chg.	Off. Off.	Chg.	Yield
U.S. DOLLAR STRAIGHTS									
AGB 1/92	200	071 1054	5.10	+	9.45				
ALBERTA PROVINCE 9/30/95	600	1115 1114	4.14	+	9.45				
AMERICA'S BANK 10/15/95	100	1075 1074	4.08	+	9.16				
AMERICA'S BANK 10/15/96	100	1075 1074	4.08	+	9.16				
AMERICA'S BANK 10/15/97	100	1075 1074	4.08	+	9.16				
AMERICA'S BANK 10/15/98	100	1075 1074	4.08	+	9.16				
AMERICA'S BANK 10/15/99	100	1075 1074	4.08	+	9.16				
AMERICA'S BANK 10/15/00	100	1075 1074	4.08	+	9.16				
AMERICA'S BANK 10/15/01	100	1075 1074	4.08	+	9.16				
AMERICA'S BANK 10/15/02	100	1075 1074	4.08	+	9.16				
AMERICA'S BANK 10/15/03	100	1075 1074	4.08	+	9.16				
AMERICA'S BANK 10/15/04	100	1075 1074	4.08	+	9.16				

Acquisitions shift balance towards Continent and specialisation

Expanded David S Smith declines to £15m

By Maggie Urry

DAVID S SMITH, the UK's largest paper maker which has expanded its packaging interests, suffered a 35 per cent drop in pre-tax profits, from £23.9m to £15.4m, in the year to May 2.

However, the fall was only 5 per cent to £24.1m (£25.3m) before exceptional costs of £3.7m (£1.4m). These related mainly to redundancies and other reorganisation expenses related to rationalisation of a number of production facilities.

The figures were slightly better than the market had expected and the shares rose 4p to 264p.

The company acquired Kaysersberg Packaging of France on April 1. The total consideration for this and some other smaller acquisitions during the year totalled £17.7m. They contributed £17.5m to sales of £361.5m (£263.5m) and about £2.5m to operating profits of £22m (£31.3m).

Mr Peter Williams, who became chief executive in May 1991, said the acquisitions had shifted the balance of Smith's business to continental Europe and specialist packaging, rather than commodity product areas.

The acquisitions, financed

largely by a £50.7m rights issue at 255p in May last year and a 257.4m placing at 283p in January this year, greatly increased the company's size - thus reducing its dependence on the future of its Kemsley mill.

Kemsley, acquired in 1989, has absorbed considerable capital expenditure. It will not be fully on stream until autumn 1992. Kemsley was a "tremendous opportunity," Mr Williams said, but had been a drag on the company, costing about £2m at the operating level as well as requiring heavy spending.

Mr Williams said he was reasonably satisfied with the results, considering the difficult trading conditions. Prices for corrugated packaging had fallen and volumes were weak. He hoped there might be some recovery coming, partly because some competitors had announced capacity closures.

Capital expenditure during the year was £21.7m (£15m). But Mr Williams said the figure would probably more than double this year as spending on Kemsley peaked.

Shareholders' funds had risen from £118.2m to £204.2m, mainly because of the share issues, and net debt had increased from £25.5m to £26.1m.

Interest receivable of £2.1m



Peter Williams: capital expenditure would probably more than double this year

compared with 256 payable.

Earnings per share were 11.5p (23.3p) and the promise of a 6.75p final dividend made with the placing is being kept, to give an unchanged total of 9.5p.

COMMENT

Under new management, Smith is continuing some of its past characteristics - rapid

expansion through acquisition and plenty of share issues. Fortunately the story the management has to tell has, if anything, improved. Hopes for Kemsley are high, especially as on current progress it should be ready to enjoy the economic upturn when it finally comes. Meanwhile, the Kaysersberg deal should provide a boost to profits and earnings this year,

although there will be an interest charge too. Profits should jump to £33m, giving a p/e of 13, and leap again the following year, with the multiple coming down to about 10. The company's amazingly loyal shareholders can now see their reward on the horizon, although even they may get a little restless when the price rises to the rights issue level.

Interest receivable of £2.1m

Jobs warning as Scholey retires from British Steel

By Andrew Baxter

SIR ROBERT Scholey brought down the curtain yesterday on his 47-year career in the steel industry with a warning that British Steel could reduce its costs further and would emerge from the recession "as sharp as a knife."

Speaking at his last annual meeting as chairman of the struggling UK steel maker, Sir Robert said: "We shall shrink not in terms of tonnage produced but in terms of labour costs. The days when steel could be seen as a large employer of people are over."

His statement coincided with the announcement that British Steel had signed a definitive agreement with Avesta which will lead to the merger of the Swedish stainless steel producer and virtually all British Steel's stainless operations.

Preliminary agreement on the deal, which creates a new force in the world stainless industry, was announced on June 29.

Yesterday, Sir Robert said such strategic alliances were necessary in Europe, "and most probably a requirement on a more global basis, and will, I believe, go a long way to resolving the current problems of the world steel industry."

His warning of further job losses echoed the company's position when it announced - also on June 29 - its £55m pre-tax loss for 1991-92. The workforce was cut by 7,000 during the year to 44,800, and, with the closure of Ravenscraig in Scotland and concentration of hot rolled coil production in South Wales, is expected to dip below 42,000 by the end of the current financial year.

Mr David Wilkinson, then chairman and now joint managing director of Richmond, said before the article appeared that he had been unaware of any such circle.

Mr Steele said Richmond had contacted the SFO several weeks ago regarding its investigation, which was prompted by the Price Waterhouse report.

See People

Non-core businesses behind 5% fall at Lloyds Abbey Life

By John Authers

LLOYDS ABBEY Life, the life assurance group, yesterday announced a 5 per cent fall in profits before tax, from £14.5m to £13.2m, in the first half of the year. Several group businesses were severely affected by the depressed housing market.

Earnings per share declined from 15.3p to 13.9p, and the interim dividend is maintained at 6.3p.

Sir Simon Hornby, chairman, pointed out that results were weakest in the non-insurance areas of the business, making an increase in the final dividend unlikely.

The share price fell, against the market trend, from 355p to 345p, after 340p.

Mr Alan Richards, analyst at James Capel, pointed to particularly disappointing results from the German subsidiary, where sales dropped 5.4m compared with 215m previously.

He was also disappointed by the results of Abbey Life, the direct sales force-led life company, where regular premium sales dropped 5 per cent, and single premiums rose by 9 per cent.

Lloyds Bowmaker, the finance company, saw pre-tax

profits decline to £4m (£15.8m) after increased bad debt charges of £55m (£46.3m). It was particularly affected by first and second mortgages.

Commission and fee income at the Black Horse Agencies chain of estate agents fell from £3.7m to £3.3m.

However, the core business of selling insurance products to Lloyds Bank customers maintained growth.

Black Horse Financial Services, which sells life and pension products, increased pre-tax profits to £51m (£38.7m) and Lloyds Bank Insurance Services, which sells general insurance, increased its contribution to £26m (£25.8m).

In March the group disposed of its Irish insurance subsidiary for its book value of £20.5m.

Sir Simon said yesterday:

"Selling life assurance and general insurance products to customers of Lloyds Bank remains very much at the heart of our strategy and again we have achieved an increase in sales in both areas. The development of our bank related life business and that of Abbey Life, together with effective cost control in all of our businesses, are still our top priorities."

Rodime halves loss to \$644,000

By Peter Pearce

RODIME, the one-time pioneer of 3½-inch hard disk drives, more than halved its pre-tax losses from \$1.49m to \$644,000 (£237,000) in the six months to March 31 and announced that trading in its shares, suspended in August at 4p, would be resumed today.

Once a disk drive manufacturer which never achieved critical mass and was spread over three continents, the company has metamorphosed into an intellectual property company, deriving its revenues from the licensing of its patents. This stems from late 1990 when IBM paid Rodime an out-of-court settlement of about \$13m.

Mr Malcolm McIver, non-executive chairman, said that

totalled \$30m. He added that Rodime was perhaps a year away from the granting of patents for its digital servo, which could extend the life of the company in its current form beyond 2004, when the disk drive patents expire.

Mr Bailey said Rodime could also consult on other companies' intellectual property, or could buy technologies and their patent rights on a percentage or joint venture basis.

In May Rodime had net negative worth of \$27m (£15.2m at that time) and to qualify for the relisting, the company had to secure an unqualified opinion on the working capital adequacy review from Coopers & Lybrand, the auditor.

Operating profit was \$1.99m (loss \$373,000). Losses per share were 0.4 cents (1 cent).

Internal inquiry at Richmond

By Peggy Hollinger

RICHMOND OIL & GAS, the natural resources company which finds itself at the centre of a Serious Fraud Office inquiry into irregular share dealings, has launched an internal investigation into the underwriting arrangements for its 1989 flotation.

Mr Terry Steele, a non-executive director appointed in January 1991, said that possible changes to the board had been discussed, but any decision would depend on the outcome of the internal inquiry.

He hoped to "hear some comment internally" on the company's own inquiry before the weekend. A full board meeting is scheduled for August 5.

Mr Steele said Richmond had contacted the SFO several weeks ago regarding its investigation, which was prompted by the Price Waterhouse report.

Fox, chairman, when the internal inquiry was completed.

An investigation by Price Waterhouse, reported in the Financial Times earlier this week, cited evidence for what appeared to be a circle of funds in the July 1989 flotation. The accountancy firm suggested that the cash circle was used to give the impression that the sub-underwriting for Richmon's offer had been fully financed.

Mr David Wilkinson, then chairman and now joint managing director of Richmond, said before the article appeared that he had been unaware of any such circle.

Mr Steele said Richmond had contacted the SFO several weeks ago regarding its investigation, which was prompted by the Price Waterhouse report.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - pending dividend	Total for year	Total last year
BAT Industries	14.6	Oct 15	13.4x	-	33.6
Colorvision	2.5	Sept 23	3.1	8.11	5.6
Flam Emerging	1.2	Oct 23	-	1.2	-
Lamco	2.3	Oct 5	2.3	-	8.5
Lloyds Abbey Life	6.3	Oct 9	6.3	-	17.3
Mayo	3.83	Oct 5	3.51	6.1	5.67
Smith (David S)	8.75	Oct 1	6.75	9.5	9.5
Telegraph	4.5	Sept 15	-	-	-
Verson Ind	nil	-	0.7	nil	1

Dividends shown pence per share net except where otherwise stated.

On increased capital, \$US stock. tPro-forma. tFor 18 months.

BOARD MEETINGS

The following companies have notified dates of board meetings in the Stock Exchange Circulars. The dates are those last known, or those of considering dividends. Official indications are not available as to whether the meetings have been or will be postponed. The dates shown below are based mainly on last year's timetable.		FUTURE DATES
Emerging Markets		
Flame	Electric, Jersey Phoenix, Trust, Saville (J) Gordon, Templeton Emerging Markets, Oxford	
Marley		Aug 3
Riva		Aug 19
Verson		July 31
Williams Hirsh		Aug 2
Finlays		Sep. 3
Finance Resources		Aug 7
Glen Eyecare		Aug 11

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Link-up and deals to solve a pressing problem

Andrew Bolger looks at the latest moves at Verson which has seen its share price collapse to 4½p

VERSON International Group, the loss-making Midlands-based machinery maker, has announced a large acquisition and disposal - both in the US - and the strengthening of its links with C Itoh, the Japanese trading house.

Mr Tim Kelleher, Verson's chairman and chief executive, said this complicated series of deals was aimed at significantly strengthening the finances of the group, which has seen its share price collapse from 47p since the outbreak of the Gulf war in August 1990.

The shares yesterday closed 1p lower at 4½p.

Verson also reported a pre-tax loss of £12.3m for the year to January 31, compared with a deficit of £39.000 last time. Turnover rose from £82.6m to £90.1m.

Losses per share increased to 8.66p against 0.04p. It has passed its dividend, having paid a total of 1p last time.

The group has agreed to buy Niagara, a US manufacturer of metal-forming equipment, for \$23.5m (£12.1m), of which \$1m is payable in cash on completion.

Niagara, which employs more than 340 people in Buffalo, New York, last year incurred a pre-tax loss of \$1.3m on turnover of \$29.7m.

Verson is also selling Taylor-Winfield - an Ohio-based metal-working equipment manufacturer it bought in 1980 - back to its original vendors, Mr

John Anderson and some of his family, for \$7.8m.

Finally, the UK group is creating a joint venture with Emprotech, a wholly owned subsidiary of C Itoh, to distribute and sell spare parts for Verson and Niagara metal presses in North and Central America.

By changing an existing licence agreement with Emprotech, Verson will receive a further lump-sum royalty payment of \$7.5m.

In addition, Emprotech has been issued with a warrant to subscribe for up to £7.17m new shares in Verson at 10p each, which would represent 5 per cent of the UK group's current share capital.

Mr Kelleher, a Texan entrepreneur with an interest in West Midlands engineers, brought Verson to the market at the start of 1988.

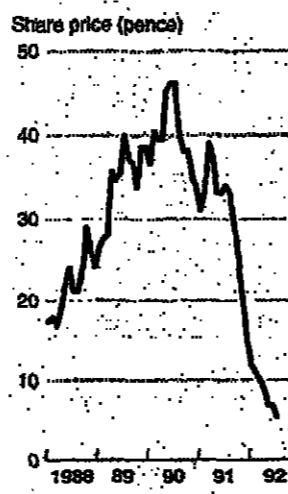
His strategy was to buy up depressed businesses, reorganise them into profitable units, and then use the group's international marketing arm to sell their products overseas.

The group enjoyed a number of years of uninterrupted growth in turnover, with increasing export sales.

This came to an abrupt halt with the onset of the world recession, exacerbated by the Gulf crisis.

Mr Kelleher said: "For six months, there really was panic. Order intake just went off the cliff - even in China, one of our best markets, which is

Verson International



Ashley Ashwood

nowhere insulated from everything."

Order intake dropped by 55 per cent after the Gulf crisis broke, with UK business being particularly affected. This led to significant under-use of UK manufacturing capacity. The group's operating losses of £3.64m last year were increased by interest charges of £4.6m and an exceptional £4m to cover write-offs, redundancies and restructuring costs.

Mr Kelleher said he had reduced internal costs by £2m since November 1990. This had included 450 redundancies in the UK, plant closures and increased use of sub-contractors. But now is Verson making another big acquisition in the

US, given that it has had to unravel its last deal there so speedily? Mr Kelleher said Niagara is a very different company from Taylor-Winfield: "The family owners are elderly and will leave the business, so we can bring in our own management. The business is crying out for change and middle management wants to see it effected. It is also a business we know and understand completely."

There is also an important link between the acquisition of Niagara and the joint venture with Emprotech, which is a leading refinisher of metal press equipment in North America. Spare parts supplied by the joint venture will be

made at Niagara's plant, which Mr Kelleher estimates is currently only utilising about 30 per cent of its capacity.

After these deals are completed Verson will still be geared at over 300 per cent. However, Mr Kelleher said he was confident he would continue to get full support from Lloyds Bank. On the basis of Niagara's asset base, Verson will also gain access to facilities from Marine Midland, the US subsidiary of the Hongkong and Shanghai Bank.

Mr Kelleher said all the reshaped group's businesses would be cash-generative, assuming that others continued to improve. He was confident that as a result of these proposals, Verson would be better placed to exploit an upturn in its markets.

However, he acknowledges that, despite the strengthening of the balance sheet resulting from these deals, Verson's borrowing is still too high in relation to its banking facilities - particularly in view of the intermittent nature of cashflow from some of the group's big contracts.

The planned sale of surplus properties and changes in its US pensions operations should reduce the group's gearing and support its working capital requirements. But should the group's performance deviate materially from that anticipated, the board warns that it would be necessary to seek additional working capital.

Offer for KIO's Spanish assets withdrawn

By David Owen in London and Peter Bruce in Madrid

A \$2.5bn offer for the Kuwait Investment Office (KIO) industrial and property assets in Spain has been withdrawn by Mr Javier de la Rosa, KIO's former Spanish partner, with both sides yesterday blaming each other for the collapse of the proposed deal.

Mr de la Rosa made his offer in a fax letter to the Kuwaiti finance minister on July 15 and asked for an indication of interest within the following 10 days.

A spokesman for the Catalán financier said yesterday the offer had been withdrawn on Monday, 12 days after the fax had been sent.

Individuals close to the KIO last night confirmed that the offer had been received.

"A fax was received on July 15 containing a highly conditional offer from an unnamed group of Spanish companies and financial institutions to purchase Grupo Torras," they said. Grupo Torras is the KIO holding company in Spain. "This fax was received from Mr

Javier de la Rosa who identified himself as a minor investor in such a group.

Due to the conditional nature of the contents of the fax and the need to finalise the offer, an adviser to the KIO contacted Mr de la Rosa, requesting a confirmatory copy and discussed tentative arrangements for a meeting to be held earlier this week to clarify the seriousness of the offer. The confirmatory copy was not received and prior to any meetings a fax was received on July 27 from Mr de la Rosa withdrawing the offer.

Mr de la Rosa's spokesman said it had become clear during the 10-day period that the KIO was continuing negotiations starting by Mr de la Rosa before leaving Grupo Torras in June, to sell off a large part of Ercros, the Torras chemicals business, to Freeport MacMorrison on the US.

Thus the offer could not stand after the 10-day grace period as without the Ercros businesses, the KIO assets in Spain would have been fundamentally altered, the spokesman said.

Bridgestone tumbles 21.4% at midway

By Robert Thomson in Tokyo

BRIDGESTONE

Japan's leading tyre maker, blamed a 21.4 per cent fall in first-half pre-tax profits to Y28.9bn (£231.2m) on weak demand from the domestic car and construction industries.

Sales for the six months to the end of June fell 2 per cent to Y342.5bn, while sales within Japan slipped 1 per cent to Y252.3bn, with demand for passenger car tyres steady but that for trucks and buses declining.

The company is confident of an upturn in the Japanese economy in the second half, and sales for the year are mid-1994 from 1.5m tonnes.

Sales for the six months to June fell 2.3 per cent to 669,483 tonnes while operating income fell 13 per cent and operating margins fell to 14 per cent from 17 per cent.

At the end of June, Gresik held Rp392bn on time deposit and interest income of Rp11bn for the half-year accounted for 82 per cent of taxable income. Brokers expected time deposits to fall to Rp60bn by year-end as payments for the expansion programme became due.

Gresik's share price yesterday was unchanged at Rp5,700, but brokers said it could suffer from the expected flotation next month of Semen Tonasa, a state-owned cement company with a capacity of 1.2m tonnes a year.

No value was disclosed on the deal, but the unit has paid-in capital of Y5bn (£47m) and represents 30 per cent of Phillips' business in Japan, where it also has activities in liquefied natural gas, specialty

expected to be Y740bn, up from Y736.5bn, and pre-tax profits are forecast at Y70bn, down 8.7 per cent.

Bridgestone said improvement in the fortunes of Firestone, the US tyre maker acquired four years ago, and an expected recovery in the international economy would lead to net consolidated profits of Y25bn compared with Y14bn in 1991.

However, consolidated sales are forecast to rise only slightly to Y1,770bn, from Y1,763bn, and the improvement will come from the reconstruction of Firestone, which has been a considerable burden for the Japanese company.

Phillips Petroleum to sell share in Japanese venture

By Gordon Crabb in Tokyo

PHILLIPS

Petroleum of the US is to sell its half share in a plastics joint venture in Japan to Toray Industries, the fibres group which has been its local partner in the six-year-old operation.

The venture, Phillips Petroleum Toray, operates a 7,500-tonne-a-year plant making polyphenylene sulphide (PPS) resin, an engineering plastic used in the automotive and electronics industries.

No value was disclosed on the deal, but the unit has paid-in capital of Y5bn (£47m) and represents 30 per cent of Phillips' business in Japan, where it also has activities in liquefied natural gas, specialty

chemicals and other plastics. Phillips said it was quitting the venture as part of a reorganisation initiated in the US this year. Included in the disposal is Phillips' Japanese operations in PPS compound, where the plastic is combined with fibre glass or other materials.

Toray said the move to full control was aimed at improving efficiency by integrating management amid what it described as excessive competition.

The two will retain marketing links which according to Toray would establish a global supply system for the plastic, and will continue their mutual supply arrangements and technology exchanges.

TransAtlantic

TransAtlantic Holdings PLC

A major new listing
in the life insurance category
of the Official List of
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Sponsored by

S.G. Warburg Securities and S.G. Warburg & Co. Ltd.

Date of listing: 30th July, 1992

Copies of the listing particulars are available from the Company Secretary,
TransAtlantic Holdings PLC, 40 Broadway, London SW1H 0BT

PUBLIC WORKS LOAN BOARD RATES

Effective July 29

Quota loans*

Rate	1st	2nd	3rd
Over 1 up to 2	10 1/4	10 1/4	10 1/4
Over 2 up to 3	10 1/4	10 1/4	10
Over 3 up to 4	10 1/4	10	9 1/2
Over 4 up to 5	10	10	9 1/2
Over 5 up to 6	9 1/2	9 1/2	9 1/2
Over 6 up to 7	9 1/2	9 1/2	9 1/2
Over 7 up to 8	9 1/2	9 1/2	10
Over 8 up to 10	9 1/2	9 1/2	10
Over 10 up to 15	9 1/2	10	10 1/4
Over 15 up to 25	10 1/4	10 1/4	10
Over 25	10 1/4	10	9 1/2

*Non-quota loans A are 1 per cent higher and non-quota loans B 2 per cent higher in each case

**Interest rates quoted are maximum amounts of principal and interest.

†Repaid by half-yearly annuity based on equal half-yearly payments to finance principal and interest. ‡With half-yearly payments of interest only.

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COMPANY NEWS: UK

Higher revenues boost margins at The Telegraph

By Maggie Urry

HIGHER REVENUES boosted operating margins at The Telegraph, the UK newspaper group in which Mr Conrad Black's Hollinger Group has a 50 per cent stake in the half-year to June 30.

That led to a 30 per cent increase in operating profits, from £18.4m to £21.3m, and lifted pre-tax profits by 13 per cent to £21.6m.

The group was floated on the stock market early this month at a price of 325p, but the shares fell sharply when dealings began. Yesterday they rose 15½p to 292½p.

Mr Joe Cooke, managing director of The Telegraph, said that the low cost base meant a rise in revenues had an even greater effect on profits. Operating margins rose from 14.8 per cent to 17.8 per cent.

Sales rose 8.6 per cent to £19.9m, with revenue from circulation, including a cover price rise in February, and advertising contributing roughly equally to the gain. Mr Cooke said display advertising had been dull in March and April, but began to recover in May and was good in June.

The pre-tax result, which included first-quarter profits of £9.5m (£7.9m), was struck after exceptional costs of £2.2m relating to the flotation (£1.5m) and net interest income of £700,000 (£4m).

The prospectus had warned that the second quarter would bear, for the first time, the £1m a quarter cost of moving to Canary Wharf in London's Docklands. It said interest income would be £600,000 lower in the quarter, and £1m lower in future quarters, because of the £20.2m purchase of a stake in Trinity International and the £13.4m cost of a special pre-flotation dividend.

Associate profits rose from £200,000 to £1.8m, largely reflecting the 15 per cent stake in John Fairfax, the Australian media group.

This is regarded as an associate, although The Telegraph does not have any contractual



Conrad Black, chairman: operating margins ahead

right to board representation.

The tax charge rose from 20.4 per cent to 31 per cent, as accumulated tax losses dating back to the mid-1980s had now been used up. As a result, earnings per share fell slightly to 11.1p (11.4p). The interim dividend is the promised 4.5p.

• COMMENT

The Telegraph's rather meagre statement yesterday shows it has not quite got the hang of being a public company yet, and the doubts about having a majority shareholder remain. That said, the company redeemed itself with slightly better than expected results.

The jump in operating margins came as something of a surprise even though the prospectus published a month earlier hinted at the high operational gearing of the group. It is a reminder of the money that can be made in a relatively mature market when things start moving the right way.

The February price increase has not hit copy sales, and arguably readers are getting a better product as new sections are introduced. Forecasts have gone up to 24m (£40.5m) or more and the prospective p/e of about 13.3 is now reasonable. The shares may find it difficult to rise above the 325p issue price for some time, though.

Restructured FMT in the black on reduced sales

By Andrew Baxter

FMT, the Brighton-based producer of sophisticated machining centres, lightened the gloom hovering over the UK machine tool industry by announcing it had made a first-half profit and won £1.7m of orders in June.

Profit figures were not disclosed, but were struck on slightly lower turnover of £7.5m. The company has gone through a series of restructuring moves in the past year which have reduced employment from 450 to just over 200.

Mr Mike Bright, chairman, said he had "high hopes" that the company could remain in profit this year, even though

the effects of reduced order intake in the UK over the past months had not yet fed through to the results.

The recent batch of orders includes more than £1m to rebuild seven machine tools for two customers, Cummins Engine and Rockwell.

In addition, two new machining centres have been ordered by Crosval, the textile machinery manufacturers. Together with pallet stands, these are valued at more than £650,000 and will extend two machining cells already installed.

FMT, formerly called KTM, was acquired in 1988 by Mr Bright and five senior managers in a £10.6m buy-out from Vickers, the engineering group.

NEWS DIGEST

Hickson in £1m flooring disposal

HICKSON Flooring Distributors, a subsidiary of Hickson International, the chemicals group, has sold the Leeds branch of its floor coverings distribution business to Alvin Morris, a wholly-owned subsidiary of Mercado Holdings.

The consideration is expected to amount to £1.03m cash. An initial £900,000 has been paid.

The disposal continues Hickson's strategy of divesting its floor coverings division and concentrating on its core chemical businesses.

Abaca shares suspended at 1½p

Deals in shares of Abaca Group, the motor trader and property concern, were suspended at 1½p on the Unlisted Securities Market yesterday pending clarification of the group's financial position.

Directors said that talks were progressing with the potential offeror mentioned in a previous announcement. It hoped to make a further announcement shortly.

Updown net assets show marginal fall

Halfway through its year, the net asset value at Updown Investment Company had declined to 491.45p, against 493.57p at the end of the previous first half.

Attributable profits in the six months to June 30 fell to £297,000 (£323,000) for earnings of 7.42p (8.07p) per share.

Fleming Emerging pays special 1.2p

Fleming Emerging Markets Investment Trust had a net asset value of 105.4p at June 30.

The trust, which invests mainly in countries in the World Bank's low and middle

Airtours may drop Euro Disney arrangement

By Michael Skapinker, Leisure Industries Correspondent

AIRTOURS, the UK's third largest holiday company, said it was reconsidering its status as a special operator to the Euro Disney theme park as sales to the resort had been disappointing.

The company said it was unlikely to remain a special operator when its contract comes up for renewal next year.

Euro Disney said it had eight special operators in the UK and most appeared happy with the arrangements. In some cases, operators had asked for additional Euro Disney capacity to meet demand.

Special operators have the right to book places at Euro Disney's own hotels and receive assistance with promotion and marketing.

Mr George Marcell, Airtours sales director, said it was difficult to say how well the rest of the company's high season programme was selling. "The situation is getting better."

Airtours shares closed at 235p, up 22p on the day.

Misys turns in strong recovery to £9.12m

By Peter Pearce

MISYS, the computer services group, reported a strong recovery in the year to May 31, with pre-tax profits rising 62 per cent from £1.63m to £9.12m.

The increase was mainly the result of reduced costs, improved margins and tight control of working capital, said Mr Kevin Lomax, chairman.

There was also an absence of exceptional charges – last time £1.05m was deducted from the pre-tax line for redundancies, full listing costs and losses on the sale of Modular Technology. Operating profits rose 28 per cent to £8.87m (£6.93m).

Turnover edged ahead to £68m (£67.5m), though the cost of sales declined by almost £1m to £28.6m. Overheads fell by £2.2m.

Mr Lomax said that the margins were better because the software content of the group's sales was increasing and the hardware reducing.

Software is priced on the size of stations, or the number of stations, giving it higher margins.

However, product sales were down by 7 per cent, though this was compensated for by the 18 per cent increase in service revenues, which now account for 39 per cent of total sales in the year to May 1990.

The figure was 25 per cent.

Mr Lomax said the demand for working capital was "modest", that the group carried very little stock and that debtor days were 36 – "good within the industry", he said.

The company has cash balances of almost £10m (£6.9m), after spending £2m on acquisition costs. Always known as an acquisitive company, Misys bought InnSite, the provider of software for the hotel industry, and a maintenance company during the year.

At the end of the period, it bought the balances of Countrywide Holdings (UK) and Countrywide Management Group that it did not own – "a large infill acquisition".

said Mr Lomax, to boost Misys Financial Systems with insurance trading products.

Earnings per share rose to 17.8p (11.5p) per share and the final dividend is lifted 9 per cent to 3.83p to make 6.1p (5.67p) for the year.

The shares closed up 13p to 304p.

• COMMENT

Computer software companies fall into two camps. There are those, like Misys, which make products and then market them. They have the benefit of short order books. They were hit hard earlier in the recession and are now bouncing back. Then there are

the Hoskyns and Logicas of this world which make bespoke systems to order. Things aren't so pretty there. Misys also locked many of its customers into good service contracts in the good times; these are now helping it in the bad. That, and the financial services side contribute the bulk of profits, which makes the Countrywide purchases, with their recurring revenues, seem sound. Assuming, perhaps generously, pre-tax profits of £1.4m for the current year, earnings will be 25.3p per share giving a prospective multiple of 12.1, a marginal premium to the market average. A buy, but not without risk.

Fairey to buy Infrared Eng

By Andrew Bolger

FAIREY GROUP, the diversified engineering company, has agreed to buy Essex-based Infrared Engineering and its marketing and technical support subsidiaries in Boston and Stuttgart in a deal worth £1.4m on sales of £7.3m.

Infrared makes specialist gauges used to measure moisture, fat and protein for the food, paper and tobacco industries and the thickness of plastic films and coatings.

Fairey said Infrared had achieved compound annual sales growth of 12 per cent over the last five years, with 80 per cent of its turnover exported. In the year to March 31 underlying pre-tax profits were £1.4m on sales of £7.3m.

Fairey is paying £10.3m for Infrared by issuing 2.88m new shares to the six vendors who are currently directors.

The five executive directors remaining with Infrared after the acquisition will retain 827,616 Fairey shares.

Colorvision at £2.03m

COLORVISION, the consumer electronics retailer, reported profits before tax of £2.03m for the 18 months to March 31.

The outcome was struck off an exceptional charge of £808,000, needed after payments made to creditors, which had not been accounted for.

By separate contract, Fairey has agreed to buy from the Infrared directors' pension fund the freehold building from which Infrared operates last year.

Fairey expects to increase its dividend for the six months to June 30 by 10 per cent to 3.3p.

ended March 31 rose by 17 per cent. The group has expanded the number of stores from 75 to 83.

Mr Neville Michaelson, chairman, said: "It is evident that the economy is still in recession but nonetheless we have continued to increase our share of the television video recorder, camcorder and satellite dish markets."

A recommended final dividend of 2.5p makes a total of 8.1p for the 18 month period. Earnings per share were 6.5p.

Earnings per share up 127%

First half unaudited results to 30 June 1992

PRE-TAX PROFIT	£645m	+55%
EARNINGS PER SHARE	22.9p	+127%
DIVIDEND PER SHARE	14.6p	+9%*

* restated on a pro forma basis

- Tobacco: record first half trading profit of £475 million.
- Group cigarette export volumes up 20 per cent.
- Financial services: trading profit from continuing operations increased to £252 million.
- Sharp reduction in Eagle Star's pre-tax loss and higher profits from Farmers, Allied Dunbar and Canada Trust.
- "The dividend increase is consistent with our commitment to sustained dividend growth significantly in excess of the rate of inflation and is a rate of increase that I expect to be at least maintained."

Sir Patrick Sheehy, Chairman

B·A·T INDUSTRIES

The full interim report is being posted to shareholders and copies are available from the Company Secretary, B.A.T Industries plc, Windsor House, 50 Victoria Street, London SW1H 0NL.

COMMODITIES AND AGRICULTURE

Kola nickel clean-up plans revived

By Kenneth Gooding,
Mining Correspondent

A \$640M project to renovate one of the world's biggest polluters, the Pechenga nickel smelter on the Kola peninsula, which was aborted in March because of Russia's financial problems, has been resurrected.

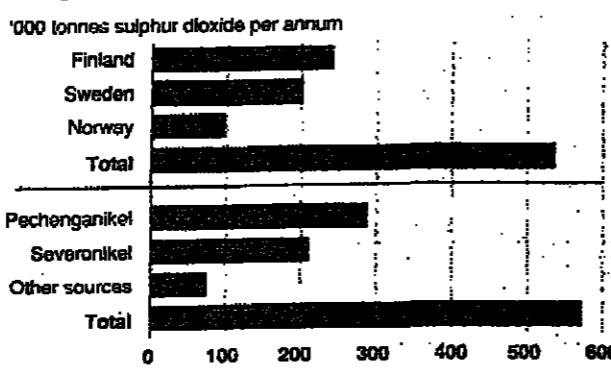
Otakompu, the state-owned Finnish group that is acting as technical manager of the proposed project, has reinstated its tender - \$600m for smelter renovation and \$40m for infrastructure work - and set a new end-October deadline for acceptance.

Pechenga spews out about 284,000 tonnes of sulphur dioxide a year. Some of it falls on the nearby town of Nickel, near the Finnish border, but the prevailing winds take two-thirds of it across Finland and Norway where the acid rain caused has done severe damage to forests.

If the project goes ahead, it would cut sulphur dioxide emissions to only 15,800 tonnes and enable Russia to meet the undertaking (first given by the government of the Soviet Union) to cut emissions from in the Finnish border area by half.

Equally important, from Russia's point of view, the project would provide the Norilsk

Sulphur dioxide emissions



nickel group, one of the country's most reliable and successful exporters, with a new smelter. Western observers suggest that the present Pechenga smelter, originally established in the 1930s, has only a few years of life left in it.

Pechenga produces about 100,000 tonnes a year of nickel in matte (an intermediate material), which is sent to Monshgorod for refining. At first the pollution abatement scheme was to have cost more than \$1bn and included Monshgorod but this proved to be economically impossible because of transport problems.

The Finnish and Norwegian governments have promised environmental grants of up to

\$100m towards the project and they, together with Sweden, have said they would provide loans for the rest of the required investment. If Russia remains short of foreign currency, Otakompu will be willing to take up to \$100m of metal a year and would help repay the banks.

The Norilsk group, which owns the Pechenga smelter and is the world's biggest nickel producer, is still hoping to win exemption from the Russian government from the requirement for most of its foreign earnings to be handed over and converted into roubles.

Otakompu let its tender lapse in March but has now reinstated it following a recent

decree by Mr Boris Yeltsin, Russia's president, which also set an October target for agreement on the Pechenga project.

The Russian government has set up a special finance group to meet Nordic government representatives to thrash out financial details. The Nordic working group includes representatives from the export guarantee institutions of Finland, Norway and Sweden and the Nordic Investment Bank.

Export credit would be tied to deliveries from each country. If the project goes ahead, Finland will provide about half the equipment, including about 20 per cent from Otakompu alone (a flash smelter based on Outokumpu technology and a sulphuric acid plant); 25 per cent from Norway (Elkem is responsible for the slag cleaning plant); and 10 per cent from Sweden.

Otakompu says that if its tender is accepted by October, final agreement should be reached in mid-1993. There is a very tight three-year construction schedule. When the scheme was first mooted the new smelter was to have started up in 1995.

Otakompu has spent between \$3m and \$5m so far on the project but if negotiations finally collapse the Finnish government will repay half the cost.

The Lords inquiry was prompted by the mid-term review of the CEP being undertaken by the European Commission with a view to drawing up proposals for reforms for the consideration of the council of ministers later this year.

While criticising the policy's failure to ensure that fish stocks are sufficient to support the fishing industry, the House of Lords Select Committee on the Environment concludes that the community fleet is still too large and should be reduced further by decommissioning.

Structural funds should be made available to coastal communities to help provide training and alternative employment for those who lose their jobs as a result of fleet reductions, it says. To ensure value for money for taxpayers' expenditure on decommissioning grants the report suggests that a tendering system could be employed.

The committee's concern about industrial fishing (catching non-human consumption species for animal feed production) is based on the threat it poses of undermining the food chain for larger fish and the unacceptable high by-catch of human consumption species.

This type of fishing should be phased out in EC waters over the next ten years, the report says.

The Lords committee also deplored the large-scale discarding of unwanted species from human consumption catches. This practice, which wastes huge quantities of fish, should be banned, the report says, with the fish that otherwise would have been discarded being used for industrial purposes.

Zambia, which relies on copper for 86 per cent of its export revenue, is held up as an example. When copper prices skidded in the early 1980s, the country's economy went into a tail-spin: in 1989, the country's debt was 1.4 times its gross national product.

"The rich nations bear a special responsibility to help clean up the messes created to satisfy their needs, and to ensure that new damage is kept to a minimum," says Mr Young.

"More attention - and funding - needs to be devoted to diversifying the economies of mineral producing nations."

The bill aims to change completely a century-old system under which anyone can explore US federal lands and rights to plots for as little as \$2.50 an acre after discovery of a valuable mineral deposit.

One provision would impose a rental fee for using the land and set stricter regulations for repairing the area after mining is finished. The bill would also place an 8 per cent royalty on gold, silver, platinum and other hard-rock minerals extracted from federal lands.

Environmentalists hope these standards will make mineral extraction debts have become too great a cause of mining.

The industry pleads that current policy promotes new ventures on millions of acres of unexplored federal land. It warns that the fee and royalty provisions could dig deep into US mine profits and devastate communities, mostly in western states, that depend heavily on mining.

But supporters counter that the present policy is a throwback to the old west - the current law was passed in 1872

- when the government aggressively promoted settlement. Since minerals are no longer scarce and the west is

now a vast wasteland, the report says, with the fish that otherwise would have been discarded being used for industrial purposes.

Whatever reforms are agreed by the EC fisheries ministers they should seek to simplify the present complex regulations, the committee argues pointing out that the CEP can never work unless it is simple and enforceable.

It calls for harsher penalties for infringements, including revocation of licences.

Review of the Common Fisheries Policy (HL Paper 9), HMSO, £38.

Mining as an environmental pariah

Matthew Kaminski on mounting pressure on the industry in the US

THE MINING industry is an environmental pariah that both industrialised and developing nations must strictly regulate.

This is the conclusion of a comprehensive study of the global environmental impact of mineral extraction. The report, *Mining the Earth*, is published by the Worldwatch Institute, a respected Washington think-tank.

The report describes a broad pattern of ecological damage. Each year, it says, miners strip 26bn tonnes of material, more than is removed by the planet's rivers, and generate 2.7bn tonnes of waste, much of it hazardous. Smelting pumps 6m tonnes of sulphur dioxide into the atmosphere, a major cause of acid rain.

"Few would dream that mines and smelters take up to a tenth of all the energy used each year or that the waste left by mining measures in billions of tons - dwarfing the world's total accumulation of more familiar kinds of waste, such as municipal garbage," says Mr John Young, the report's author.

Yet he notes that many countries promote virgin mining - which they see as key to

development - with hefty subsidies. In the US, for example, tax breaks provided the mining industry with a \$5bn subsidy during the 1980s.

The US mining industry dismisses the report's proposals to tighten environmental standards, tax mineral extraction to pay for waste clean-up and eliminate tax breaks. The American Mining Congress, the industry's main trade association, claims that US miners pioneered responsible practices - spending \$1bn over the past 20 years to help the environment - and religiously adhere to already tough government regulations.

"To say that the mining industry is 'ravaging' the earth is both a gross distortion of the truth and an insult to the dedicated work of miners everywhere who respect the land, its treasures and beauty," says Mr John Knebel, the AMC's president.

Even so, the lobby's bigger concern is a threatened congressional bill. The House of Representatives version, sponsored by Democrat Mr Nick Rahall, was the first hard rock mineral mining reform bill ever reported to the House floor from committee.

The industry pleads that current policy promotes new ventures on millions of acres of unexplored federal land. It warns that the fee and royalty provisions could dig deep into US mine profits and devastate communities, mostly in western states, that depend heavily on mining.

But supporters counter that the present policy is a throwback to the old west - the current law was passed in 1872

- when the government aggressively promoted settlement. Since minerals are no longer scarce and the west is

now a vast wasteland, the report says, with the fish that otherwise would have been discarded being used for industrial purposes.

Whatever reforms are agreed by the EC fisheries ministers they should seek to simplify the present complex regulations, the committee argues pointing out that the CEP can never work unless it is simple and enforceable.

It calls for harsher penalties for infringements, including revocation of licences.

Review of the Common Fisheries Policy (HL Paper 9), HMSO, £38.

London Markets

SPOT MARKETS

Commodity	Price	Change
Crude oil (per barrel FOB)	+ or -	
Dubai	\$16.40-6.45	-0.05
Brent Blend (dated)	\$20.65-7.05	-0.10
Brent Blend (Spot)	\$20.65-7.05	-0.05
WTI (1 pm est)	\$22.05-2.10	
Oil products	(NWE prompt delivery per tonne CIF)	+ or -
Premium Gasoline	\$225-229	+1
Gas Oil	\$165-187	-2.5
Heavy Fuel Oil	\$85-95	-0.25
Naphtha	\$156-197	-0.5
Petroleum Asphalt Estimates		+ or -
Other		+ or -

Gold (per Troy oz)

Close	Previous	High/Low
Aug 20	20.88	20.75
Oct 20	20.65	20.65
Dec 20	20.51	20.57
Mar 20	20.40	20.45
May 20	20.40	20.45
Jul 20	20.26	20.31
Oct 20	20.15	20.15
Dec 20	20.15	20.15
Mar 20	20.15	20.15
May 20	20.15	20.15
Jul 20	20.15	20.15
Oct 20	20.15	20.15
Dec 20	20.15	20.15
Mar 20	20.15	20.15
May 20	20.15	20.15
Jul 20	20.15	20.15
Oct 20	20.15	20.15
Dec 20	20.15	20.15
Mar 20	20.15	20.15
May 20	20.15	20.15
Jul 20	20.15	20.15
Oct 20	20.15	20.15
Dec 20	20.15	20.15
Mar 20	20.15	20.15
May 20	20.15	20.15
Jul 20	20.15	20.15
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Mar 20	20.15	20.15
May 20	20.15	20.15
Jul 20	20.15	20.15
Oct 20	20.15	20.15
Dec 20	20.15	20.15
Mar 20	20.15	20.15
May 20	20.15	20.15
Jul 20	20.15	20.15
Oct 20	20.15	2

LONDON STOCK EXCHANGE

Recovery aided by company results

By Terry Byland,
UK Stock Market Editor

THE UK STOCK market inspired by the newfound strength of Wall Street, followed other European bourses yesterday to register one of the best daily rises since the dramatic session which followed the re-election of Britain's Conservative government in April this year.

In the City of London, telephone wires were on full alert as traders asked one another if yesterday's rise of 49.8, taking the FT-SE well above the 2,400 mark once again and making a recovery of around 3.2 per cent since Monday night, meant that the bear market in UK stocks was finally over.

Good, or at least satisfactory, trading results from a number

of well-known UK companies supported hopes that the painfully drawn-out recession in UK industry may be at last reaching its close. Technical factors were also favourable, with a leading UK investment bank buying both the stock index future and the underlying 'blue chips'. Stock index futures traders were cheered by the first two-day upturn since May 8 in the Footsie September future contract, which closed at a good premium.

The overnight gain of nearly 52 points on the Dow Industrial Average in New York set the stage for a strong opening in London. The FT-SE Index gained 23.9 within minutes to challenge the 2,400 mark which, after a brief pause for consolidation of the early

gains, was convincingly broken at mid-morning. The upward pace was encouraged by trading figures from BAT Industries and from BT (formerly British Telecom). Improvement at its Eagle Star insurance subsidiary helped BAT, as well as the rest of the insurance sector, while BT gained ground after reporting better results than expected.

London's optimism, sup-

ported by gains across the range of European stock markets, was soon encouraged afresh when Wall Street opened its new session with a gain of 37 points on the Dow. By the close of business, the FT-SE Index was 49.8 up at 2,423.2, a shade below the best of the session. Seag trading volume improved significantly to 565,11 shares. Tuesday's Seag total of 436,000 shares reflected retail, or customer, business in equities worth only \$27m, still an unexciting figure for the London market.

The day's trend was obscured by the activity in stock index futures as well as the rest of the insurance sector, while BT gained ground after reporting better results than expected.

BZW, which took on substantial blocks of both Foot-

sie and non-Footsie stocks on Monday in payment for Wellcome shares, was believed to be busy in stock index futures and may have sold stock into the stock market as well. However, a large buy programme moved across the trading screens just after 3.00pm.

Traders on the London stock market will be watching closely this morning when ICI discloses its interim trading results. Strategists have long argued that company results will provide the first reliable signs of economic recovery in the UK, but have not expected to see these appear before the end of next month. Some warned yesterday that the market's current rally was driven to some extent by oversold positions.

Market pleased with BAT

A RECOVERY in Eagle Star's insurance business helped to lift the shares of parent BAT Industries by 22 to 756p yesterday. Turnover was strong at 6.5m shares.

Second quarter losses at Eagle Star were cut to £27m from £175m as the first quarter's improvement in the level of provisions required for repossession in the housing market was maintained. Nevertheless, chairman Sir Patrick Sheehey said: "Continuing uncertainty over the UK economy is a cause for concern."

After raising the interim dividend by 14.6% from 13.4p, Sir Patrick commented that "this is consistent with our commitment to sustained dividend growth significantly in excess of the rate of inflation, and is a rate of increase that I expect to at least be maintained".

Growth in exports was the "most exciting" aspect of tobacco performance. Cigarette exports increased by 20 per cent and now account for a fifth of group cigarette sales.

Tate & Lyle hit

Profits downgrades hit Tate & Lyle, as the market showed increasing concern about overcapacity in production of the corn syrup sweetener used in soft drinks such as colas. Staley, T&L's US subsidiary, could be severely affected by this problem, according to analysts.

The shares weakened 11 to 230p on turnover of 2.8m after Hoare Govett lowered its profits forecast for the year to September to £210m from £235m, followed by cuts from several other brokers. Mr Carl Short, food analyst at Nomura, said that acting on a worst case assumption he is trimming the 1991/92 forecast to £207.5m from £223m. Last year's profits figure was £234.9m.

Properties weak

While the equity market shone for a second day, the maligned property sector took another knock as BZW reduced its net asset values (nav) for nearly all the leading stocks, arguing that property values would decline further this year and fall again in 1993.

While the reduction is based on the dimming signs of economic recovery, BZW also believes that a sharp fall in tenant enquiries since mid-May points to the dismal prospect of declining rents well into 1993. As a result, the house's forecast of an average 8 per cent nav decline for this year

is changed to 10 per cent, and the 5 per cent rise for 1993 has been altered to a 6 per cent fall.

All of the leading property stocks suffered on the BZW downgrades. British Land slipped 6 to 163p, Land Securities 3 to 373p and MPEC 10 to 243p. Hammerson was further undermined as talk in the market suggested that the group may soon be in breach of its covenants. The shares tumbled 18 to 239p.

Holiday blow

News that Airtours was considering dropping holidays to Euro Disney from its brochure came as a further blow to the Paris theme park, already realising from poor attendance figures, forecasts of interim losses and the need to reduce its prices for winter.

Airtours blamed its decision on lack of demand, although more cynical observers pointed out that Euro Disney is about to start negotiations over its new price structure with British tour operators and suggested spoiling tactics by the UK tour group. Euro Disney declined 20 to 940p.

Mr Nigel Reed at Paribas said he remains a seller of Euro Disney even at this level, arguing that high costs and low margins will probably mean the company making losses for the next two years.

Meanwhile, other holiday groups continued to bask in

the general sentiment that bookings have picked up. Airports climbed 22 to 253p, Airporters 3 to 324p and Owners Abroad 3 to 80p.

First quarter figures, well down on those of the comparable period last year but significantly higher than expected by market analysts, saw BT aggressively bought and finally 13 higher at 346p. Turnover in the "old" shares reached 15m, well above usual levels. This was also boosted by a single deal of 5.8m shares traded at 346.4p as part of a programme trade, and another single trade of 3.2m shares. The partly-paid stock was also well supported, closing 12 ahead at 244p on turnover of 8.8m.

Lamso shares, among the market's most volatile counters in recent weeks, blew hot and cold after the group revealed half-time figures. Warnings over the interim dividend had brought heavy downside pressure recently.

However, the interim payout was maintained and profits were better than expected, sufficient reasons to bolster the share price, which initially raced up to 140p, before slipping back to 131p and closed a penny up at 134p. Turnover was a healthy 7.5m shares.

Some of the company's severest critics said it had put on a brave face in maintaining the dividend but had hit the balance sheet at the expense of the profit and loss account.

"These figures may look very

good superficially, but that does not change the underlying weak fundamentals of the company," said one oil analyst.

Bank shares performed well, which kicks off the interim results season tomorrow. The shares rose 10 to 415p on 4.4m traded. NatWest was also heavily supported, closing 8 better at 330p on 6.5m. The recent buy note from one of the London market's most influential securities houses

noted HSBC 8 more to 338p on heavy turnover of 11m.

Lloyd's Abbey Life delivered one of the poorest performances in the Footsie list, the shares sliding 10, or 2.8 per cent, to 345p after disappointing interim figures and, more importantly according to the market, poor new business figures.

Wall Street buying helped Glaxo, the shares racing ahead 18 to 730p.

The transatlantic battle in BP shares flared again as one of the big US brokerages, believed to be PaineWebber, was said to have moved in as a heavy buyer. Many UK broking concerns have been keen sellers of BP amid worries that the group may cut the quarterly dividend by up to 50 per cent when it announces figures a week from today.

The US buyers had the upper hand for much of the session, driving BP to a closing level of 216.4p for a net gain of 8.1p, a significant outperformance among the Footsie stocks.

Turnover was a hefty 19m shares, a figure boosted by a series of large trades, including a block of 4.2m at 214p, as part of a programme trade, and a line of 2.3m traded at 216p.

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Turnover was a hefty 19

LONDON SHARE SERVICE

AMERICANS

BUILDING MATERIALS - Co

CONTRACTING & CONSTRUCTION - 2

4. ENGINEERING - GENIE

HOTELS & LEISURE - COR
+ OF ?

INVESTMENT TRUSTS - COMPARISON

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Int Cap	Intl Cap	Int'l Pric	Offer or Yield	Yield	Offer or Yield	Int'l Pric	Offer or Yield	Yield	Int'l Pric	Offer or Yield	Yield	Int'l Pric	Offer or Yield	Yield	Int'l Pric	Offer or Yield	Yield	Int'l Pric	Offer or Yield	Yield	Int'l Pric	Offer or Yield	Yield	
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American V		525.8 248.8	264.1 130.5	3.9%																				
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Europe		522.9 232.0	137.5 47.5	5.5%																				
America West		522.9 232.0	137.5 47.5	5.5%																				
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New Pacific		522.9 232.0	137.5 47.5	5.5%																				
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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Fears of intervention remain

THE DOLLAR recovered ground against the D-Mark in European trading yesterday as fears of central bank intervention continued to keep the US currency off its lows, writes James Blitz.

On a quiet day of trading, with almost no corporate activity, the dollar rose a penny from its previous close to DM1.4750. In New York the US unit eased back from the London close to end at DM1.4815.

The dollar's rise against European currencies meant that the yen had a better day's trading against the D-Mark. The Japanese currency had fallen back in recent days, following the Bank of Japan's decision to cut its discount rate by 1/4 percentage point. Dealers also said the market was starting to turn its attention to the possibility of BoJ intervention directly in D-Mark/yen trading, which could limit D-Mark strength in coming days.

The yen closed at Y86.22 against the D-Mark, up from a previous Y86.53. Against the dollar, the yen was softer at Y127.50 previously, but in New York it rose to Y127.81.

Sterling finished slightly higher against the D-Mark at DM2.8450, after a previous close of DM2.8430. However, the pound's divergence from

the strongest currency in the

market to keep the dollar higher. The currency was also boosted by rallies in the US bond and equity markets.

Rumours about US and German policy towards the dollar continued to affect the market.

A suggestion circulated during the afternoon that Mr Hans Tietmeyer, the Bundesbank president, was planning a statement that Germany did not want to see the dollar lower. Although the statement never materialised, it did help the dollar break resistance at

DM1.4750. In New York the US unit eased back from the London close to end at DM1.4815.

The dollar's rise against

European currencies meant

that the yen had a better day's

trading against the D-Mark.

The Japanese currency had

fallen back in recent days, fol-

lowing the Bank of Japan's

decision to cut its discount rate

by 1/4 percentage point. Dealers

also said the market was start-

ing to turn its attention to the

possibility of BoJ intervention

directly in D-Mark/yen trad-

ing, which could limit D-Mark

strength in coming days.

The yen closed at Y86.22

against the D-Mark, up from a

previous Y86.53. Against the

dollar, the yen was softer at Y127.50

previously, but in New York it

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NEW YORK STOCK EXCHANGE COMPOSITE PRICES

New York Stock Exchange																															
Chgs		Prvs		Chgs		Prvs		Chgs		Prvs		Chgs		Prvs		Chgs		Prvs		Chgs		Prvs		Chgs		Prvs		Chgs			
Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.	Yld. P/I Sh.			
High Low Stock	Dly. % E 1000	High	Low	Close	Prev.	1982	Chgs	Close	Prev.	1982	Chgs	Close	Prev.	1982	Chgs	Close	Prev.	1982	Chgs	Close	Prev.	1982	Chgs	Close	Prev.	1982	Chgs	Close	Prev.		
15% 11% Corp A	0.48 38 19381	12%	12%	12%	-1%	414	23% Brinkmann	341954	374	36%	+1%	28 24% Dredge Co	2.28 8.8	10	26.2	+1%	16 14% Gleason Co	0.40 2.5224	16.7	16.1	+1%	19 24% Lufkin Ind	0.22 1.0000	2.2	2.2	+1%	1992 14% Laclede	1.26 6.4	149	150	+1%
15% 14% Al Labs Co	0.18 10 72 271	21%	21%	21%	-1%	62 24% Bristol Corp	2.76 4.0	16.75	16.5	16.5	-1%	33 24% Dredge Co	0.75 8.8	21.0	21.2	-1%	61 24% Gossard Govt	0.40 2.5000	4.5	4.5	-1%	18 14% La Cumbia	0.82 4.48	128	126	-1%					
88% 52% AMG Inc	1.52 28 21915	54%	53%	54%	+1%	57 24% Brit Army	1.44 6.8	9.87	50.4	49.4	-1%	97 24% Dredge Co	7.45 7.5	21.0	20.0	-1%	58 24% Global Ind	0.50 8.7	33.4	32.4	-1%	18 14% La Quinta	0.82 4.48	128	126	-1%					
60% 60% AMR Corp	2.26 145	54%	55%	54%	+1%	49 24% Brit Gas	1.79 7.9	11.5	47.2	47.4	+1%	98 24% Dredge Co	7.55 7.5	21.0	20.0	-1%	59 24% Global Ind	0.50 8.7	33.4	32.4	-1%	18 14% La Quinta	0.82 4.48	128	126	-1%					
10% 10% BAC Corp	2.10 10 17 100	17%	17%	17%	-1%	60 24% Brit Gas	4.04 8.0	68.0	50.0	49.8	-1%	99 24% Dredge Co	7.65 7.5	21.0	20.0	-1%	60 24% Global Ind	0.50 8.7	33.4	32.4	-1%	18 14% La Quinta	0.82 4.48	128	126	-1%					
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لهم اجعلني ملائكة

AMERICA

Dow remains strong on fall in bond yields

Wall Street

THE SHARP rally in US stocks continued yesterday after their summer torpor as the dropping bond yields at home and stronger overseas markets boosted sentiment.

writes Karen Zagor in New York.

Bond yields showed a further fall early in the session, but finished little changed on the day. This did not discourage the equity market, however. The Dow Jones Industrial Average ended 45.12 higher at 3,379.19 for a two-day surge of 97 points.

New York SE turnover reached a heavy 275m shares. The Standard & Poor's 500 moved ahead 4.69 to 422.21, breaching its previous record high of 420.77, while the Nasdaq composite added 5.68 to 577.49.

The month is threatening to give investors whiplash. The Dow entered July on a strong note by climbing 35.58 to 3,354.10 on July 1, but by July 22 the index had retreated to 3,277.61 and it held at depressed levels before the latest buying frenzy started to drive prices forward.

This week's rally has been fed by tumbling long-term interest rates, which has triggered a flow of funds into equities. In addition, the drop in interest rates should stimulate activity in the housing market in the coming months.

Eastman Kodak delayed 1.5% to 84% after a delayed opening. The photographic equipment manufacturer posted better than expected second quarter earnings of \$1.11 a share after the close of trading on Tuesday.

Car issues were actively traded for a second day following Chrysler's unexpectedly strong second quarter earnings. Chrysler headed towards a 52-week high in morning trading but ended the day 8% down at \$21.12 after adding 8% on Tuesday. The company

posted net income of \$178m for the quarter against a loss of \$22m a year earlier.

Results were less rosy at Ford, which unveiled second quarter net earnings of \$502.4m, or 93 cents a share, against a loss of \$323.5m, or 68 cents, a year ago. The earnings were below expectations of about 99 cents a share, but analysts noted that a higher than expected tax charge cut into Ford's profits. Its shares eased 1.1%, to \$44.12.

Trading was also active in General Motors, which added 8% at \$41.3%. The company has not yet reported its results for the period.

Bristol-Myers Squibb climbed 8.1% to \$69 on news that the big pharmaceuticals company plans to sell its Drackett household products business, which makes Drano and Windex. In addition, an analyst at Brown Brothers reinstated a "buy" rating on the stock.

Wang Laboratories fell 8% to \$17 on the American Stock Exchange following press reports that the embattled computer company might violate some debt covenants when it reports its results for the fourth quarter ended June 30.

Canada

TORONTO stocks moved higher in response to gains on most other world markets, but the rise was limited by weakness in the gold and transportation sectors.

The TSE 300 index put on 1.8 to 3,424.6 as rises led declines by 275 to 244. Volume came to 31.3m shares, well ahead of Tuesday's 23.3m.

SOUTH AFRICA

JOHANNESBURG was lifted by blue chip stocks and a higher futures market as the overall index gained 52 or 1.5 per cent to 3,417. The industrial index advanced 70 to 18,274 while gold shares eased 18 to 1,095.

A theory to tackle short-termism

Investors should manage their acquisitions, says Matthew Kaminski

American institutional investors should buy bigger stakes in fewer corporations and play major roles in the management of their acquisitions.

So goes the new thinking on tackling the root causes of "short-termism" — the American business practice often cited as a key to declining US competitiveness. The latest exponent is Michael Porter, a professor at Harvard Business School, who directed a study of US investment.*

Mr Porter argues that investment behaviour of pension funds, mutual funds and insurance companies — which in 1990 held 60 per cent of total US equity — produces a destructive emphasis on quarterly and annual returns. To minimise risk and maximise profit, institutions shift funds from one company to another, looking for the quick kill. They hold stocks on average for less than two years.

This behaviour pressures corporate managers to produce

measurable short-term returns. When budgeting projects for investment, too many overlook "soft asset" investments, such as employee training and R & D, whose benefits accrue slowly over time but are sorely needed to ensure a company's long-term competitive position. The process is self-defeating.

Mr Porter says institutional investors "are trapped in a system that undermines the long-term earning power of the American companies on which they must ultimately depend for the bulk of their portfolio investments".

The first step towards change is to make large investors active and informed owners; with board seats and access to "inside" information, they would hold a stake in a company's future prosperity.

At the same time, corporate

managers must be encouraged to plan for the long term: one suggested reform ties incentive pay to improving a company's competitive position. Only then would the goals of owners and managers be aligned.

Sounds good, but many practitioners doubt that either the government or investors will

swallow such a strong palliative.

Fund managers cherish the ability to "get out the door fast in a messy situation", says Mr John Rekenhahn, editor of Morningstar Mutual Funds. Active involvement in corporate governance is "difficult, complicated and expensive".

At Boston's Fidelity Investments, America's largest mutual fund house which jugs \$65bn of stock, the group's \$19.75bn Fidelity Magellan fund's latest portfolio turnover rate was 123 per cent, ahead of

the national average which, now at 93 per cent, has risen steadily over the decade. If it started buying larger stakes in fewer companies (and then had to monitor them) the company says it would be less safe and less liquid.

Labour groups are worried that asking pension funds to make riskier investments — Mr Porter thinks they should be allowed to own up to 20 per cent of a company, against 10 per cent the law currently permits — could undermine the security of the pension fund members. "Prudent investment policy requires diversified investment," says Mr Howard Samuel, president of the Industrial Union Department at the AFL-CIO, the US trade union co-ordinating body.

Construction issues were weak on worries about loan guarantees extended to affiliates and other small contractors. Sato Kogyo plummeted Y73 to Y580, while Obayashi shed Y23 to Y492. Daikyo, the condominium developer, lost Y1,360 to Y499 on worries about its financial stability.

The fall in short-term rates raised hopes of higher profit

for the first step towards change is to make large investors active and informed owners, so they hold a stake in a company's future prosperity.

*Capital Choices: Changing the Way America Invests in Industry, \$40, \$2.50 shipping and handling within US, \$6 overseas. Council on Competitiveness, 900 17th Street NW, Suite 1050, Washington DC 20006

FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	WEDNESDAY JULY 29 1992						TUESDAY JULY 28 1992						DOLLAR INDEX					
	US Dollars	Days %	Pound Sterling Index	Year Index	Dm	Local Currency Index	% chg on day	US Dollars	Pound Sterling Index	Year Index	Cm	Local Currency Index	1992 High	1992 Low	Year ago			
Australia (69)	141.85	+0.4	109.71	114.69	105.92	126.81	+0.4	141.29	129.47	110.82	113.08	108.26	126.26	153.88	149.94	148.41		
Austria (19)	154.85	+1.6	119.76	125.20	119.48	119.07	+1.8	145.50	152.40	117.16	122.93	116.79	155.95	186.70	150.55	174.68		
Belgium (42)	145.55	+0.2	113.37	118.50	113.05	125.20	+0.4	155.20	146.26	112.44	117.95	112.08	109.83	152.27	135.87	129.58		
Canada (114)	127.94	+0.2	98.95	103.43	98.71	109.87	+0.3	131.19	127.39	97.94	102.75	97.62	109.59	142.12	124.32	138.78		
Denmark (51)	120.40	+0.2	108.50	109.20	108.20	108.22	+0.2	120.80	120.22	104.52	104.10	105.42	127.34	229.81	224.03			
Finland (20)	100.58	+0.2	124.58	127.07	104.45	124.54	+0.4	100.58	100.47	124.58	124.58	105.84	94.05	98.78	98.90	97.36	95.05	
France (104)	159.60	+1.0	122.23	129.03	123.13	123.49	+1.8	127.74	128.08	121.19	121.19	121.19	120.51	122.43	122.43	119.67	107.43	
Germany (84)	120.17	-0.4	92.94	97.17	92.72	92.72	+0.3	127.60	128.02	92.73	120.30	92.30	92.43	129.84	122.43	122.43	119.67	
Hong Kong (54)	243.77	+1.0	188.53	197.08	189.05	242.85	+1.0	236.38	241.32	185.52	242.05	184.93	239.70	259.55	176.36	187.78		
Ireland (16)	156.26	+0.6	122.48	127.95	122.10	123.85	+1.0	148.26	157.26	120.30	125.84	120.51	122.59	173.71	151.78	155.38		
Italy (78)	62.05	+0.0	48.00	51.18	47.82	51.98	+0.5	40.02	62.07	47.72	50.07	47.57	51.86	60.85	61.30	74.93		
Japan (165)	94.70	+0.5	72.88	72.98	69.85	72.98	-1.4	117.17	98.81	72.58	70.87	74.04	140.95	187.60	123.66			
Malaysia (69)	129.20	+0.5	105.90	107.00	105.90	107.00	+0.5	127.25	129.01	102.88	101.97	102.35	229.17	232.49	212.49			
Mexico (18)	163.16	+5.0	105.90	110.52	105.52	105.52	+5.0	121.00	121.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	100.00	
Netherlands (25)	161.34	+1.0	124.73	130.44	124.48	123.23	+1.7	145.55	159.72	122.79	128.83	122.40	121.19	167.29	147.88	136.18		
New Zealand (14)	45.42	-0.6	35.13	36.72	35.04	42.23	-0.5	51.45	44.59	35.13	36.85	35.02	44.43	42.85	42.85	42.85	42.85	
Norway (28)	170.84	-0.5	132.12	138.12	131.81	135.03	-0.1	187.17	171.72	132.02	138.51	131.50	135.13	192.95	181.26	197.95		
Singapore (36)	203.78	+0.8	164.75	170.72	157.21	154.51	+0.7	219.20	212.12	155.38	163.03	154.28	150.52	229.83	197.17			
South Africa (61)	155.20	+1.5	155.20	162.28	154.86	171.38	+1.9	197.22	151.82	150.79	151.13	168.22	263.80	194.69	244.51			
Spain (49)	138.40	+2.1	108.10	113.40	107.53	109.50	+2.3	129.85	135.59	105.25	110.4							